



**The Meeting Transcript of  
The Los Angeles County  
Board of Supervisors**

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1                   [REPORT OF ACTION TAKEN IN CLOSED SESSION ON  
2                   TUESDAY OCTOBER 9, 2012 BEGINS ON PAGE 231.]

3  
4  
5  
6   **SUP. YAROSLAVSKY, CHAIRMAN:** GOOD MORNING. I'LL CALL THE  
7 MEETING TO ORDER. THIS IS A SPECIAL MEETING OF THE BOARD OF  
8 SUPERVISORS TO HEAR FROM THE CITIZENS COMMISSION ON JAIL  
9 VIOLENCE AND GIVE EVERYBODY A CHANCE TO SETTLE IN. FIRST OF  
10 ALL, LET ME THANK JUDGE LOURDES BAIRD FOR CHAIRING THIS  
11 COMMISSION AND REVEREND CECIL MURRAY FOR VICE CHAIRING IT AND  
12 ALL THE OTHER MEMBERS OF THE COMMISSION WHO ARE NOT HERE TODAY  
13 WHO PARTICIPATED IN I THINK WHAT HAS TURNED INTO A VERY  
14 SIGNIFICANT REPORT AND ONE WHICH IS A LANDMARK REPORT WHICH  
15 HAS THE PROSPECTS OF CHANGING THE WAY THE SHERIFF'S DEPARTMENT  
16 DOES BUSINESS IN THE JAILS AND MAYBE EVEN BEYOND THE JAILS  
17 BASED ON SOME OF THE RECOMMENDATIONS THAT HAVE BEEN MADE. I  
18 PARTICULARLY WANT TO THANK MR. BONNER -- I'M SORRY, MR.  
19 DROOYAN AND MIRIAM KRINSKY, FOR AMALGAMATING AN INCREDIBLE  
20 TEAM OF PRO BONO LAWYERS AND STAFF WHO HAVE HELPED COALESCE  
21 THIS REPORT. IT IS UNPRECEDENTED IN MY TIME IN THE COUNTY AND  
22 MAYBE EVEN BEYOND MY TIME. SO I THINK ALL OF US APPRECIATE THE  
23 SERIOUSNESS WITH WHICH YOU HAVE TAKEN THIS JOB. AND THE REASON  
24 WE CREATED THIS COMMISSION WAS BECAUSE WE WANTED A PANEL OF  
25 PEOPLE WHOSE REPUTATIONS WERE UNIMPEACHABLE AND WHOSE



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1 EXPERIENCE, LIFE EXPERIENCE AS WELL AS PROFESSIONAL  
2 EXPERIENCE, WAS BROAD AND COVERED THE ENTIRE SPECTRUM OF LIFE  
3 EXPERIENCES, POLITICAL SPECTRUM AND THE WHOLE NINE YARDS, SO  
4 THAT THE REPORT THAT CAME OUT OF THIS COMMISSION WOULD HAVE TO  
5 BE TAKEN SERIOUSLY BY THE SHERIFF'S DEPARTMENT, BY OUR BOARD  
6 AND BY THE GENERAL PUBLIC, THAT IT COULD NOT BE JUST SHELVED  
7 AS ANOTHER REPORT. I THINK UP UNTIL THIS POINT YOU HAVE  
8 ACHIEVED THAT. NOW, THE REST IS UP TO US AND TO THE SHERIFF'S  
9 DEPARTMENT TO EXECUTE SOME OR ALL OF THE RECOMMENDATIONS THAT  
10 YOU HAVE MADE. AGAIN, I WANT TO THANK ALL OF YOU FOR YOUR  
11 EFFORTS, AND I'D LIKE TO TURN IT OVER TO -- RICHARD, ARE YOU  
12 GOING TO? OR MIRIAM? JUDGE BAIRD, I'M SORRY. CHAIR BAIRD.  
13 THANK YOU AGAIN.

14

15 **HON. LOURDES BAIRD:** THANK YOU VERY MUCH, CHAIR YAROSLAVSKY.  
16 NEEDLESS TO SAY, I AM VERY PLEASED TO PRESENT TO YOU THE  
17 REPORT IN FORMAL FASHION. THE CREDIT, I MUST SAY, FOR IF  
18 COMPLETION OF THIS INCREDIBLE WORK LIES WITH RICK DROOYAN, OUR  
19 GENERAL COUNSEL, MIRIAM KRINSKY, OUR EXECUTIVE DIRECTOR, WHO  
20 TOGETHER WITH THEIR VIRTUAL ARMY OF PRO BONO ATTORNEYS,  
21 VOLUNTEERS, INTERNS AND SUPPORT STAFF JUST SPENT THOUSANDS OF  
22 HOURS READING, REVIEWING DOCUMENTS, INTERVIEWING WITNESSES,  
23 READING DEPOSITIONS, EXAMINING WITNESSES, AND EXAMINING THEM  
24 IN PUBLIC MEETINGS AND THEN, AT THE END, WORKING LITERALLY  
25 AROUND THE CLOCK WRITING THE REPORT THAT YOU HAVE TODAY. I





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1 KNOW THEY WERE AROUND THE CLOCK BECAUSE I WAS GETTING EMAILS.  
2 I WASN'T READING THEM, NECESSARILY, AROUND THE CLOCK, BUT THEY  
3 WERE BEING SENT TO ME AROUND THE CLOCK. THEY HAVE DONE A  
4 REMARKABLE JOB. BUT I WOULD LIKE TO BEGIN THIS SHORT  
5 PRESENTATION BY READING THE MANDATE THAT ALL OF YOU ISSUED TO  
6 US BEFORE OUR COMMISSION WAS FOUNDED. THE MANDATE OF THE  
7 CITIZENS COMMISSION ON JAIL VIOLENCE SHALL BE TO CONDUCT A  
8 REVIEW OF THE NATURE, DEPTH AND CAUSE OF THE PROBLEM OF  
9 INAPPROPRIATE DEPUTY USE OF FORCE IN THE JAILS AND TO  
10 RECOMMEND CORRECTIVE ACTION AS NECESSARY. IT SHALL BE THE TASK  
11 OF THE COMMISSION TO RESTORE PUBLIC CONFIDENCE IN THE  
12 CONSTITUTIONAL OPERATION OF THE JAILS. IT'S THE HOPE OF THE  
13 COMMISSIONERS THAT YOU, THE MEMBERS OF THE BOARD, AND THE  
14 SHERIFF WILL EMBRACE THESE RECOMMENDATIONS AND FINDINGS AND  
15 PUT THEM INTO PLACE IN ORDER TO FULFILL OUR LAST MANDATE,  
16 PERHAPS THE MOST IMPORTANT ONE, AND THAT IS TO RESTORE PUBLIC  
17 CONFIDENCE IN THE CONSTITUTIONAL OPERATION OF OUR JAILS. WE  
18 HAVE DONE OUR PART, AND NOW IT IS UP TO YOU AND THE SHERIFF TO  
19 DO YOUR PARTS. I WANT TO THANK YOU ALL FOR ALLOWING ME TO  
20 PARTICIPATE IN THIS. I ALSO WOULD LIKE TO THANK YOU, CHAIR  
21 YAROSLAVSKY, FOR GIVING ME THE PRIVILEGE OF SERVING ON THIS  
22 COMMISSION. IT HAS BEEN A VERY REWARDING EXPERIENCE. THANK  
23 YOU.  
24



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1   **SUP. YAROSLAVSKY, CHAIRMAN:** THANK YOU, JUDGE BAIRD. REVEREND  
2   MURRAY?

3

4   **REVEREND CECIL MURRAY:** THANK YOU, AND OUR THANKS TO MY  
5   SUPERVISOR RIDLEY-THOMAS FOR APPOINTING ME TO THIS  
6   DISTINGUISHED COMMISSION. OUR ANALYSIS OF JAIL VIOLENCE WOULD  
7   REMIND THOSE IN LAW ENFORCEMENT WHO ARE PEOPLE OF CONSCIENCE  
8   AND CONSCIOUSNESS THAT WE APPRECIATE THEM AND ARE NOT AIMING  
9   AT THEM BUT AT THOSE WHO ARE ROGUE COPS, THAT SEGMENT FOUND IN  
10   EVERY CAREER FIELD. ABRAHAM LINCOLN SAYS "IF YOU WANT TO TEST  
11   A MAN'S CHARACTER, GIVE HIM POWER." THEN LORD ACTON, BRITISH  
12   HISTORIAN SAYS "POWER TENDS TO CORRUPT; AND ABSOLUTE POWER  
13   CORRUPTS ABSOLUTELY." SO GIVE GOOD PEOPLE POWER AND GIVE GOOD  
14   TRAINING TO THESE GOOD PEOPLE AND WE END UP WITH GOOD RESULTS.  
15   GOOD TRAINING, OF COURSE, INCLUDES ACCOUNTABILITY TO THE  
16   MAXIMUM AND CORRUPTION TO THE MINIMUM. THE KEYNOTE, IN  
17   ESSENCE, MUST INCLUDE SURVEILLANCE, FOR WITHOUT PROPER  
18   MONITORING, WHO WILL PROTECT US FROM OUR PROTECTORS? IN THAT  
19   REGARD, LET ME SHARE FOUR BRIEF NOTES. 1) WE COMMEND OUR BOARD  
20   OF SUPERVISORS, FOR THEY SEEM DETERMINED TO EXPUNGE THE  
21   NEGATIVES THAT HAVE BEEN REVEALED BY SUCH AS THE OFFICE OF  
22   INDEPENDENT REVIEW, A.C.L.U., THE SHERIFF'S OMBUDSMAN AND  
23   OTHERS USING EXHAUSTIVE AND AUTHENTIC INVESTIGATIONS. OUR  
24   COMMISSION, HAVING SCANNED HUNDREDS AND HUNDREDS OF  
25   EXPLORATIONS CAN VERIFY TO ALL THAT WE DO INDEED HAVE A



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1 PROBLEM. 2) THE SHERIFF IS NOW ATTENTIVE AND WOULD DO WELL TO  
2 MEET WITH A REVIEW TEAM OR AN INSPECTOR GENERAL TO BE  
3 ESTABLISHED BY THE BOARD OF SUPERVISORS, BOTH STANDING BEFORE  
4 THE SUPERVISORS MONTHLY FOR THE FIRST YEAR OF MONITORING AND  
5 OF REVIEWING PROGRESS IN MEETING THE POSITIVE RECOMMENDATIONS  
6 ADOPTED BY THE BOARD. THE SHERIFF CLAIMS THAT INCREASED  
7 FUNDING WOULD BE REQUIRED FOR COMPLIANCE, AND THIS IS A  
8 CONSIDERATION THAT SHOULD BE EXAMINED, ALONG WITH THE  
9 OUTLINING OF NEW PROCEDURES. 3) TRACKING IS CRUCIAL. EQUALLY  
10 CRUCIAL IS TRACKING INDEPENDENT OF MONITORING BY THE SHERIFF'S  
11 DEPARTMENT BUT ACCOUNTABLE ONLY TO THE BOARD OF SUPERVISORS.  
12 4) THE MONTHLY MEETING OF ALL PARTIES WOULD DO WELL TO BE AN  
13 OPEN MEETING, REVIEWING DESIGNATED ITEMS AND ADHERENCE TO  
14 TIMELINES WITH THE PRESS BEING PRESENT TO MONITOR AND REPORT  
15 TO THE PUBLIC THE STATUS OF PROGRESS. SUMMARILY, WE ARE IN  
16 HARMONY AND KNOW THAT WE HAVE A PROBLEM. FURTHER, WE KNOW WE  
17 HAVE VALID AND WORKABLE SOLUTIONS. SO OURS CAN NO LONGER BE AN  
18 EXCUSE OF NOT KNOWING OR FAILURE OF KNOWHOW. WE CAN ONLY BE  
19 FACED WITH A FAILURE OF WILL. WE WILL TO SUCCEED IN CORRECTING  
20 JAIL VIOLENCE IN OUR SYSTEM, THANK OUR BOARD OF SUPERVISORS  
21 FOR LEADERSHIP IN THE CRUSADE, FOR THE EXECUTIVE DIRECTOR, THE  
22 GENERAL COUNSEL, THE PRO BONO ATTORNEYS, THE INTERNS AND ALL  
23 WHO HAVE HELPED US COME TO THIS POINT.  
24





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1    **SUP. YAROSLAVSKY, CHAIRMAN:** THANK YOU, REVEREND MURRAY.

2    MIRIAM?

3

4    **MIRIAM A. KRINSKY:** GOOD MORNING, MEMBERS OF THE BOARD. I'D  
5    ALSO LIKE TO ECHO THE THANKS TO ALL OF YOU FOR YOUR LEADERSHIP  
6    AND YOUR ENGAGEMENT. AND I'D ALSO LIKE TO THANK THE MEMBERS OF  
7    YOUR STAFF THAT I'VE HAD THE PRIVILEGE TO COME TO KNOW OVER  
8    THESE PAST NINE MONTHS, TRULY SOME TREMENDOUS INDIVIDUALS WHO  
9    SHARE YOUR COMMITMENT AND YOUR ENGAGEMENT IN THESE ISSUES. OUR  
10   GAME PLAN WILL BE FOR ME TO PROVIDE A SUMMARY OF THE FINDINGS  
11   THAT FORM THE PREDICATE FOR OUR RECOMMENDATIONS, AND MR.  
12   DROOYAN WILL PROVIDE A SUMMARY AND AN OVERVIEW OF THE  
13   RECOMMENDATIONS THEMSELVES. AS YOU KNOW, YOU FORMED US LAST  
14   FALL AND YOU GAVE US AN ONEROUS TASK. YOU ASKED US TO CONDUCT  
15   A REVIEW OF THE NATURE, DEPTH AND CAUSE OF INAPPROPRIATE USE  
16   OF FORCE IN OUR JAILS. OUR REPORT IS THE CULMINATION OF NINE  
17   MONTHS OF INVESTIGATION. IT'S PREMISED ON INSIGHTS THAT WE  
18   GAINED FROM OVER 150 WITNESSES THAT WE, AND MEMBERS OF OUR  
19   TEAM, SPOKE WITH; INDIVIDUALS WHO SPANNED ALL PROFESSIONS AND  
20   ALL PERSPECTIVES, MANY OF THEM WERE FROM OUR OWN SHERIFF'S  
21   DEPARTMENT, CURRENT OR FORMER MEMBERS OF THE DEPARTMENT. WE  
22   TALKED TO EXPERTS FROM AROUND THE NATION, WE TALKED TO  
23   PERCIPIENT WITNESSES, TO ADVOCATES, TO CLERGY, TO INMATES. WE  
24   HAD OVER 35,000 PAGES OF DOCUMENTS, MANY OF THEM DATA AND  
25   MEMORANDA FROM THE SHERIFF'S DEPARTMENT, AT OUR DISPOSAL. WE



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1 CONDUCTED SIX HEARINGS, WE HEARD FROM 29 WITNESSES AND WE  
2 HEARD FROM MANY VOICES FROM OUR COMMUNITY. WHILE WE HAD NO  
3 POWER TO COMPEL PEOPLE TO COME FORWARD AND SPEAK WITH US WE  
4 FOUND THAT THERE WERE MANY WHO WERE WILLING TO SHARE THEIR  
5 PERSPECTIVES AND HAD A MOUND OF DOCUMENTS, AS I INDICATED, TO  
6 SORT THROUGH. WHAT WE HEARD THROUGH THAT INFORMATION WAS  
7 CONVINCING, IT WAS CLEAR, AND IT WAS CONSISTENT. IT PROVIDED A  
8 BREADTH OF SOURCES AND PERSPECTIVES, NOT FROM A SINGLE SOURCE,  
9 THAT SHOWED A CLEAR AND PERSISTENT PATTERN OF EXCESSIVE USE OF  
10 FORCE IN OUR COUNTY'S JAILS. THAT EXCESSIVE USE OF FORCE HAS  
11 SPANNED A PERIOD OF YEARS. AND WHILE THE NUMBERS OF LATE HAVE  
12 BEEN ON THE DECLINE SINCE OUR SHERIFF'S ENGAGEMENT, IT WAS OUR  
13 COMMISSION'S CONCLUSION THAT THIS PROBLEM IS ANYTHING BUT  
14 FIXED. ON SEPTEMBER 28, OUR COMMISSION ISSUED ITS FINAL 194-  
15 PAGE REPORT. THAT DOCUMENT CONTAINED 63 RECOMMENDATIONS THAT  
16 ARE PREDICATED ON 77 FINDINGS. IT'S OUR VIEW THAT OUR REPORT  
17 IS THOROUGH, IT'S THOUGHTFUL AND IT'S FAIR. IT'S AN HONEST  
18 ASSESSMENT AND AN INDICATION OF WHAT WE BELIEVE IS A CLEAR  
19 ROADMAP MOVING FORWARD FOR HOW WE CAN CHANGE THE SITUATION. IT  
20 HAS A BLUEPRINT FOR REFORMS THAT ARE THE MOST COMPREHENSIVE  
21 REVIEW OF ANY LARGE JAIL SYSTEM IN THE NATION THAT DEFINE  
22 CHANGES THAT IN OUR MIND ARE ACHIEVABLE AND ARE REALISTIC. BUT  
23 THEY'LL TAKE TIME AND THEY'LL TAKE ONGOING VIGILANCE TO SEE  
24 THEM TRULY COME TO FRUITION. SO WHAT WERE OUR FINDINGS IN  
25 BRIEF? FIRST WE FOUND THAT THE USE OF FORCE PROBLEMS THAT CAME



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1 TO OUR ATTENTION ARE ANYTHING BUT NEW. IN FACT, THERE HAVE  
2 BEEN SYSTEMIC CONCERNS AND PROBLEMS THAT WE OBSERVED THAT IN  
3 SOME INSTANCES HAVE BEEN IDENTIFIED OVER A PERIOD THAT AMOUNTS  
4 TO DECADES BY MULTIPLE BODIES AND IN MULTIPLE REPORTS. YET TOO  
5 OFTEN THOSE RECOMMENDATIONS WERE MET WITH LITTLE OR NO  
6 RESPONSE. INDEED, IN WORDS THAT WERE REMARKABLY SIMILAR TO  
7 SOME OF OUR FINDINGS, TWO DECADES AGO THE KOLTS REPORT  
8 RECOUNTED "DEEPLY DISTURBING EVIDENCE OF EXCESSIVE FORCE AND  
9 LACKS DISCIPLINE IN OUR SHERIFF'S DEPARTMENT." IN THE ENSUING  
10 20 YEARS, NUMEROUS REPORTS BY SPECIAL COUNSEL, THE OFFICE OF  
11 INDEPENDENT REVIEW, THE A.C.L.U. AND THE DEPARTMENT OF JUSTICE  
12 HAVE REFERENCED SIMILAR PROBLEMS AND SIMILAR CONCERNS IN OUR  
13 JAILS. THEY'VE IDENTIFIED DEFICIENT INVESTIGATORY PROCEDURES.  
14 THEY'VE IDENTIFIED A FAILURE TO ADOPT A SYSTEM THAT WOULD  
15 PROVIDE AN EARLY WARNING BELL FOR PROBLEMATIC PERSONNEL.  
16 THEY'VE IDENTIFIED INADEQUATE TRAINING, INSUFFICIENT  
17 SUPERVISION AND A PROBLEMATIC SYSTEM AT A FUNDAMENTAL LEVEL OF  
18 HOW WE STAFF OUR JAILS. OUR COMMISSION WAS TROUBLED BY THE  
19 REPEATED FAILURE OF THE DEPARTMENT LEADERSHIP TO HEED THESE  
20 WARNINGS AND TO IMPLEMENT CHANGES THAT COULD HAVE AVOIDED  
21 YEARS OF LITIGATION COSTS, OF HUMAN TOLL, AND OF IMPACTED  
22 CAREERS. AND EVEN TODAY, AS MEMBERS OF OUR COMMISSION  
23 EXPRESSED AT OUR HEARING ON SEPTEMBER 28, IT'S OUR VIEW THAT  
24 THERE CONTINUES TO BE A FAILURE TO FULLY COME TO TERMS WITH  
25 PAST HISTORY. AS COMMISSIONER BONNER SAID "THOSE WHO HAVE YET



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1 TO COME TO TERMS WITH THE PAST ARE DESTINED TO REPEAT IT."

2 SECONDLY, WE FOUND FUNDAMENTALLY THAT THE PROBLEMS THAT WE

3 OBSERVED WERE A FAILURE OF LEADERSHIP. THE SHERIFF FAILED TO

4 ADEQUATELY MONITOR AND CONTROL USE OF FORCE IN OUR JAILS. HE

5 TOLD OUR COMMISSION THAT HE WAS UNAWARE OF PROBLEMS UNTIL VERY

6 RECENTLY. THERE WERE COMMUNICATION BREAKDOWNS, INFORMATION

7 GAPS, TOO MANY YEARS WENT BY BEFORE THE SHERIFF FULLY ENGAGED.

8 AND THE ATMOSPHERE AND MULTI-LAYERED COMMAND STRUCTURE THAT WE

9 OBSERVED WAS ONE THAT KEPT BAD NEWS FROM ASCENDING TO THE

10 SHERIFF. THE SHERIFF WAS NOT SERVED BY HIGH-LEVEL MANAGERS. WE

11 FOUND THAT THE UNDERSHERIFF ENGAGED IN TROUBLING STATEMENTS

12 AND TROUBLING CONDUCT, ENCOURAGED DEPUTIES TO BE AGGRESSIVE,

13 TO WORK IN THE SO-CALLED "GRAY AREA" TO FUNCTION RIGHT ON THE

14 EDGE OF THE LINE. HE DISCOURAGED DISCIPLINE AND HE UNDERMINED

15 ATTEMPTS BY SUPERVISORS WHO SOUGHT TO REIGN IN AGGRESSIVE

16 DEPUTIES AND CABIN MISBEHAVIOR. OTHER SENIOR MANAGERS

17 INSULATED THE SHERIFF FROM INFORMATION HE NEEDED TO HEAR AND

18 FAILED TO SUFFICIENTLY ENGAGE IN THEIR OWN RIGHT. AND WE FOUND

19 THAT STRUCTURALLY, THERE WERE TOO MANY LAYERS OF BUREAUCRACY

20 AND TOO MANY PLACES FOR INFORMATION TO GET WAYLAID AND FOR

21 ACCOUNTABILITY TO LAPSE. WHILE WE WELCOME AND WE APPLAUD THE

22 SHERIFF'S ENGAGEMENT OF LATE AND WHILE WE THINK THAT IT'S NO

23 COINCIDENCE THAT FORCE HAS GONE DOWN SINCE THE SHERIFF TOOK

24 OWNERSHIP OVER THIS ISSUE, WE'RE TROUBLED THAT TO DATE, NONE

25 OF HIS SENIOR MANAGERS HAVE BEEN HELD ACCOUNTABLE AT A TIME



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1 WHEN THE DEPARTMENT IS WATCHFULLY LOOKING TO SEE WHETHER  
2 MISCONDUCT IS GOING TO HAVE CONSEQUENCES. AND OUR COMMISSION  
3 WAS CONVINCED THAT THE RECENT ENGAGEMENT HAS NOT TAKEN ON THE  
4 TRUE STRUCTURAL CHANGES THAT NEED TO HAPPEN; THAT INSTEAD WHAT  
5 WE'VE SEEN ARE STOP GAP MEASURES COUPLED WITH STRONG INDICIA  
6 THAT FORCE PROBLEMS REMAIN. SO, THIRDLY, WE FOUND AS TO USE OF  
7 FORCE THAT FORCE OVER TIME WAS USED THAT WAS DISPROPORTIONATE  
8 TO THREATS THAT WERE POSED, EXTENDED BEYOND THREATS THAT HAD  
9 ENDED, AND AROSE IN CIRCUMSTANCES WHERE NO ASSAULTIVE BEHAVIOR  
10 BY INMATES HAD PRECIPITATED THE FORCE. THE MAJORITY OF FORCE  
11 USED OVER TIME WITH SIGNIFICANT FORCE, THE PROPORTION OF  
12 SIGNIFICANT FORCE WAS RISING OVER THE YEARS, MUCH OF FORCE WAS  
13 NONDIRECTED AND UNSUPERVISED, AND THE DEPARTMENT HAS RARELY  
14 FOUND FORCE TO BE OUT OF POLICY, IN LESS THAN 1 PERCENT OF ALL  
15 CASES. WHILE NUMBERS HAVE DECREASED OF LATE, IT WAS THE  
16 COMMISSION'S CONCERN THAT THE DATA ITSELF MAY BE  
17 UNDERREPORTING AND THAT THE DATA SYSTEMS ARE NOT SUFFICIENTLY  
18 RELIABLE. WE FOUND THE FORCE POLICIES OF THE DEPARTMENT TO BE  
19 DISJOINTED, TO BE SCATTERED IN TOO MANY PLACES, AND TO NOT  
20 HAVE INCLUDED, UNTIL VERY RECENTLY, SOME OF THE MOST  
21 FUNDAMENTAL PRINCIPLES OF CORRECTION: THAT FORCE SHOULD BE  
22 USED ONLY AS A LAST RESORT AND ONLY TO THE EXTENT REASONABLE.  
23 FUNDAMENTAL PRINCIPLES THAT HAVE BEEN IN CORRECTIONS  
24 DEPARTMENT MANUALS DATING BACK TO THE 1950S BUT ONLY CAME INTO  
25 PLAY OVER THE LAST YEAR IN OUR SHERIFF'S DEPARTMENT. IN TERMS





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1 OF PERSONNEL, WE FOUND THAT THE STAFFING IN THE JAILS IS  
2 INCONSISTENT WITH BEST CORRECTIONS PRACTICES. DEPUTIES ARE  
3 HIRED AND TRAINED FOR PATROL. THEY LANGUISH FOR YEARS IN THEIR  
4 FIRST ASSIGNMENT IN THE JAILS. CUSTODY IS VIEWED AS A SECOND  
5 CLASS PLACE TO WORK. THERE'S LOW MORALE. THERE'S INADEQUATE  
6 TRAINING AND SUPERVISION. AND WE FOUND THAT THOSE CONCERNS  
7 HAVE BEEN COMPOUNDED OVER TIME BY A SYSTEM OF PROMOTIONS THAT  
8 IS PERCEIVED TO BE BASED ON PATRONAGE AND LOYALTY RATHER THAN  
9 MERIT. ONE EXPERT DESCRIBED THIS SYSTEM OF STAFF IN THE JAILS  
10 AS THE WORST POSSIBLE SYSTEM ONE COULD IMAGINE. IN TERMS OF  
11 CULTURE, WE FOUND THAT WHILE THERE ARE SOME TREMENDOUSLY  
12 DEDICATED PUBLIC SERVANTS WHO WORK IN OUR SHERIFF'S  
13 DEPARTMENT, AMONG SOME THERE HAS BEEN AN US-VERSUS-THEM  
14 MENTALITY AND A FORCE-FIRST MINDSET. THERE HAS BEEN A  
15 TOLERANCE WITHIN THE DEPARTMENT OF DEPUTY CLIQUES, THAT HAS  
16 ALLOWED AGGRESSIVE BEHAVIOR, BOTH WITHIN THE JAILS AND OFF  
17 DUTY, TO SURFACE OVER THE YEARS. AND THE DISCIPLINE FOR  
18 DISHONESTY HAS BEEN ANYTHING BUT THE ZERO TOLERANCE APPROACH  
19 THAT OTHERS HAVE IDENTIFIED AS NECESSARY TO ADDRESS, TRULY  
20 ADDRESS A CODE OF SILENCE. WE FOUND AS TO THE DISCIPLINARY  
21 SYSTEM THAT THERE HAVE BEEN INADEQUATE INVESTIGATIONS,  
22 ESPECIALLY AT THE UNIT LEVEL, THAT SUPERVISORS OFTEN ARE THE  
23 ONES INVESTIGATING THE CONDUCT OF THEIR OWN SUPERVISEES, THAT  
24 THE PROCESS TAKES TOO LONG, IT'S TOO CUMBERSOME AND THAT THERE  
25 HAVE BEEN LAX ATTITUDES TOWARD DISCIPLINE THAT HAVE INCLUDED



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1 LAPSES IN REPORTING AND IN INVESTIGATIONS. AND FINALLY, WE  
2 FOUND IN THE ALL IMPORTANT AREA OF INDEPENDENT OVERSIGHT THAT  
3 WHILE THERE HAVE BEEN SOME TREMENDOUSLY CAPABLE INDIVIDUALS  
4 AND ENTITIES INVOLVED IN LOOKING AT THE SHERIFF'S DEPARTMENT,  
5 THAT THE CURRENT STRUCTURE IS ONE THAT HAS TOO MANY GAPS, IS  
6 TOO DISJOINTED, AND PROVIDES FOR WATCHDOGS WHO ARE  
7 INADEQUATELY RESOURCED AND DON'T REALLY HAVE THE TYPE OF  
8 ROBUST AUTHORITY AND JAIL INSPECTION AND MONITORING FUNCTION  
9 THAT'S NEEDED TO REALLY HAVE THE TYPE OF VIGILANT OVERSIGHT OF  
10 THE CUSTODY DIVISION. IN CONCLUSION, IT'S OUR HOPE THAT THIS  
11 REPORT WILL NOT BE SIMPLY ANOTHER ONE TO BE ADDED TO THE VERY  
12 LARGE BOOKSHELVES THAT CONTAIN SCORES OF REPORTS THAT HAVE  
13 ISSUED OVER DECADES. WE BELIEVE THAT WHILE THESE PROBLEMS ARE  
14 NOT NEW, THEY'RE ALSO NOT INSOLVABLE, THAT THE SOLUTIONS THAT  
15 WE'VE SEEN THUS FAR HAVE BEEN STOP GAP, AND WE HOPE THAT WE  
16 WILL SEE MORE THAN JUST A COMMITMENT OF THE MOMENT. WHAT IS  
17 NEEDED IS A STEADFAST COMMITMENT AND VIGILANCE TO BRINGING  
18 THESE CHANGES ABOUT. THESE ARE TREMENDOUS CHALLENGES, BUT WE  
19 BELIEVE THAT THIS IS ALSO A UNIQUE, TREMENDOUS MOMENT OF  
20 OPPORTUNITY. OUR COMMUNITY IS WATCHING, AND WE KNOW THAT  
21 THEY'RE URGING US ALL TO GET IT RIGHT. SO I KNOW I SPEAK FOR  
22 ALL OF US IN COMMITTING OURSELVES TO HELPING YOU ACHIEVE THESE  
23 REFORMS, AND WE LOOK FORWARD TO THE WORK THAT YOU ALL WILL BE  
24 UNDERTAKING IN THE MONTHS AHEAD.

25



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1    **SUP. YAROSLAVSKY, CHAIRMAN:** MR. DROOYAN.

2

3    **RICHARD E. DROOYAN:** THANK YOU. BEFORE I BEGIN, LET ME THANK  
4    THE BOARD OF SUPERVISORS FOR HAVING THE FORESIGHT TO FORM THIS  
5    COMMISSION. AND I THANK THE COMMISSION FOR GIVING ME THE  
6    OPPORTUNITY TO SERVE AS THE GENERAL COUNSEL. NOTWITHSTANDING  
7    JUDGE BAIRD'S KIND REMARKS, THE CREDIT FOR THIS REPORT GOES TO  
8    THE 9300 PRO BONO HOURS DEVOTED BY NINE LAW FIRMS TO THIS  
9    REPORT AND THE UNTOLD NUMBER OF HOURS DEVOTED BY MS. KRINSKY  
10    AND HER STAFF. THOSE MIDNIGHT EMAILS WERE NOT COMING FROM ME,  
11    THAT WAS PAST MY BEDTIME, THAT WAS COMING FROM MS. KRINSKY AND  
12    HER STAFF. SO LET ME SAY THAT AFTER A NINE-MONTH  
13    INVESTIGATION, THE COMMISSION HAS MADE A SERIES OF INTEGRATED  
14    RECOMMENDATIONS TO RESTRUCTURE AND REVAMP THE DEPARTMENT'S  
15    CUSTODY OPERATIONS, FROM THE HIRING AND TRAINING OF NEW  
16    CUSTODY DEPUTIES AND THE STAFFING OF THE JAILS TO THE  
17    MANAGEMENT OF THE JAILS BY SENIOR LEADERSHIP AND INDEPENDENT  
18    OUTSIDE MONITORING OF THE CUSTODY OPERATIONS. THE ULTIMATE  
19    GOAL IS A NEW SEPARATE CUSTODY DIVISION LED BY AN EXPERIENCED  
20    CORRECTIONAL EXPERT WHO REPORTS DIRECTLY TO THE SHERIFF,  
21    STAFFED BY SWORN DEPUTIES WHO WANT CAREERS IN CUSTODY AND BY  
22    ADDITIONAL CIVILIAN CUSTODY ASSISTANTS, SUPERVISED BY  
23    ADDITIONAL SERGEANTS AND LIEUTENANTS PROMOTED FROM WITHIN THE  
24    CUSTODY DIVISION BASED UPON THEIR DEMONSTRATED ABILITIES IN A  
25    CUSTODY ENVIRONMENT, AND SUBJECT TO AN ENHANCED DISCIPLINARY



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1 SYSTEM UNDER A CHIEF OF INVESTIGATIONS WHO ALSO REPORTS  
2 DIRECTLY TO THE SHERIFF AND THEN ULTIMATELY MONITORED BY AN  
3 INDEPENDENT OFFICE OF INSPECTOR GENERAL. AS I GO THROUGH THE  
4 RECOMMENDATIONS, I'M NOT GOING TO COVER ALL 63 OF THEM. I'M  
5 GOING TO TRY TO COVER THE ONES THAT ARE MOST IMPORTANT. AND  
6 CERTAINLY IF ANY OF THE SUPERVISORS HAVE ANY QUESTIONS, I'M  
7 HAPPY TO ANSWER THEM AS I GO THROUGH THIS OR AT THE END.  
8 FUNDAMENTALLY, I THINK THE MOST SIGNIFICANT RECOMMENDATION IS  
9 THAT THERE BE A NEW ASSISTANT SHERIFF, A THIRD ASSISTANT  
10 SHERIFF FOCUSED SOLELY ON CUSTODY OPERATIONS. CURRENTLY THE  
11 DEPARTMENT HAS TWO ASSISTANT SHERIFFS, ONE WHO IS OVER PATROL  
12 AND ONE WHO IS OVER CUSTODY, BUT THE ASSISTANT SHERIFF THAT IS  
13 OVER CUSTODY IS ALSO OVER TECHNICAL SERVICES, LEADERSHIP AND  
14 TRAINING, AND SEVERAL OTHER DIVISIONS, HAS MUCH TOO MUCH ON  
15 HIS PLATE TO BE ABLE TO FOCUS SOLELY ON THE CUSTODY DIVISION.  
16 THERE IS AN AUTHORIZATION FOR A THIRD ASSISTANT SHERIFF  
17 POSITION. THAT CAN BE EITHER A CUSTODY -- A SWORN POSITION OR  
18 A CIVILIAN POSITION. AND THE COMMISSION RECOMMENDED THAT THERE  
19 BE -- THE DEPARTMENT CONDUCT A NATIONWIDE SEARCH TO FIND "THE"  
20 MOST QUALIFIED PERSON TO RUN THE DEPARTMENT'S CUSTODY  
21 OPERATION, WHETHER THAT PERSON IS A CIVILIAN OR WHETHER THAT  
22 PERSON IS SWORN. AND THAT PERSON SHOULD BE FOCUSED SOLELY ON  
23 RUNNING THE JAILS AND BE IN CHARGE OF THE CUSTODY DIVISION.  
24 ALL OF THE OTHER NON-CUSTODY DIVISIONS WOULD BE EITHER UNDER  
25 THE ASSISTANT SHERIFF OF PATROL OR THE EXISTING ASSISTANT



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1 SHERIFF WHO IS ACTUALLY OVER CUSTODY AS WE SPEAK. ONE OF THE  
2 MOST IMPORTANT RECOMMENDATIONS IS FOR THAT ASSISTANT SHERIFF  
3 OVER THE CUSTODY OPERATIONS TO BE ACCOUNTABLE DIRECTLY TO THE  
4 SHERIFF, REPORT DIRECTLY TO THE SHERIFF AND NOT THROUGH THE  
5 UNDERSHERIFF. HE HAS TO BE ACCOUNTABLE TO THE SHERIFF FOR  
6 RUNNING THE JAIL OPERATIONS AND IMPLEMENTING THE SHERIFF'S  
7 VISION AND REFORMS. THE COMMISSION BELIEVES THAT THE  
8 UNDERSHERIFF SHOULD HAVE NO ROLE IN THE MANAGEMENT OF THE  
9 DEPARTMENT OF JAIL OPERATIONS. FIRST OF ALL, BECAUSE THE  
10 ASSISTANT SHERIFF OF CUSTODY HAS TO BE ACCOUNTABLE TO THE  
11 SHERIFF FOR RUNNING THE JAILS. SECOND, THERE ARE TOO MANY  
12 LAYERS CURRENTLY BETWEEN THE SHERIFF AND THE JAILS. AND THIRD,  
13 AS MS. KRINSKY INDICATED, THE UNDERSHERIFF'S COMMENTS AND  
14 ACTIONS OVER THE YEARS HAVE UNDERMINED SUPERVISION AND  
15 DISCIPLINE IN THE JAILS. WE BELIEVE THAT THE SHERIFF MUST  
16 REMAIN ENGAGED IN OVERSEEING THE JAIL OPERATIONS AND MONITOR  
17 THE PROGRESS OF REFORM AND REDUCTION OF VIOLENCE. HIS PERSONAL  
18 ENGAGEMENT SINCE LAST YEAR HAS BEEN VERY SIGNIFICANT, IT HAS  
19 HAD A SIGNIFICANT IMPACT. BUT HE CANNOT MICROMANAGE THE  
20 CUSTODY OPERATIONS. HE MUST PROVIDE THE NECESSARY OVERSIGHT TO  
21 ENSURE THAT DIVISION REFORMS ARE IMPLEMENTED, BUT HE MUST  
22 LEAVE THE ACTUAL RUNNING OF THE JAILS TO A NEW ASSISTANT  
23 SHERIFF. WE BELIEVE THAT THE CUSTODY OPERATION SHOULD REMAIN  
24 WITHIN THE SHERIFF'S DEPARTMENT. WE STRONGLY CONSIDERED THE  
25 ISSUE OF WHETHER OR NOT THE CUSTODY OPERATION SHOULD BE TAKEN





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1 AWAY FROM THE SHERIFF'S DEPARTMENT, BUT THAT WOULD REQUIRE  
2 LEGISLATION AND ULTIMATELY IT WOULD DILUTE ACCOUNTABILITY. THE  
3 COMMISSION CONCLUDED THAT THE BEST SYSTEM WAS FOR A SINGLE  
4 ELECTED OFFICIAL, IN THIS CASE THE SHERIFF, WHO IS ACCOUNTABLE  
5 TO THE VOTERS TO APPOINT SOMEONE TO RUN THE JAILS AND TO BE  
6 ACCOUNTABLE TO HIM FOR JAIL OPERATIONS. ESSENTIALLY THAT  
7 CREDIBILITY -- EXCUSE ME, THAT ACCOUNTABILITY IS ESSENTIAL TO  
8 HAVING THE JAILS REFORM AND OPERATED IN A SAFE MANNER. AS IT  
9 EXISTS RIGHT NOW, THERE IS NOT THAT ACCOUNTABILITY WITHIN THE  
10 DEPARTMENT. THERE ARE SO MANY LAYERS AND SO MANY DIFFERENT  
11 PEOPLE, THERE WAS NO ONE PERSON WHO WAS ACCOUNTABLE FOR  
12 RUNNING THE JAILS. AND I THINK THIS IS "THE" MOST IMPORTANT  
13 RECOMMENDATION THAT THE COMMISSION MADE. THEY ALSO RECOMMENDED  
14 THAT THE DEPARTMENT CREATE AN INTERNAL AUDIT AND INSPECTION  
15 DIVISION TO MAKE SURE THAT THERE ARE AUDITS OF JAIL  
16 OPERATIONS, THAT THEY MONITOR POLICY COMPLIANCE, THEY CONDUCT  
17 UNANNOUNCED INSPECTIONS OF JAIL FACILITIES. AT THIS POINT IN  
18 TIME, THE DEPARTMENT DOES NOT HAVE AN INTERNAL AUDIT AND  
19 INSPECTIONS DIVISION. WE THINK THAT THAT INTERNAL AUDIT  
20 INSPECTIONS DIVISION NEEDS TO PREPARE REPORTS FOR THE  
21 ASSISTANT SHERIFF OF CUSTODY OPERATIONS AND FOR THE SHERIFF SO  
22 THAT THEY KNOW EXACTLY WHAT'S GOING ON IN THE JAIL OPERATIONS.  
23 SENIOR LEADERS NEED TO DILIGENTLY MONITOR USE OF FORCE  
24 INCIDENTS AND STATISTICS. THE SHERIFF HAS TO BE MEETING ON A  
25 REGULAR BASIS WITH THE ASSISTANT SHERIFF OF CUSTODY OPERATIONS



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1 AND REVIEWING THOSE STATISTICS AND UNDERSTANDING WHAT THE  
2 TRENDS SHOW AND WHAT PROBLEMS THEY HAVE IN THE JAIL  
3 OPERATIONS. THERE NEEDS TO BE A SINGLE, COMPREHENSIVE, EASY-  
4 TO- UNDERSTAND USE OF FORCE POLICY. DEPUTIES SHOULD BE  
5 PROVIDED TRAINING AND SHOULD ACKNOWLEDGE IN WRITING THAT THEY  
6 HAVE READ AND UNDERSTAND THE POLICY. THE POLICY SHOULD REFLECT  
7 COMMITMENT TO THE PRINCIPLES SET FORTH IN THE SHERIFF'S FORCE  
8 PREVENTION POLICY AND THE ANTI-RETALIATION POLICY IMPLEMENTED  
9 BY THE DEPARTMENT WITHIN THE LAST YEAR. THAT POLICY SHOULD BE  
10 BASED UPON AN OBJECTIVELY REASONABLE STANDARD AND REFLECT A  
11 STRONG PREFERENCE FOR PLANNED, SUPERVISED AND DIRECTED FORCE.  
12 THE DEPARTMENT NEEDS A SINGLE, COMPREHENSIVE SYSTEM FOR  
13 TRACKING USE OF FORCE INCIDENTS. AS OF RIGHT NOW, THEY HAVE  
14 FOUR OR FIVE DIFFERENT DATABASES. THE DATABASES DON'T TALK TO  
15 EACH OTHER, THEY ARE INCOMPATIBLE WITH EACH OTHER. THERE'S NO  
16 SINGLE COMPREHENSIVE DATABASE AND COMPUTER SYSTEM FOR TRACKING  
17 USE OF FORCE INCIDENTS. CURRENTLY, INMATE GRIEVANCES ARE NOT  
18 REFLECTED IN THE PERSONNEL PERFORMANCE INDEX THAT THE  
19 DEPARTMENT USES TO MONITOR DEPUTY PERFORMANCE. SO AN INMATE  
20 GRIEVANCE HISTORICALLY HAS JUST BEEN LOST IN THE DEPARTMENT.  
21 RECENTLY THE DEPARTMENT STARTED TRACKING THOSE INMATE  
22 GRIEVANCES BY DEPUTY NAME IN THEIR F.A.S. DATABASE, WHICH IS  
23 HOW THEY TRACK USE OF FORCE INCIDENTS, BUT THEY ARE NOT IN THE  
24 PERSONAL PERFORMANCE INDEX, WHICH IS HOW THEY REVIEW DEPUTY  
25 PERFORMANCE. THESE GRIEVANCES SHOULD BE ANALYZED TO ASSESS



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1 ACTIONS OF INDIVIDUAL DEPUTIES AND TO LOOK FOR TRENDS AND  
2 PROBLEMS. THE DEPARTMENT NEEDS MORE BODY SCANNERS. THE USE OF  
3 ADDITIONAL BODY SCANNERS WILL ENHANCE THE SAFETY OF THE JAILS,  
4 REDUCE THE NEED FOR STRIP SEARCHES, WHICH HAVE BEEN A  
5 SIGNIFICANT SOURCE OF TENSION IN THE JAILS. WE STRONGLY URGE  
6 THIS BOARD TO PROVIDE ADDITIONAL FUNDING IF NECESSARY FOR  
7 ADDITIONAL BODY SCANNERS. IT'S THE ONE DEVICE OUT THERE THAT  
8 CAN SIGNIFICANTLY REDUCE TENSION AND REDUCE VIOLENCE IN THE  
9 JAILS. WITH RESPECT TO CULTURE ISSUES, SENIOR LEADERS NEED TO  
10 BE MORE VISIBLE IN THE JAILS, AND THIS IS FROM THE VERY TOP.  
11 THE SHERIFF NEEDS TO BE MORE VISIBLE IN THE JAILS. THE NEW  
12 ASSISTANT SHERIFF FOR CUSTODY NEEDS TO BE MORE VISIBLE IN THE  
13 JAILS. THERE HAS TO BE AN EMPHASIS ON THE PRINCIPLES REFLECTED  
14 IN THE FORCE PREVENTION POLICY, WHICH IS THAT FORCE IS USED AS  
15 A LAST RESORT AND ONLY THAT AMOUNT OF FORCE THAT IS NECESSARY  
16 IS USED. THERE HAS TO BE STRONGER EMPHASIS ON ETHICS TRAINING  
17 AND GUIDANCE FROM THE ACADEMY THROUGH ON-THE-JOB TRAINING.  
18 THERE HAS TO BE ZERO TOLERANCE FOR ACTS OF DISHONESTY, BOTH  
19 DISHONESTY WITH RESPECT TO THE REPORTING OF FORCE AND  
20 DISHONESTY WITH RESPECT TO RESPONDING TO REQUESTS FOR  
21 INFORMATION AND INVESTIGATIONS OF USE OF FORCE. THE DEPARTMENT  
22 SHOULD ADOPT A SENSIBLE ROTATION POLICY AMONG FACILITIES IN  
23 THE SAME AREA SO THAT DEPUTIES ARE NOT IN THE SAME JOB FOR TOO  
24 LONG A PERIOD OF TIME. THE DEPARTMENT SHOULD ALSO DISCOURAGE  
25 THE FORMATION OF AND THE PARTICIPATION IN CLIQUES BY DEPUTIES.



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1 AS I INDICATED EARLIER, THE ULTIMATE GOAL IS A SEPARATE  
2 CUSTODY DIVISION STAFFED BY SWORN DEPUTY SHERIFFS WHO WANT  
3 CAREERS IN CUSTODY OPERATION SUPPORTED BY CIVILIAN CUSTODY  
4 ASSISTANTS. THE DEPUTIES WOULD BE HIRED AND TRAINED FOR  
5 CUSTODY ASSIGNMENTS, SUPERVISORS WOULD BE PROMOTED FROM WITHIN  
6 THE CUSTODY DIVISION AND THE OVERALL RESPONSIBILITY WOULD BE  
7 UNDER A SINGLE ASSISTANT SHERIFF WITH CUSTODY EXPERIENCE AND  
8 EXPERTISE. THAT'S NOT GOING TO HAPPEN OVERNIGHT, ALTHOUGH THE  
9 FIRST STEP IS TO HIRE AN ASSISTANT SHERIFF OF CUSTODY AND LET  
10 THAT PERSON IMPLEMENT MANY OF THESE REFORMS. BUT AS INTERIM  
11 STEPS AS THE DEPARTMENT WORKS TOWARDS THE ULTIMATE GOAL ARE  
12 INCREASE CUSTODY TRAINING FOR NEW DEPUTIES WHO WILL BE  
13 ASSIGNED TO CUSTODY AT FIRST INCIDENTS. CURRENTLY THE TRAINING  
14 IS FOR NEW DEPUTIES WHO WILL BE ASSIGNED TO CUSTODY IS  
15 WOEFULLY INADEQUATE. THE DEPARTMENT SHOULD ALSO ALLOW DEPUTIES  
16 WHO WANT CAREERS IN CUSTODY TO REMAIN IN CUSTODY. AND THE  
17 DEPARTMENT HAS STARTED TO DO THAT. IN ANY CASE, THEY SHOULD  
18 DECREASE THE LENGTH OF TIME IN CUSTODY FOR DEPUTIES WHO WANT  
19 CAREERS IN PATROL TO A YEAR, TO 18 MONTHS BUT NO LONGER THAN  
20 THAT. THEY SHOULD INCREASE THE PERCENTAGE OF CIVILIAN CUSTODY  
21 ASSISTANTS. A STUDY THAT WAS PRESENTED TO THE COMMISSION BY  
22 THE PROFESSIONAL POLICE OFFICERS ASSOCIATION SHOWED A  
23 SIGNIFICANT FINANCIAL SAVINGS, WITH NO REAL DECREASE IN THE  
24 EFFECTIVENESS OF THE CUSTODY OPERATION, BY INCREASING THE  
25 NUMBER OF CIVILIAN CUSTODY ASSISTANTS. THAT IS SOMETHING THAT



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1 CAN BE IMPLEMENTED FAIRLY SOON, BUT IT'S GOING TO REQUIRE NEW  
2 AGREEMENTS WITH THE UNIONS. THE CURRENT RATIO IS 2/3 SWORN  
3 DEPUTIES TO 1/3 CIVILIAN ASSISTANTS. P.P.O.A. RECOMMENDS THE  
4 FLIP, THE REVERSE OF THAT. THE COMMISSION DID NOT TAKE A  
5 POSITION WITH RESPECT TO THE SPECIFIC PERCENTAGES, BUT I THINK  
6 THERE WAS A STRONG CONSENSUS AND A STRONG CONSENSUS WITHIN THE  
7 DEPARTMENT THAT YOU CAN INCREASE THE NUMBER OF CIVILIAN  
8 ASSISTANTS WITH NO ADVERSE IMPACT ON CUSTODY OPERATIONS BUT  
9 CREATING A SIGNIFICANT FINANCIAL SAVINGS, THE MONEY OF WHICH  
10 COULD BE USED FOR ADDITIONAL SUPERVISORS, ADDITIONAL TRAINING,  
11 ADDITIONAL BODY SCANNERS AND A NEW OFFICE OF INDEPENDENT  
12 INSPECTOR GENERAL. THE NUMBER OF SUPERVISORS IN THE JAILS  
13 SHOULD BE INCREASED SIGNIFICANTLY. LAST YEAR, AFTER THE  
14 DEPARTMENT FORMED THE COMMANDER MANAGEMENT TASKFORCE, THEY  
15 ADDED AN ADDITIONAL 19 SUPERVISORS TO MEN'S CENTRAL JAIL, 17  
16 SERGEANTS AND TWO LIEUTENANTS. BUT THESE SUPERVISORS ARE ON  
17 LOAN. BUT WHEN YOU SEE THE DRAMATIC IMPACT THAT THAT  
18 ADDITIONAL SUPERVISION HAS HAD IN THE JAILS, THE REDUCTION OF  
19 NUMBER OF FORCE INCIDENTS, THE NUMBER OF ASSAULTS ON DEPUTIES,  
20 IT DEMONSTRATES THE EFFECTIVENESS OF ADDITIONAL SUPERVISION.  
21 THE DEPARTMENT NEEDS TO DEVELOP AND WORK WITH THIS BOARD ON A  
22 LONG-RANGE AND STEADY HIRING PLAN. ONE OF THE PROBLEMS HAS  
23 BEEN A BOOM AND BUST CYCLE OF HIRING. THERE HAVE BEEN YEARS  
24 WHEN THEY HAVE HIRED OVER 1,000 NEW DEPUTIES. THERE HAVE BEEN  
25 YEARS WHEN THEY HAVEN'T HIRED ANY. BUT THE RESULT OF THAT IS





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1 THAT YOU HAVE MANY, MANY DEPUTIES WHO HAVE TO REMAIN IN  
2 CUSTODY FOR LONG PERIODS OF TIME WHILE THERE'S NO NEW HIRING  
3 GOING ON. IT ALSO MEANS THAT THE DEPARTMENT WILL REACH DOWN  
4 AND HIRE LESSER QUALIFIED DEPUTIES BECAUSE THEY HAVE THE SPOTS  
5 TO FILL. THAT'S SOMETHING THAT I REALLY THINK THAT THE  
6 DEPARTMENT NEEDS TO WORK WITH THE BOARD ON, IS A LONG-RANGE  
7 HIRING PLAN SO THAT WHEN MONEY IS AVAILABLE THAT THAT MONEY  
8 GETS ALLOCATED OVER A LONGER PERIOD OF TIME TO EVEN OUT THE  
9 HIRING TO AVOID THIS BOOM AND BUST CYCLE THAT HAS RESULTED IN  
10 THE HIRING OF SOME LESSER QUALITY DEPUTIES. THE COMMISSION  
11 BELIEVES THAT THE DISCIPLINARY SYSTEM SHOULD BE COMPLETELY  
12 REVAMPED, THAT ALL FORCE INCIDENTS INVOLVING INJURY SHOULD BE  
13 INVESTIGATED BY THE INTERNAL AFFAIRS BUREAU OR IF THEY INVOLVE  
14 CRIMINAL ALLEGATIONS, BY THE INTERNAL CRIMINAL INVESTIGATIONS  
15 BUREAU. THIS WILL RIGHT AWAY IMPROVE THE QUALITY OF  
16 INVESTIGATIONS INVOLVING INJURIES TO INMATES. IT WILL ALSO  
17 REDUCE THE ADMINISTRATIVE BURDENS ON SUPERVISORS. THEY WILL  
18 LET SUPERVISORS SUPERVISE, WHICH IS WHAT THEY SHOULD BE DOING,  
19 RATHER THAN HAVING TO SPEND A SIGNIFICANT AMOUNT OF TIME DOING  
20 INVESTIGATIONS. THE FORCE REVIEWS AND INVESTIGATION OF THE  
21 MOST SIGNIFICANT INCIDENTS WOULD STILL BE REVIEWED BY THEIR  
22 EXECUTIVE FORCE REVIEW COMMITTEE, BUT ALL OTHER REVIEWS AND  
23 INVESTIGATIONS WOULD BE REVIEWED BY THE UNIT COMMANDERS, WHO  
24 REALLY ARE THE CAPTAINS. THIS WILL REALLY SIMPLIFY THE  
25 DISCIPLINARY SYSTEM. IT WILL REQUIRE MORE INTERNAL AFFAIRS



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1 INVESTIGATORS. AND THAT MAY HAVE A FINANCIAL IMPACT. IF IT  
2 DOES, WE WOULD URGE THE BOARD TO SUPPORT THE HIRING OF  
3 ADDITIONAL INTERNAL AFFAIRS BUREAU INVESTIGATORS. THAT WE  
4 THINK WILL HAVE A SIGNIFICANT IMPACT ON THE DISCIPLINARY  
5 SYSTEM. LAST FALL, THE SHERIFF FORMED TWO GROUPS, THE CUSTODY  
6 FORCE RESPONSE TEAM, C.F.R.T., AND THE CUSTODY FORCE REVIEW  
7 COMMITTEE. WE THINK THAT THE CUSTODY FORCE REVIEW TEAM SHOULD  
8 JUST BE FOLDED INTO THE INTERNAL AFFAIRS BUREAU AND SHOULD  
9 CONCENTRATE ON INVESTIGATING THOSE INCIDENTS INVOLVING  
10 INJURIES TO INMATES. BUT WE DO BELIEVE THAT SOME TYPE OF A  
11 COMMITTEE LIKE THE CUSTODY FORCE REVIEW COMMITTEE SHOULD  
12 REMAIN TO REVIEW THE QUALITY OF THE INVESTIGATIONS AND THE  
13 DECISIONS BY UNIT COMMANDERS -- TO LOOK FOR TRENDS, TACTICAL  
14 ISSUES, TRAINING ISSUES, AREAS OF CONCERN, AND ALSO TO  
15 SCRUTINIZE THE PERFORMANCE OF SUPERVISORS IN THE USE OF FORCE  
16 INCIDENT. WE BELIEVE THAT THE INTERNAL AFFAIRS BUREAU AND THE  
17 INTERNAL CRIMINAL INVESTIGATIONS BUREAU SHOULD BE IN A SINGLE  
18 DIVISION UNDER A CHIEF WHO REPORTS DIRECTLY TO THE SHERIFF.  
19 RIGHT NOW, THE INTERNAL CRIMINAL INVESTIGATIONS BUREAU IS  
20 UNDER A CAPTAIN WHO REPORTS TO THE SHERIFF, WHILE THE INTERNAL  
21 AFFAIRS BUREAU IS UNDER A CAPTAIN WHO IS UNDER THE LEADERSHIP  
22 AND TRAINING GROUP, WHICH THEN REPORTS TO THE SHERIFF. WE  
23 BELIEVE THAT THERE SHOULD BE A SINGLE DIVISION UNDER A CHIEF  
24 WHO REPORTS DIRECTLY --

25



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1   **SUP. YAROSLAVSKY, CHAIRMAN:** COULD YOU MOVE YOUR MIC A LITTLE  
2   CLOSER SO WE COULD HEAR YOU, THANKS.

3

4   **RICHARD E. DROOYAN:** AND THAT WILL EMPHASIZE THE IMPORTANCE OF  
5   THE INTERNAL AFFAIR BUREAU ROLE IN THE DEPARTMENT. AGAIN WE  
6   BELIEVE THAT THE UNDERSHERIFF SHOULD HAVE NO RESPONSIBILITY  
7   WHATSOEVER FOR THE DISCIPLINARY SYSTEM BASED UPON THE COMMENTS  
8   THAT HE HAS MADE OVER THE YEARS. SPECIFIC RECOMMENDATIONS WITH  
9   RESPECT TO THE DISCIPLINARY SYSTEM ARE THAT THE DEPUTIES BE  
10   REQUIRED TO PROVIDE TIMELY REPORTS, THAT DEPUTIES BE SEPARATED  
11   AND NOT PERMITTED TO TALK TO EACH OTHER IN ANY INCIDENT  
12   INVOLVING AN INJURY TO AN INMATE, AND THEY SHOULD NOT BE  
13   PERMITTED TO VIEW VIDEOS UNTIL THEY PROVIDE THEIR REPORTS OR  
14   ARE INTERVIEWED BY INTERNAL AFFAIRS. THE COMMISSION BELIEVES  
15   THAT THE DISCIPLINARY GUIDELINES SHOULD BE REVISED TO INCREASE  
16   PENALTIES FOR EXCESSIVE FORCE AND DISHONESTY TO IMPLEMENT A  
17   ZERO TOLERANCE POLICY AS MS. KRINSKY INDICATED, AND THAT  
18   CHARGES OF EXCESSIVE FORCE OR DISHONESTY SHOULD NOT BE HELD IN  
19   ABEYANCE BY CAMPAIGNS OR REDUCED, THOSE CHARGES SHOULD NOT BE  
20   REDUCED. AND LASTLY WE RECOMMENDED, THE COMMISSION RECOMMENDED  
21   THE CREATION OF AN INDEPENDENT OFFICE OF INSPECTOR GENERAL TO  
22   PROVIDE COMPREHENSIVE OVERSIGHT AND MONITORING. LET ME JUST  
23   SAY THAT WE GOT TREMENDOUS ASSISTANCE FROM THE OFFICE OF  
24   INDEPENDENT REVIEW AND THE SPECIAL COUNSEL AND I THINK THERE  
25   IS A STRONG CONSENSUS AMONG THE COMMISSIONERS AND THOSE OF US



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1 WHO DID THE INVESTIGATION THAT THEY HAVE DONE OVER THE YEARS A  
2 THOROUGH AND PROFESSIONAL JOB. AND THEY HAVE MADE A  
3 SIGNIFICANT CONTRIBUTION TO IMPROVING THINGS IN THE  
4 DEPARTMENT. BUT THERE ARE LIMITS. THE SPECIAL COUNSEL HAS  
5 LIMITED RESOURCES, IS NOT ABLE TO FOLLOW UP. THERE CAN BE  
6 YEARS BEFORE A SPECIAL COUNSEL CAN GET BACK TO FOLLOW-UP ON  
7 HIS RECOMMENDATIONS, AND OFTEN WE SEE INCREASING FRUSTRATION  
8 IN HIS REPORTS AS THOSE RECOMMENDATIONS DON'T GET IMPLEMENTED.  
9 THE OFFICE OF INDEPENDENT REVIEW HAS HAD A LIMITED MANDATE,  
10 WHICH HAS FOCUSED ON THE DISCIPLINARY SYSTEM. THE A.C.L.U.  
11 HAS, OVER TIME, ACTED AS A MONITOR, BUT IT IS AN ADVERSARY IN  
12 LITIGATION. IT'S GOT ITS OWN CLIENTS, IT'S GOT ITS OWN AGENDA,  
13 AND PROPERLY SO. BUT IT SHOULDN'T BE SERVING AS THE COUNTY'S  
14 MONITOR FOR CONDITIONS IN THE JAIL. THEREFORE, THE COMMISSION  
15 RECOMMENDED THAT THE O.I.R., THE SPECIAL COUNSEL, AND THE  
16 OMBUDSPERSON SHOULD BE SUBSUMED IN A NEW OFFICE OF INSPECTOR  
17 GENERAL. THAT OFFICE WOULD HAVE THE FOLLOWING  
18 RESPONSIBILITIES: TO REVIEW USE OF FORCE INVESTIGATIONS;  
19 MONITOR CONDITIONS IN THE JAIL AND THE HANDLING OF INMATE  
20 COMPLAINTS; AND IF THE OFFICE IS EXPANDED DEPARTMENT-WIDE, IT  
21 WOULD BE TO ALSO HANDLE CIVILIAN COMPLAINTS; REVIEW THE  
22 DEPARTMENT'S AUDITS AND INSPECTIONS AND ON A LIMITED BASIS  
23 CONDUCT ITS OWN AUDITS AND INSPECTIONS; AND IN A VERY LIMITED  
24 NUMBER OF CASES HAVE THE AUTHORITY TO CONDUCT OR TAKE OVER  
25 INTERNAL INVESTIGATIONS. THE COMMISSION CONCLUDED THE OFFICE



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1 OF INSPECTOR GENERAL SHOULD REPORT REGULARLY TO BOTH THE BOARD  
2 AND THE DEPARTMENT ON USE OF FORCE INCIDENTS AND CONDITIONS IN  
3 THE JAIL. THE COMMISSION DID NOT RECOMMEND THE CREATION OF A  
4 CIVILIAN REVIEW BOARD. IT WAS CERTAINLY SOMETHING THAT WAS  
5 CONSIDERED AND THAT WAS DISCUSSED. IT'S NOT CLEAR WHAT POWER A  
6 CIVILIAN REVIEW BOARD WOULD HAVE OVER AN ELECTED SHERIFF. IF  
7 YOU'RE GOING TO CREATE A CIVILIAN REVIEW BOARD, YOU'RE GOING  
8 TO NEED TO CREATE A SUPPORT STAFF WHICH WOULD INCLUDE AN  
9 EXECUTIVE DIRECTOR. WITH A BROWN ACT CIVILIAN REVIEW BOARD IT  
10 WOULD LIKELY BE LIMITED TO RECEIVING REPORTS OF THE OFFICE OF  
11 INSPECTOR GENERAL AND PERHAPS THE SHERIFF. WE THINK THAT THESE  
12 REPORTS CAN BE MADE DIRECTLY TO THE BOARD OF SUPERVISORS,  
13 WHICH THROUGH ITS BUDGET AUTHORITY DOES HAVE SOME AUTHORITY  
14 OVER THE DEPARTMENT THROUGH THE BUDGET PROCESS. SO ULTIMATELY  
15 THE CONCLUSION WAS THAT THERE SHOULD BE AN OFFICE OF INSPECTOR  
16 GENERAL. THAT OFFICE SHOULD BE INDEPENDENT. AND IT SHOULD  
17 REPORT TO THE BOARD AND TO THE SHERIFF ON ITS FINDINGS. WITH  
18 THAT, I'M HAPPY TO TAKE ANY QUESTIONS WITH RESPECT TO OUR  
19 RECOMMENDATIONS.

20

21 **SUP. YAROSLAVSKY, CHAIRMAN:** ALL RIGHT. THANK YOU VERY, VERY  
22 MUCH. LET ME JUST ASK AN OPENING QUESTION AND TURN IT OVER TO  
23 MY COLLEAGUES AS PROMPTED BY YOUR LAST COMMENT ABOUT A  
24 CIVILIAN REVIEW BOARD AND WHAT POWER A CIVILIAN REVIEW BOARD  
25 WOULD HAVE. YOU MAKE A RECOMMENDATION WHICH IS ONE WHICH I





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1 THINK IS ONE OF THE MOST INTRIGUING AND POTENTIALLY  
2 SIGNIFICANT RECOMMENDATIONS, AND THAT'S CREATING THE OFFICE OF  
3 INSPECTOR GENERAL. I ASK YOU THE SAME QUESTION THAT YOU POSED  
4 IN CONNECTION WITH THE CIVILIAN REVIEW BOARD. IS IT CLEAR TO  
5 YOU WHAT POWER THE INSPECTOR GENERAL WOULD TRULY HAVE? THIS IS  
6 AN INSPECTOR GENERAL, AS I UNDERSTAND IT, WHO WOULD BE  
7 ACCOUNTABLE TO THE BOARD OF SUPERVISORS, NOT TO THE SHERIFF.

8

9 **RICHARD E. DROOYAN:** I THINK THE OFFICE OF INSPECTOR GENERAL  
10 WOULD NOT HAVE ANY INDEPENDENT POWER OVER AN ELECTED SHERIFF.  
11 BUT THE SHERIFF HAS EMBRACED THE IDEA AND HAS INDICATED A  
12 WILLINGNESS TO CONSOLIDATE THOSE ENTITIES THAT ALREADY EXIST.  
13 THE OFFICE OF SPECIAL COUNSEL, THE OFFICE OF INDEPENDENT  
14 REVIEW AND THE OMBUDSPERSON INTO ONE SINGLE ENTITY THAT WILL  
15 HAVE THE OVERSIGHT RESPONSIBILITY. I THINK RIGHT NOW, YOU HAVE  
16 THESE THREE DIFFERENT ENTITIES AND ALSO THE A.C.L.U. IN THE  
17 PAST ALL DOING DIFFERENT THINGS, ALL MAKING REPORTS, ALL  
18 MAKING RECOMMENDATIONS. AND I THINK THE SHERIFF'S OFFICE WOULD  
19 LIKE TO HAVE IT SPOKEN WITH ONE VOICE, WITH ONE OFFICE  
20 RESPONSIBLE FOR THAT. SO I THINK THAT THEY WILL, FROM MY  
21 DISCUSSIONS, EMBRACE THE IDEA OF A SINGLE OFFICE OF INSPECTOR  
22 GENERAL. I THINK ONCE YOU HAVE THAT IN PLACE, I THINK IT'S  
23 GOING TO, THROUGH THE CREDIBILITY, THROUGH THE REPORTS THAT IT  
24 MAKES, I THINK IT WILL BECOME AN ESTABLISHED FORCE FOR REFORM  
25 THAT WILL HAVE THE ATTENTION OF THE SHERIFF'S DEPARTMENT, WILL



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1 HAVE THE ATTENTION OF THE BOARD, AND I THINK IT WILL BE VERY  
2 DIFFICULT FOR THE SHERIFF, WHO IS AN ELECTED OFFICIAL  
3 ACCOUNTABLE TO THE VOTERS, TO RESIST THE REQUESTS FROM AN  
4 OFFICE OF INSPECTOR GENERAL. I DON'T THINK ANY ELECTED  
5 SHERIFF, THIS SHERIFF OR A SHERIFF IN THE FUTURE, IS GOING TO  
6 WANT TO HAVE THE INSPECTOR GENERAL APPEARING IN THIS CHAIR  
7 REPORTING TO THIS BOARD AND INDICATING THAT HE OR SHE HAS NOT  
8 RECEIVED THE COOPERATION OF THE DEPARTMENT OR NOT RECEIVED  
9 ACCESS TO THE DATA HE OR SHE NEEDS IN ORDER TO DO THE JOB OF  
10 THE OFFICE OF INSPECTOR GENERAL. SO I GIVE OUR CURRENT SHERIFF  
11 CREDIT. HE HAS IN THE PAST SHOWN A WILLINGNESS TO HAVE THESE  
12 KIND OF ENTITIES. HE'S INDICATED A WILLINGNESS TO EMBRACE AN  
13 OFFICE OF INSPECTOR GENERAL. I THINK ONCE YOU GET THAT UP AND  
14 RUNNING, I THINK ONCE IT'S FULLY STAFFED, YOU SELECT SOMEBODY  
15 WHO HAS CREDIBILITY AND THAT PERSON STARTS MAKING REPORTS, I  
16 THINK IT WILL BE VERY DIFFICULT FOR ANY SHERIFF TO REFUSE  
17 ACCESS OR REFUSE TO FOLLOW THE RECOMMENDATIONS OF THAT PERSON.

18

19 **SUP. YAROSLAVSKY, CHAIRMAN:** IN THE CASE OF THE -- GO AHEAD,  
20 MIRIAM.

21

22 **MIRIAM A. KRINSKY:** I HAD THE OPPORTUNITY TO TALK TO SOME  
23 NATIONAL EXPERTS WHO ARE CONSIDERED EXPERTS ON CIVILIAN  
24 OVERSIGHT. AND JUST TO ADD A LITTLE BIT OF AN OVERLAY, I THINK  
25 WHEN WE LOOKED AROUND THE COUNTRY AND SAW OTHER MODELS, OTHER



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1 MODELS OF INSPECTORS GENERAL, OTHER MODELS OF CIVILIAN BOARDS  
2 THAT EXIST, WHAT WE FOUND IS THAT IN MOST INSTANCES, WHAT THEY  
3 HAVE IS NOT, PER SE, LEGAL AUTHORITY, BUT THEY HAVE THE  
4 ABILITY TO SHINE A LIGHT ON THE ISSUE. THE REALITY IS OUR  
5 COMMISSION HAD NO LEGAL AUTHORITY, BUT WE HAD THE ABILITY TO  
6 SHINE A LIGHT. THE EXISTING ENTITIES, AS MR. DROOYAN  
7 MENTIONED, DON'T REALLY HAVE LEGAL AUTHORITY, THE OFFICE OF  
8 INSPECTOR GENERAL, THE SPECIAL COUNSEL, THE A.C.L.U., ALTHOUGH  
9 THEY PLAY A SLIGHTLY DIFFERENT ROLE. BUT THE ABILITY TO BRING  
10 A CITIZEN'S VOICE AND A CITIZEN'S ROLE TO THE PROCESS AND TO  
11 SHINE A LIGHT ON THE ISSUE IS A VERY POWERFUL ONE. IN FACT,  
12 ONE OF THE NATIONAL EXPERTS ON THESE ISSUES, PROFESSOR  
13 MICHELLE DICHE, HAS SAID A NUMBER OF TIMES THAT THE STRENGTH  
14 COMES FROM THE POWER OF PERSUASION, NOT FROM LEGAL CONTROL. SO  
15 I THINK THAT THERE'S THE ABILITY THROUGH CREATING AN OFFICE OF  
16 INSPECTOR GENERAL, THROUGH WHATEVER OVERSIGHT MECHANISMS YOU  
17 CHOOSE TO ADOPT, TO HAVE A GROUP BE EMPOWERED TO CONTINUE TO  
18 CAST THAT LIGHT. AS LONG AS THE SHERIFF IS WILLING TO GIVE  
19 ACCESS THAT HE'S BEEN WILLING TO GIVE IN THE PAST, THEY'LL  
20 HAVE THE INFORMATION AT THEIR FINGERTIPS AND THEY'LL HAVE THE  
21 ABILITY TO KEEP THAT SPOTLIGHT BRIGHT. CERTAINLY THERE ARE  
22 OTHER MODELS. I KNOW THAT YOU ALL DISCUSSED A WEEK AGO SAN  
23 DIEGO'S CITIZEN LAW ENFORCEMENT REVIEW BOARD. THAT WAS CREATED  
24 BY CITY CHARTER IN SAN DIEGO. BUT THERE ARE MODELS AROUND THE  
25 COUNTRY OF CIVILIAN OVERSIGHT THAT HAVE VERY POWERFULLY BEEN



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1 ABLE TO MAINTAIN AND KEEP STANDARDS HIGH AND ENSURE HUMANE  
2 TREATMENT IN CORRECTIONS FACILITIES THROUGH THAT CIVILIAN  
3 WATCHFUL EYE AND VIGILANCE WITHOUT LEGAL AUTHORITY.

4

5 **RICHARD E. DROOYAN:** I THINK ULTIMATELY THE CONCLUSION --

6

7 **SUP. YAROSLAVSKY, CHAIRMAN:** GO AHEAD MR. DROOYAN.

8

9 **RICHARD E. DROOYAN:** I THINK THAT THE BROWN ACT IS AN  
10 IMPEDIMENT TO HAVING A BOARD AS THE CIVILIAN OVERSIGHT GROUP.  
11 YOU NEED AN INSPECTOR GENERAL IN CALIFORNIA WHO CAN REALLY  
12 GATHER THE INFORMATION AND DO THE INVESTIGATION AND MAKE THE  
13 REPORT. I THINK THE QUESTION, THEN, BECOMES WHO DOES THAT  
14 INSPECTOR GENERAL REPORT TO? AND ULTIMATELY WE LOOKED AT THE  
15 FRAMEWORK THAT WE HAVE IN EXISTENCE IN THE COUNTY AND BELIEVE  
16 THAT IF YOU FORM THAT OFFICE OF INSPECTOR GENERAL, AND THE  
17 SHERIFF PROVIDES THE ACCESS THAT HE HAS PROMISED, THAT THEN IT  
18 JUST BECOMES A QUESTION OF WHO IS THAT INSPECTOR GENERAL GOING  
19 TO MAKE THOSE REPORTS TO? AND I THINK THAT MY OWN VIEW IS THAT  
20 THE INSPECTOR GENERAL CAN MAKE THE REPORTS TO THIS BOARD AND  
21 TO THE SHERIFF, THOSE ARE THE TWO AUDIENCES. AND THE SHERIFF  
22 SHOULD EMBRACE THIS INDEPENDENT OVERSIGHT TO HELP GIVE HIM THE  
23 INFORMATION HE NEEDS TO BE ABLE TO EFFECTIVELY OVERSEE THE  
24 OPERATION OF THE JAILS.

25



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1   **SUP. YAROSLAVSKY, CHAIRMAN:** LET ME JUST ASK YOU ONE LAST  
2   QUESTION. ON THE ISSUE OF CONSOLIDATING THE OFFICE OF  
3   INDEPENDENT REVIEW UNDER THE INSPECTOR GENERAL'S OPERATION,  
4   THE O.I.R. CURRENTLY HAS AN ATTORNEY/CLIENT PRIVILEGE  
5   RELATIONSHIP, DOES HE NOT, WITH THE DEPARTMENT?

6

7   **RICHARD E. DROOYAN:** HE DOES.

8

9   **SUP. YAROSLAVSKY, CHAIRMAN:** HOW WOULD YOU ENVISION THIS  
10   ATTORNEY/CLIENT PRIVILEGE ISSUE BEING ADDRESSED IN THE  
11   STRUCTURE OF AN INSPECTOR GENERAL?

12

13   **RICHARD E. DROOYAN:** THAT IS A VERY GOOD QUESTION THAT WE HAVE  
14   DEBATED AND DISCUSSED EXTENSIVELY. FIRST OF ALL, PART OF THE  
15   FUNCTION OF AN INSPECTOR GENERAL IS TO ENSURE THAT THERE IS  
16   TRANSPARENCY AND TO ENSURE THAT THIS BOARD AND THROUGH THIS  
17   BOARD THE PUBLIC KNOWS WHAT'S GOING ON IN THE JAILS. AND TO  
18   THAT EXTENT, THERE SHOULD BE NO ATTORNEY/CLIENT PRIVILEGE. WE  
19   SPOKE TO THE OFFICE OF INDEPENDENT REVIEW. AND WITH RESPECT TO  
20   EVALUATING INDIVIDUAL INVESTIGATIONS AND THE DISCIPLINE THAT  
21   IS IMPOSED IN INDIVIDUAL CASES, THE OFFICE OF INDEPENDENT  
22   REVIEW BELIEVES THAT IT'S VERY IMPORTANT TO HAVE AN  
23   ATTORNEY/CLIENT PRIVILEGE WITH RESPECT TO THAT NARROW ROLE.  
24   THEY BELIEVE AND I CONCUR THAT OVER THE YEARS THAT THEY HAVE  
25   HAD SIGNIFICANT POSITIVE IMPACT ON THE INVESTIGATIONS AND THE



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1 DISCIPLINARY SYSTEM BY BEING ABLE TO SPEAK TO THE SHERIFF IN  
2 THAT PRIVILEGED SETTING. YOU CAN MAKE AN ARGUMENT THAT BY  
3 HAVING AN INSPECTOR GENERAL DO AN AFTER-THE-FACT REVIEW, THAT  
4 OVER TIME THEY THAT WILL IMPROVE THE QUALITY OF THE  
5 DISCIPLINARY SYSTEM BY POINTING OUT AFTER-THE-FACT FLAWS OR  
6 INADEQUACIES IN INVESTIGATION OR IN A DISCIPLINE THAT WAS  
7 IMPOSED. AND THAT IS ONE SYSTEM AND ONE WAY OF DOING IT.  
8 ULTIMATELY WE CONCLUDED THAT THERE SHOULD BE A VERY NARROW  
9 ATTORNEY/CLIENT PRIVILEGE BETWEEN THE OFFICE OF INSPECTOR  
10 GENERAL AND THE DEPARTMENT WITH RESPECT TO SPECIFIC  
11 INVESTIGATIONS AND THE DISCIPLINE IMPOSED IN SPECIFIC CASES.  
12 BUT THIS IS A TOUGH QUESTION THAT WE WRESTLED WITH BECAUSE THE  
13 PRIMARY RESPONSIBILITY OF AN OFFICE OF INSPECTOR GENERAL IS TO  
14 ENSURE THAT THERE IS TRANSPARENCY AND TO ENSURE THAT THEY CAN  
15 LOOK INTO EVERYTHING IN THE DEPARTMENT AND THEN THEY CAN  
16 REPORT EVERYTHING PUBLICLY. BUT ULTIMATELY WE WERE PERSUADED  
17 THAT TO CREATE THE NARROW EXCEPTION FOR INDIVIDUAL CASES BASED  
18 UPON THE SUCCESS THAT WE THINK O.I.R. HAS HAD OVER THE YEARS  
19 IN IMPACTING PARTICULARLY DISCIPLINARY DECISIONS IN INDIVIDUAL  
20 CASES.

21  
22 **SUP. YAROSLAVSKY, CHAIRMAN:** THANK YOU. MR. RIDLEY-THOMAS?

23  
24 **SUP. RIDLEY-THOMAS:** THANK YOU, MR. CHAIRMAN AND TO THE  
25 COMMISSION AND STAFF AND GENERAL COUNSEL. LET ME JOIN IN





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1 ACKNOWLEDGING WHAT A TREMENDOUS CONTRIBUTION I THINK YOU HAVE  
2 MADE TO THE ADVANCEMENT OF JUSTICE IN THE COUNTY OF LOS  
3 ANGELES. I THINK THE WORK, IN MANY RESPECTS, HAS BEEN STELLAR.  
4 ON BEHALF OF A GRATEFUL CONSTITUENCY, I EXTEND MY THANK YOU TO  
5 ALL OF YOU AND YOUR COLLEAGUES. ON THE POINT OF INQUIRY THAT  
6 IS CURRENTLY PURSUED, THAT IS, OVERSIGHT AND ACCOUNTABILITY,  
7 THE MEAT OF THE REPORT IN MY VIEW RESTS THERE WITH THE  
8 CIVILIAN OVERSIGHT OR THE POTENTIAL FOR IT WITH THE NOTION OF  
9 AN INSPECTOR GENERAL. I THINK THE ASSUMPTION THAT IS BEING  
10 MADE IS THAT THE BOARD OF SUPERVISORS ITSELF IS CURRENTLY  
11 STRUCTURED IN SUCH A WAY THAT IT CAN ACCOMMODATE SUCH  
12 OVERSIGHT. AND I THINK THAT ASSUMPTION NEEDS TO BE THOROUGHLY  
13 QUESTIONED OR EXAMINED. IF HISTORY WERE TO BE AN INDICATOR, I  
14 THINK WE WOULD HAVE TO LOOK AT THE ESTABLISHMENT OF THE  
15 SPECIAL COUNSEL/OMBUDSMAN, MOVE BEYOND THAT TO THE OFFICE OF  
16 INDEPENDENT REVIEW, AND MAKE A DETERMINATION AS TO, NOT BY  
17 VIRTUE OF PERSONALITIES, BUT BY VIRTUE OF STRUCTURE IF IN FACT  
18 THAT HAS PROVEN ITSELF TO BE THE MOST EFFECTIVE WORKING OR  
19 OVERSIGHT RESPONSIBILITY. I THINK THE EVIDENCE MIGHT SUGGEST  
20 THAT ANOTHER, MORE FOCUSED ENTITY WOULD BE APPROPRIATE IN  
21 ORDER TO UNDERSCORE, THAT IS, TO ADD A CAPITAL A TO  
22 ACCOUNTABILITY. THUS, THE SUGGESTION, THUS THE CONCERN ABOUT  
23 AN OVERSIGHT COMMISSION OR ENTITY. GIVEN THE FACT THAT THIS  
24 BODY HAS RESPONSIBILITIES FOR HEALTH, PUBLIC HEALTH, FOSTER  
25 CARE SYSTEMS, NAME THE RANGE OF THE DEPARTMENT DEPARTMENT OF



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1 PUBLIC SOCIAL SERVICES, ET CETERA, ET CETERA, I WONDER IF IN  
2 FACT IT IS WISE TO CAUSE THE OVERSIGHT AT THE LEVEL AT WHICH  
3 IT IS WARRANTED TO REST AT THE FEET OF AN ENTITY THAT HAS THAT  
4 MUCH ON ITS PLATE. OR IF IN FACT IT MIGHT BE MORE WISE, MORE  
5 APPROPRIATE, MORE EFFECTIVE ULTIMATELY, FOR AN ENTITY THAT IS  
6 FULLY AND/OR EXCLUSIVELY DEDICATED TO OVERSIGHT WITH RESPECT  
7 TO THE SHERIFF'S DEPARTMENT TO DO PRECISELY THAT. THAT, IN  
8 FACT, IS WHERE I THINK WE HAVE A RANGE OF ISSUES. NOW, MY OWN  
9 EXPERIENCE IS WITH THE ESTABLISHMENT OF THE OVERSIGHT ENTITY  
10 IN THE CITY OF LOS ANGELES. THAT IS BUT ONE EXAMPLE. YOU WILL  
11 RECALL THAT IT WAS THE CASE THE POLICE COMMISSION ALREADY  
12 EXISTED PRIOR TO CHARTER AMENDMENT F, BUT IT WAS THOUGHT TO BE  
13 FOR THE LACK OF A BETTER CHARACTERIZATION, A BIT TOOTHLESS.  
14 AND CHARTER AMENDMENT F EXPANDED THE OVERSIGHT, CREATED  
15 ACCOUNTABILITY WITH RESPECT TO LIMITING THE TERM OF OFFICE FOR  
16 THE POLICE CHIEF AND A RANGE OF OTHER THINGS. SUBSEQUENT TO  
17 THAT CAME THE OFFICE OF THE INSPECTOR GENERAL. AND SO THESE  
18 WERE SEQUENTIAL HAPPENINGS THAT ESSENTIALLY MADE  
19 ACCOUNTABILITY MORE FULL, MORE COMPLETE, MORE ROBUST. I DON'T  
20 THINK THAT ANYTHING SHORT OF THAT, GIVEN THE HISTORY THAT HAS  
21 BEEN WELL-DOCUMENTED IN YOUR OWN REPORT AND PREVIOUS REPORTS,  
22 ANYTHING SHORT OF THAT STRUCTURAL ALTERATION WILL WORK  
23 EFFECTIVELY. I'M VERY CONCERNED ABOUT ADDING MORE TO A VERY,  
24 VERY FULL PLATE OF RESPONSIBILITY. ULTIMATELY THERE IS A POINT  
25 TO BE MADE THAT OVERSIGHT HAS TO BE ANCHORED IN THE CONTEXT OF



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1 AN ENTITY THAT HAS SIGNIFICANT AUTHORITY. AND THIS, THEN,  
2 MOVES TO THE QUESTION OF WHETHER A CHARTER CHANGE IS  
3 APPROPRIATE. I DON'T KNOW THAT THAT CAN BE AVOIDED IF WE  
4 REALLY WANT TO DEAL WITH THIS IN A SUBSTANTIVE AND A SYSTEMIC  
5 OR STRUCTURAL WAY. THE ADVISORY ROLE IS OBVIOUSLY IMPORTANT,  
6 BULLY PULPIT SIGNIFICANT IN AND OF ITSELF. BUT AT THE END OF  
7 THE DAY, ACCOUNTABILITY DOESN'T REST THERE. THERE HAS TO BE A  
8 LEVEL OF LEGAL AUTHORITY THAT IS NONNEGOTIABLE. AND TOO MUCH  
9 OF WHAT I THINK IS BEING PROPOSED BY THE COMMISSION,  
10 RESPECTFULLY, TOO MUCH OF WHAT IS BEING PROPOSED BY THE  
11 COMMISSION IS DISCRETIONARY, IS NEGOTIATED. AND I THINK THE  
12 TIME FOR NEGOTIATION AND STRUCTURING IN THAT WAY IS LONG SINCE  
13 BEEN GONE. AND I THINK WE NEED TO FASTEN THIS IN A WAY THAT IS  
14 BUTTRESSED BY THE FORCE OF LAW.

15

16 **RICHARD E. DROOYAN:** LET ME RESPOND TO THE FIRST POINT THAT YOU  
17 MADE WITH RESPECT TO SOME TYPE OF A CIVILIAN OVERSIGHT IN LIEU  
18 OF THE BOARD. CERTAINLY THE BOARD'S ENGAGEMENT OVER THE LAST  
19 YEAR I THINK HAS HAD A SIGNIFICANT IMPACT ON JAIL OPERATIONS,  
20 BOTH IN TERMS OF CREATION OF THE CITIZENS COMMISSION ON JAIL  
21 VIOLENCE AND THE HEARINGS THAT YOU ALL HELD OVER TIME. I THINK  
22 THAT'S HAD A POSITIVE IMPACT. I THINK WE'RE NOT REALLY IN A  
23 POSITION TO ASSESS THE WORKLOAD OF THE BOARD AND THE ABILITY  
24 OF THE BOARD TO REMAIN FOCUSED ON JAIL OPERATIONS AS OPPOSED



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1 TO ALL THE OTHER THINGS THAT YOU OBVIOUSLY ARE RESPONSIBLE  
2 FOR.

3

4 **SUP. RIDLEY-THOMAS:** IT'S THE STRUCTURE OF THE BOARD, NOT JUST  
5 SIMPLY THE WORKLOAD.

6

7 **RICHARD E. DROOYAN:** PARDON ME?

8

9 **SUP. RIDLEY-THOMAS:** IT'S THE STRUCTURE OF THE BOARD NOT SIMPLY  
10 THE WORKLOAD.

11

12 **RICHARD E. DROOYAN:** RIGHT. THE STRUCTURE OF THE BOARD AND THE  
13 WORKLOAD. AND OUR RECOMMENDATION FOR THE OFFICE OF INSPECTOR  
14 GENERAL TO REPORT DIRECTLY TO THE BOARD REALLY ASSUMED THAT  
15 THE BOARD, THROUGH THE STRUCTURE AND THE WORKLOAD, HAD THE  
16 ABILITY TO REMAIN FOCUSED ON JAIL OPERATIONS. IF THE BOARD  
17 CONCLUDES THAT IT DOESN'T REALLY HAVE THAT, THE STRUCTURE AND  
18 WORKLOAD, THE ABILITY TO REMAIN FOCUSED, THEN I WOULD AGREE  
19 THAT SOME TYPE OF A CIVILIAN GROUP, PERHAPS A THREE-PERSON  
20 BODY, ALTHOUGH IT WOULD BE SUBJECT TO THE BROWN ACT, WOULD BE  
21 A VEHICLE FOR RECEIVING PUBLIC REPORTS. AND WITH RESPECT TO  
22 YOUR SECOND POINT, WE DID NOT LOOK AT THE LEGAL QUESTION ABOUT  
23 WHAT KIND OF CHARTER CHANGE OR STATE LAW LEGISLATION WOULD BE  
24 REQUIRED IN ORDER TO EMPOWER A CIVILIAN BOARD TO OVERSEE AN  
25 ELECTED SHERIFF AND THE SHERIFF'S DEPARTMENT.



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1

2 **SUP. RIDLEY-THOMAS:** RIGHT.

3

4 **RICHARD E. DROOYAN:** I THINK THAT WOULD -- MIGHT VERY WELL  
5 REQUIRE STATE LEGISLATION.

6

7 **SUP. RIDLEY-THOMAS:** WE THINK IT DOES.

8

9 **RICHARD E. DROOYAN:** I WOULD THINK IT WOULD SO THAT YOU COULD  
10 CREATE WHAT THE CITY OF LOS ANGELES HAS THROUGH ITS CHARTER,  
11 WHICH IS THAT IT EMPOWERS THE POLICE COMMISSION HAS THE LEGAL  
12 AUTHORITY OVER THE DEPARTMENT. I THINK YOU WOULD NEED STATE  
13 LEGISLATION TO DO THAT. I THINK AN INTERIM STEP WOULD BE TO  
14 CREATE A CIVILIAN BOARD.

15

16 **SUP. RIDLEY-THOMAS:** RIGHT.

17

18 **RICHARD E. DROOYAN:** TO RECEIVE REPORTS IF THIS BOARD CONCLUDES  
19 THAT --

20

21 **SUP. RIDLEY-THOMAS:** APPOINTED BY THIS BOARD, YEAH.

22

23 **RICHARD E. DROOYAN:** APPOINTED BY THIS BOARD. I REALLY THINK  
24 THAT IS A QUESTION FOR THIS BOARD. AS OUR REPORT INDICATED, IF  
25 THIS BOARD FEELS THAT IT IS IN THE POSITION TO RECEIVE THE



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1 REPORTS AND REMAIN ENGAGED IN AN OVERSIGHT CAPACITY, THEN YOU  
2 DON'T NEED A CIVILIAN REVIEW BOARD. BUT IF THIS BOARD DOESN'T  
3 FEEL IT CAN, THEN WE, I THINK, DO RECOMMEND THAT.

4

5 **MIRIAM A. KRINSKY:** SUPERVISOR, LET ME BRIEFLY ADD THREE OTHER  
6 THINGS. I'M COMPLETELY AGREED OBVIOUSLY WITH WHAT MY COLLEAGUE  
7 SAID. FIRST OF ALL, I DO THINK IT WOULD BE INTERESTING TO LOOK  
8 AT THE SAN DIEGO MODEL BECAUSE THEY WERE ABLE TO CREATE WHAT  
9 THEY CREATED ABSENT STATUTORY CHANGE. THEY DID IT THROUGH  
10 THEIR CHARTER. THEY HAVE A TREMENDOUS AMOUNT OF  
11 RESPONSIBILITY, A WIDE ARRAY OF DUTIES. AND INTERESTINGLY  
12 THEIR SHERIFF WAS QUITE SUPPORTIVE AND POSITIVE ABOUT THE ROLE  
13 OF THEIR CITIZEN REVIEW BOARD. I THINK HE TOLD US THAT HE  
14 THOUGHT IT BROUGHT BOTH CREDIBILITY AND A CRITICAL CITIZEN'S  
15 VOICE TO THE PROCESS. BUT IT MAY WELL BE TO TRULY HAVE AN  
16 EMPOWERED ROLE OVER OPERATION OF THE JAILS, THERE WOULD BE  
17 NEED FOR AMENDMENT OF THE GOVERNMENT CODE THAT INVESTS THE  
18 SOLE AND EXCLUSIVE AUTHORITY OVER THE OPERATION OF THE JAILS  
19 IN THE HANDS OF THE SHERIFF. THE SECOND THING THAT I WOULD SAY  
20 IS THAT I UNDERSTAND YOUR COMMENT THAT SO MANY OF OUR  
21 RECOMMENDATIONS ARE DISCRETIONARY, BUT I THINK THAT THE  
22 DISCRETION TO ENACT THEM OBVIOUSLY IS IN THE SHERIFF'S HANDS.  
23 AND CERTAINLY WE'VE HEARD A VERY POSITIVE RESPONSE FROM HIM.  
24 IF HE TRULY LIVES BY THAT COMMITMENT AND MOVES FORWARD, WHAT  
25 OUR RECOMMENDATIONS WOULD BRING ABOUT IN OUR JAILS IS





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1 FUNDAMENTAL STRUCTURAL CHANGE, A FUNDAMENTAL NEW WAY OF DOING  
2 BUSINESS, NEW LEADERSHIP, NEW PERSONNEL IN THE JAILS AND  
3 REALLY SIGNIFICANT CHANGES THAT WHILE I COMPLETELY AGREE WITH  
4 YOU, OVERSIGHT IS CRITICAL, THOSE FUNDAMENTAL STRUCTURAL  
5 CHANGES WILL BE HUGE IN TERMS OF THE DIFFERENCE IT WOULD MAKE  
6 IN THE JAILS. SO I DON'T BELIEVE THAT OUR RECOMMENDATIONS ARE  
7 SIMPLY SORT OF THE ICING ON THE CAKE. I THINK THE OVERSIGHT IS  
8 A CRITICAL PART OF IT. BUT I THINK THEY'RE REALLY THE GUTS OF  
9 HOW WE LOOK AND CREATE A NEW WAY OF DOING BUSINESS IN OUR  
10 JAILS.

11

12 **SUP. RIDLEY-THOMAS:** WELL, MR. CHAIRMAN, IF I MAY, I APPRECIATE  
13 THE RESPONSE. HOWEVER, A LOT OF WHAT HAS TO BE SORTED OUT IS  
14 THE ASSUMPTIONS THAT WE POSIT AS WE SEEK TO EFFECTUATE CHANGE  
15 OR REFORM. I POSIT THE FOLLOWING ASSUMPTION: THAT IT IS FLAWED  
16 TO THINK THAT A SINGLE INDIVIDUAL CAN CAUSE THE DEPARTMENT TO  
17 BECOME A BETTER DEPARTMENT ON HIS, IN THIS CASE, OWN. AND WHAT  
18 I SEEK TO SUGGEST BY WAY OF REFORM IS TO PUT THOSE PIECES IN  
19 PLACE THAT HONORS THE TIME-HONORED TRADITION OF CHECKS AND  
20 BALANCES. DR. MURRAY, YOU MADE THE POINT ABOUT POWER. TO  
21 PARAPHRASE THE CONCENTRATION OF SUCH LOCATED IN A SINGLE  
22 ENTITY IS IN AND OF ITSELF PROBLEMATIC. IT CAN LEAD TO  
23 CORRUPTION IN ONE INSTANCE; ON THE OTHER INSTANCE IT CAN LEAD  
24 TO INERTIA, OR MORE MILDLY STATED, INATTENTION. YOUR REPORT  
25 MAKES IT ABUNDANTLY CLEAR THAT SIGNIFICANT DEGREE OF THE



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1 QUOTE/UNQUOTE PROBLEM IS ESSENTIALLY A FUNCTION OF INATTENTION  
2 AND IT'S PARTLY OR SUBSTANTIALLY SO BECAUSE IT'S VESTED IN ONE  
3 SINGLE PLACE WITHOUT SUFFICIENT LEVELS OF OVERSIGHT AND  
4 ACCOUNTABILITY. THERE IS WISDOM, DEMOCRATICALLY DRIVEN, WISDOM  
5 IN SPREADING THIS AROUND. THUS THE NOTION OF AN INSPECTOR  
6 GENERAL ON THE ONE HAND, THUS THE NOTION OF AN OVERSIGHT  
7 ENTITY THAT COULD VERY WELL BE SHORT OF CHARTER REFORM  
8 APPOINTED BY THIS BOARD, BUT WHO WOULD HAVE AS ITS PRINCIPAL  
9 FOCUS AND RESPONSIBILITY ATTENTION TO THE DEPARTMENT IN  
10 COLLABORATION WITH THE SHERIFF. THIS DOES NOT HAVE TO BE --  
11 ACCOUNTABILITY DOES NOT NECESSARILY IMPLY CONFLICT. IT COULD  
12 VERY WELL MEAN COLLABORATION. IT COULD IT MEAN SOMETHING FAR  
13 MORE POSITIVE THAN WHAT MAY BE INITIALLY PERCEIVED TO BE THE  
14 CASE. AND SO I THINK WE PROCEED ON A SLIGHTLY DIFFERENT SET OF  
15 ASSUMPTIONS. AND I THINK THOSE NEED TO BE EXPLICATED IN SUCH A  
16 WAY THAT WE ARE CLEAR AS TO THE CONCLUSIONS THAT WE MIGHT  
17 REACH BASED ON THOSE ASSUMPTIONS. I THANK YOU, MR. CHAIRMAN.

18  
19 **REV. CECIL L. MURRAY:** MAY I ASK A PRELIMINARY QUESTION?

20  
21 **SUP. YAROSLAVSKY, CHAIRMAN:** OF COURSE.

22  
23 **REV. CECIL L. MURRAY:** DOES THIS BOARD HAVE TIME TO DESIGNATE A  
24 BLOCK OF TIME, SAY MONTHLY, AN HOUR OR SO FOR AN UPGRADE,



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1 UPDATE ON PROGRESSION OF REFORM? IS THAT A POSSIBILITY FOR THE  
2 BOARD?

3

4 **SUP. YAROSLAVSKY, CHAIRMAN:** I THINK IT IS. AND PROBABLY MORE  
5 THAN THAT, IN VARIOUS ITERATIONS. BUT I THINK THAT'S GOING TO  
6 BE SUBJECT TO SOME CONVERSATION AMONG US HERE TODAY ABOUT HOW  
7 WE GO FROM HERE. SUPERVISOR KNABE, THEN SUPERVISOR ANTONOVICH.

8

9 **SUP. KNABE:** YEAH, I'M JUST GOING TO FOLLOW UP ON SOME OF  
10 MARK'S COMMENTS. I HAVE A TENDENCY TO DISAGREE WITH THAT. I  
11 THINK FIRST IS THE MOST IMPORTANT PART IS THE CULTURAL CHANGE  
12 UP FRONT, YOUR EARLY RECOMMENDATIONS. WE CAN HAVE A  
13 COMMISSION, WE CAN HAVE AN INSPECTOR GENERAL, BUT IF WE DON'T  
14 MAKE THE STRUCTURAL CHANGES, IF THE SHERIFF DOESN'T MAKE THE  
15 STRUCTURAL CHANGE IN THE BEGINNING, THE COMMISSION BECOMES  
16 VERY INEFFICIENT. INSPECTOR GENERAL PROBABLY, I MEAN IF YOU  
17 REVERSE THE ROLE, YOU WOULD SEE THE CULTURE CHANGES FIRST,  
18 INSPECTOR GENERAL AND THEN MAY LOOK AT A COMMISSION SO WE DO  
19 IT THOUGHTFULLY AND NOT IN IN AN OVERREACTION KIND OF A  
20 SITUATION. OBVIOUSLY THE DIFFERENCE IS SIGNIFICANT BETWEEN US  
21 AND THE CITY OF L.A. IN THAT YOU HAVE AN APPOINTED CHIEF  
22 VERSUS ELECTED CHIEF. AND SO STRUCTURALLY, THERE'S GOING TO  
23 HAVE TO BE A LOT OF DISCUSSION AS IT RELATES TO THAT. BUT AT  
24 THE END OF THE DAY, I THINK REGARDLESS OF WHETHER YOU HAVE A  
25 COMMISSION, WHETHER YOU HAVE INSPECTOR GENERAL, IT REALLY LIES



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1 WITH US. WE CAN'T GET RID OF THAT. WE CAN'T CREATE A CHARTER  
2 AMENDMENT OR ANY LEGISLATION AT THE END OF THE DAY. THEY DON'T  
3 COME BACK TO US AND SAY, "WELL HERE'S WHAT WE RECOMMEND BUT  
4 YOU HAVE TO GIVE THEM MORE MONEY." OR "HERE'S WHAT WE  
5 RECOMMEND, IT'S GOING TO COST YOU THIS." SO AT THE END OF THE  
6 DAY, WE ARE RESPONSIBLE. SO WE HAVE TO BEGIN IN COOPERATION  
7 AND COLLABORATION, AS MARK INDICATED, WITH THE SHERIFF, THE  
8 DEPARTMENT TO DO WHAT WE NEED TO DO UP FRONT AND THE  
9 STRUCTURAL PIECE TO ME, IS THE MOST CRITICAL. THAT'S HOW  
10 YOU'RE GOING TO CHANGE THINGS INTERNALLY. THEN THE ISSUE OF  
11 INSPECTOR GENERAL, WHICH I THINK IS AN IMPORTANT ISSUE, AND  
12 THEN TO ME LASTLY WOULD BE TO LOOK AT A COMMISSION. BUT RIGHT  
13 NOW, IT HAS TO START AT THE TOP. AND THE STRUCTURE HAS TO BE  
14 THERE FIRST BEFORE WE IMPLEMENT ANYTHING. BUT AT THE END OF  
15 THE DAY, I STILL FEEL IT'S OUR RESPONSIBILITY AND I DON'T  
16 THINK A COMMISSION IS GOING TO RELIEVE US OF THAT  
17 RESPONSIBILITY OR A PIECE OF LEGISLATION OR A CHARTER  
18 AMENDMENT.

19  
20 **SUP. YAROSLAVSKY, CHAIRMAN:** SUPERVISOR ANTONOVICH?

21  
22 **SUP. ANTONOVICH:** LET ME JUST REITERATE MY POINT. IF WE  
23 CONSOLIDATED OR ELIMINATED THE O.I.R. AND THE SPECIAL COUNSEL  
24 AND NOW HAD THIS NEW INDEPENDENT VOICE, WOULD THAT NOT



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1 ACCOMPLISH THE INTENT OF WHAT YOU WERE ADVOCATING IN YOUR 63  
2 RECOMMENDATIONS TO THIS BODY?

3

4 **HON. LOURDES BAIRD:** SUPERVISOR ANTONOVICH, I THINK THAT YOU  
5 ARE CORRECT. WE HAD A JOB TO DO. WE FULFILLED THAT JOB. WE  
6 DON'T HAVE ANY POWER, WHETHER IT'S US OR IT'S ANOTHER  
7 COMMISSION. WE SIMPLY WOULD BE AGAIN REPORTING TO YOU. IT IS  
8 THE SUPERVISORS AND THE SHERIFF. AND UNLESS WE CAN GET TO  
9 THAT, PARTICULARLY THE SHERIFF, PARTICULARLY THE SHERIFF. AND  
10 THIS POSITION OF THE OFFICE OF INSPECTOR GENERAL WOULD THEN  
11 ASSUME THAT RESPONSIBILITY BECAUSE THAT INSPECTOR GENERAL  
12 WOULD BE RESPONDING DIRECTLY TO THE SHERIFF. SO THAT WAS THE  
13 ONLY STRUCTURE THAT WE FELT WOULD ACTUALLY WORK. UNFORTUNATELY  
14 WE HAVE WHAT WE HAVE. THE LEGISLATION DOES NOT ALLOW US OR  
15 ANYONE ELSE, REALLY, TO TELL THE SHERIFF WHAT HE MUST OR MUST  
16 NOT DO.

17

18 **SUP. ANTONOVICH:** I AGREE. AND THAT'S A PATH I ALSO WOULD BE  
19 SUPPORTING. AND AS YOU OPENED THE STATEMENT THAT THIS WOULD  
20 NOT JUST BE ANOTHER REPORT, YOU COME OUT WITH THREE  
21 CONSTRUCTIVE RECOMMENDATIONS. THE SHERIFF HAS INDICATED HE  
22 WOULD SUPPORT THOSE 63 RECOMMENDATIONS. HE HAS STATED THAT 20  
23 OF THOSE HAVE BEEN ALREADY IMPLEMENTED. I HAVE NOT SEEN THOSE  
24 20 RECOMMENDATIONS THAT HAVE BEEN IMPLEMENTED. AND I DOUBT IF  
25 THE COMMISSION, YOU HAVEN'T EITHER?



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1

2 **RICHARD E. DROOYAN:** NO.

3

4 **MIRIAM KRINKSY:** WE ASKED FOR THEIR BREAKDOWN. I THINK THEY  
5 INDICATED 20 HAVE ALREADY BEEN IMPLEMENTED, 15 HAVE FISCAL,  
6 AND OTHERS ARE IN WORK IN PROGRESS. WE'VE ASKED, WE HAVEN'T  
7 SEEN WHAT THEY DEEMED TO FALL INTO WHICH CATEGORY.

8

9 **SUP. KNABE:** 15 OF THE 20? OR 15 ON TOP?

10

11 **MIRIAM A. KRINSKY:** 15 OTHERS. I THINK THEY INDICATED 20 HAVE  
12 ALREADY BEEN ADOPTED. CERTAINLY IT WAS NOT OUR VIEW THAT THESE  
13 63 RECOMMENDATIONS ARE ALREADY CHANGES THAT HAVE OCCURRED.

14

15 **SUP. ANTONOVICH:** AND AS WE HAVE TOLD THAT THE CAMERAS HAVE  
16 BEEN IMPLEMENTED IN THE FACILITIES, ONLY TO FIND OUT THEY HAVE  
17 NOT BEEN FULLY IMPLEMENTED. THERE'S BEEN A NUMBER THAT HAVE  
18 BUT A LARGE NUMBER THAT HAVE NOT. AND AGAIN WITH THE LAPEL  
19 CAMERA, NOW WE UNDERSTAND THERE'S TECHNOLOGY THAT PREVENTS  
20 THEM FROM IMPLEMENTING THAT POLICY. AND THE QUESTION IS: ON  
21 THE LAPEL CAMERA, DID YOU REVIEW HOW OTHER JURISDICTIONS USE  
22 THAT TYPE OF CAMERA? AND DID THEY HAVE ANY PROBLEMS WITH IT?

23

24 **MIRIAM A. KRINSKY:** I DID GET INFORMATION FROM A COUPLE OTHER  
25 JAIL SYSTEMS. CHICAGO USES WHAT THEY CALL THE TASER SOMETHING





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1 FLEX LAPEL CAMERA. I THINK THEY'VE FOUND IT TO BE VERY  
2 EFFECTIVE. THE PROBLEM THAT CHICAGO'S HAD AKIN TO SOME OF THE  
3 PUSHBACK HERE HAS BEEN FROM THE UNIONS. SO THEY'VE PUT IT IN  
4 PLACE AS A PILOT. I DON'T THINK THAT THEY'VE FOUND IT TO BE  
5 TECHNOLOGICALLY CHALLENGING, SIMPLY MORE OF A NEGOTIATION.  
6 MIAMI HAS BEEN MAKING INCREASED USE OF LAPEL CAMERAS. THEY  
7 HAVE A VERY LARGE METROPOLITAN JAIL SYSTEM. AND I DID HEAR  
8 FROM ANOTHER SHERIFF IN ONE OF THE SMALLER JURISDICTIONS THAT  
9 THEY'RE FINDING -- THIS IS SOMEBODY WHO HAS A NATIONAL  
10 LEADERSHIP ROLE IN SHERIFF JAIL COMMUNITIES, THAT THEY'RE  
11 SEEING INCREASED USE OF LAPEL CAMERAS, THAT IN FACT THE COST  
12 IS GOING DOWN AS THE TECHNOLOGY IS IMPROVING AND THAT IT IS  
13 VIEWED AS A VERY EFFECTIVE TECHNIQUE.

14

15 **SUP. ANTONOVICH:** DID THEY HAVE A PROBLEM WITH DOWNLOADING THE  
16 FILM FROM THEIR COMPUTER SO THAT THEY DIDN'T KNOW WHAT THEY  
17 HAD?

18

19 **MIRIAM A. KRINSKY:** I DID NOT HEAR THAT THEY WERE HAVING THOSE  
20 SORTS OF TECHNOLOGICAL PROBLEMS. I THINK IT'S BEEN MORE  
21 QUESTIONS AROUND PRIVACY NEGOTIATION OF WHEN IT SHOULD BE ON,  
22 WHEN IT SHOULDN'T BE ON. BUT HAVE NOT -- NONE OF THE  
23 INDIVIDUALS WHO GAVE US INFORMATION INDICATED THAT THERE HAVE  
24 BEEN TECHNOLOGICAL.

25



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1    **SUP. ANTONOVICH:** THE CAMERA ALSO PROTECTS THE DEPUTY FROM  
2    UNFOUNDED CHARGES.

3

4    **MIRIAM A. KRINSKY:** ABSOLUTELY.

5

6    **SUP. ANTONOVICH:** AND WE FIND MANY TIMES THAT THEY ARE CHARGED  
7    WITH ACTS THEY DID NOT COMMIT. AND IT ALSO PROTECTS THE INMATE  
8    FROM ANY VIOLATION OF THEIR RIGHTS, AS WELL. SO IT'S A TWO-WAY  
9    PROTECTION WHERE YOU HAVE FULL ACCOUNTABILITY. AND I'VE THINK  
10   WE'VE SEEN THIS RECENTLY ON TELEVISION NEWS REPORTS WHERE AN  
11   OFFICER GETS ASSAULTED BECAUSE HE HAD THE CAMERA ON AND YOU  
12   SEE IT FIRSTHAND WHAT HAPPENED AND VICE VERSA. SO IT'S A  
13   BENEFIT FOR EVERYONE, IN MY OPINION.

14

15   **MIRIAM A. KRINSKY:** AND I THINK THE PERCEPTION HAS BEEN THAT IN  
16   ADDITION TO THAT EVIDENTIARY PROTECTION THAT IT'S A DETERRENT.  
17   THAT IT DOESN'T SIMPLY DETER POTENTIAL EXCESSIVE FORCE BY THE  
18   OFFICER, BUT THE INMATE IS NOT GOING TO BE BEHAVING IN AN  
19   INAPPROPRIATE WAY IF THEY KNOW THAT THE FILM IS RUNNING.

20

21   **SUP. ANTONOVICH:** ABSOLUTELY. AND YOUR RECOMMENDATION THAT THE  
22   DEPARTMENT INCREASE THE USE OF CUSTODY ASSISTANTS, THAT WAS  
23   ALSO A COST-EFFECTIVE RECOMMENDATION. YOU POINT OUT THAT THE  
24   CURRENT M.O.U. ONLY ALLOWS FOR 35 PERCENT CUSTODY ASSISTANTS  
25   TO 65 PERCENT DEPUTIES. DID THE COMMISSION REVIEW WHAT OTHER



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1 LARGE JAIL FACILITIES WERE USING, A COMBINATION OF THESE TYPES  
2 OF ASSISTANCE WITH THEIR SWORN OFFICERS?

3

4 **MIRIAM A. KRINSKY:** WE DID INQUIRE. IT'S VERY DRAMATICALLY, AND  
5 I THINK THAT THOSE WHO ARE FAMILIAR WITH LOS ANGELES ACTUALLY  
6 VIEW OUR CUSTODY ASSISTANTS AS MUCH CLOSER TO SWORN PERSONNEL  
7 THAN TRUE CIVILIAN PERSONNEL. SO I THINK THAT THERE'S A  
8 PERCEPTION THAT WHATEVER RATIOS MIGHT EXIST OUT THERE, THAT  
9 OUR CUSTODY ASSISTANTS FUNCTION AT SUCH A HIGHER LEVEL THAT  
10 THEY'RE REALLY NOT VIEWED AS PURE CIVILIAN PERSONNEL.

11

12 **SUP. ANTONOVICH:** RIGHT.

13

14 **MIRIAM A. KRINSKY:** SOME SYSTEMS ARE PURELY CIVILIAN PERSONNEL.  
15 SO IT'S REALLY BEEN BASED ON WHAT SORT OF TRAINING, WHAT SORT  
16 OF DUTIES WHAT, SORT OF EMPOWERMENT DO THOSE PERSONNEL HAVE.

17

18 **SUP. ANTONOVICH:** AND BECAUSE YOUR 63 RECOMMENDATIONS HAVE HAD  
19 WIDE SUPPORT WITHIN THE SHERIFF, AGAIN, COMING OUT IN SUPPORT  
20 OF THAT, THE PROBLEM WE HAVE IS IMPLEMENTATION. AND YOU  
21 RECOGNIZED THAT IN YOUR OPENING STATEMENT, THE IMPLEMENTATION.  
22 WE HAVE INITIATED A VERY -- I THINK A VERY POSITIVE ROLE IN  
23 BRINGING DISTINGUISHED MEMBERS FROM THE COMMUNITY, FROM ALL  
24 SECTORS OF THE COMMUNITY WHO HAVE COME UP WITH A VERY  
25 POSITIVE, POSITIVE REPORT. WHAT I WOULD LIKE TO SEE IS TO HAVE



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1    THEM, IF THEY HAD THE TIME, TO BE ENGAGED FOR THE NEXT 90  
2    DAYS, OR ET CETERA SOMETHING, TO HAVE TO SEE THAT THOSE  
3    RECOMMENDATIONS ARE BEING IMPLEMENTED. THAT'S THE KEY.  
4    IMPLEMENTATION. PERHAPS EVEN HAVE AN EX OFFICIO ADDED FROM  
5    A.L.A.D.S. ON THERE TO SEE. SO YOU HAVE THIS DIALOGUE GOING ON  
6    AND REPORT BACK TO THE BOARD EVERY, SAY, THREE WEEKS OR  
7    WHATEVER. BUT YOU HAVE CREATED A VERY POSITIVE REPORT. AND  
8    YOUR CONTINUED INVOLVEMENT TO IMPLEMENT THOSE RECOMMENDATIONS  
9    WOULD BE A BENEFIT TO THE ENTIRE COUNTY AND NATION, HOW THE  
10    PUBLIC HAS RESPONDED FROM AN ELECTED BODY TO ADDRESS A VERY  
11    SERIOUS ISSUE THAT HAD CONSTRUCTIVE RESULTS. BUT THE  
12    CONSTRUCTIVE RESULTS WILL ONLY OCCUR IF THOSE IMPLEMENTATIONS  
13    ARE IMPLEMENTED AND THIS IS NOT AN ISSUE THAT OUGHT TO BE  
14    IGNORED. SO I WOULD LIKE TO SEE THAT DISCUSSED, PERHAPS A  
15    CONTINUATION FOR 90 DAYS IF THAT'S POSSIBLE THAT THOSE  
16    RECOMMENDATIONS ARE IMPLEMENTED SO WE CAN MOVE FORWARD.

17

18    **SUP. YAROSLAVSKY, CHAIRMAN:** THANK YOU. SUPERVISOR MOLINA?

19

20    **SUP. MOLINA:** THANK YOU. FIRST OF ALL, LET ME THANK YOU FOR THE  
21    REPORT. I SERVED HERE ON THE BOARD WHEN THE KOLTS COMMISSION  
22    REPORT CAME OUT. I WAS A SKEPTIC BECAUSE I DIDN'T THINK THAT  
23    ONE JUDGE COULD BE COMPREHENSIVE ABOUT REVIEWING ALL ASPECTS  
24    OF IT. IS THIS ON, IT'S NOT --

25



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1    **SUP. YAROSLAVSKY, CHAIRMAN:** I THINK IT IS.

2

3    **SUP. MOLINA:** BUT IT WAS VERY COMPREHENSIVE. THIS BOARD ADOPTED  
4    THE RECOMMENDATIONS, PUT IN PLACE THE MECHANISM AS RECOMMENDED  
5    BY THE KOLTS REPORT AT THAT TIME. AND IT WAS VERY EFFECTIVE IN  
6    PATROL AND IN MANY OTHER AREAS. BUT I DO THINK YOUR CONCLUSION  
7    WITH REGARD TO OUR FOLLOW UP AS FAR AS SPECIAL COUNSEL, IT HAS  
8    BEEN TWO THINGS. NUMBER ONE, UNDERFUNDED. PROBABLY DOESN'T  
9    HAVE ALL OF THE AUTHORITY IT NEEDS. AND SECOND OF ALL IS THE  
10    ISSUE THAT REVEREND CECIL MURRAY RAISED, AND THAT IS OUR  
11    OVERSIGHT. US TAKING THE TIME TO REVIEW EACH OF THOSE REPORTS,  
12    TO ASK THE QUESTIONS, TO MONITOR AND EFFECTIVELY FOLLOW UP. SO  
13    YOUR POINT ABOUT SETTING ASIDE A TIME, MAYBE A DAY, WHERE WE  
14    HAVE A SPECIAL HEARING ONCE A MONTH JUST TO FOLLOW-UP ON THIS  
15    REPORT I THINK IS SOMETHING THAT WE SHOULD -- YOUR ADVICE IS  
16    WELL TAKEN AND WE SHOULD UNDERTAKE OURSELVES. BUT AGAIN THIS  
17    REPORT AS WELL AND WHEN THE COMMISSION STARTED, I WAS EQUALLY  
18    AS SKEPTICAL, THINKING WELL HOW COULD THEY TACKLE THIS? I  
19    MEAN, WE'VE BEEN FOLLOWING DIFFERENT ASPECTS OF IT. AND IT'S  
20    JUST UNBELIEVABLE TO TRY AND FOLLOW ONE LEAD. AND WITH THE  
21    SHERIFF, YOU GET INFORMATION AND LAWYERS AND EVERYONE  
22    INVOLVED. SO I REALLY HAVE TO COMMEND YOU AS TO HOW YOU  
23    ORGANIZED IT, HOW YOU TOOK THE TIME TO RECRUIT ALL OF THESE  
24    LAWYERS. WHEN I SAT HERE LISTENING TO THE FINDINGS, IT WAS  
25    JUST SO IMPRESSIVE THE WORK THAT THEY DID, THE THOROUGHNESS OF



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1 THE WORK, AND THEIR ABILITY TO RESPOND TO THE QUESTIONS THAT  
2 WERE ASKED. I ALWAYS BELIEVE THAT WHEN YOU CAN ANSWER  
3 QUESTIONS, YOU REALLY HAVE A HANDLE ON THE SUBJECT. AND SO IT  
4 WAS A VERY IMPRESSIVE SET OF FINDINGS THAT HAVE BEEN FOLLOWED  
5 BY A SET OF RECOMMENDATIONS. NOW OF COURSE THE KEY IS  
6 IMPLEMENTATION AND HOW THAT WORKS. AND THAT IS GOING TO BE, BY  
7 FAR, A RESPONSIBILITY THAT COMES NOW TO US AND TRYING TO  
8 ORGANIZE IT IN A FASHION THAT'S GOING TO BE EFFECTIVE, IN A  
9 MANNER THAT'S GOING TO BRING ACCOUNTABILITY, THAT'S GOING TO  
10 HAVE ONGOING MONITORING, AND THAT'S GOING TO BE RESPECTFUL TO  
11 THE PROCESS AND TO THE PEOPLE WHO WORK. AND THIS IS ALL OF OUR  
12 DEPUTIES AND THE SHERIFF AND ALL THE MANAGEMENT AND ALL. HOW  
13 ARE WE GOING TO CREATE A CHANGE OF THE STATUS QUO. I THINK IT  
14 IS INCUMBENT UPON US TO TRY AND FIND THOSE WAYS TO MAKE ALL OF  
15 THAT FUNCTION AND WORK. I'VE LOOKED AT YOUR REPORT. AND I  
16 ORGANIZED IT IN MY MIND IN DIFFERENT WAYS AS TO HOW WE HAVE TO  
17 DO IT AS QUICKLY AS POSSIBLE. FIRST OF ALL, WE HAVE THE ISSUE  
18 OF LEGAL RESPONSIBILITY. AS YOU SAID, YOU WERE -- YOU'VE  
19 LOOKED AT ALL ASPECTS OF THAT, OF THE OFFICE OF INSPECTOR  
20 GENERAL AS TO HOW IT WOULD BE IMPLEMENTED. AND I MUST SAY THAT  
21 AFTER REVIEWING IT, I SORT OF AGREE WITH YOU. IT'S A MATTER OF  
22 GETTING THE SHERIFF TO JOIN WITH US AND BUY INTO IT AND  
23 HOPEFULLY CREATE A MECHANISM, A VERY CLEAR AND DEFINED JOB  
24 DESCRIPTION, A VERY CLEAR AND DEFINED LIST OF AUTHORITY AND  
25 RESPONSIBILITY. AND I THINK THAT'S GOING TO BE A CHALLENGE FOR





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1 BOTH THE BOARD AND THE SHERIFF, AS WELL. ONE OF THE THINGS  
2 THAT YOU DID NOT MENTION THAT I WANT TO ASK A QUESTION ABOUT,  
3 SINCE THAT INSPECTOR GENERAL, IF WE ARE TO PUT IT IN PLACE AND  
4 IT IS TO REPORT ON A REGULAR BASIS AND IF WE WOULD CREATE A  
5 MONTHLY REPORTING MECHANISM SO THAT THEY WOULD COME BEFORE THE  
6 BOARD AND MAKE THAT, AND I APPRECIATE YOUR DISCUSSION ABOUT  
7 THE ISSUE OF CLIENT-ATTORNEY PRIVILEGE, ALTHOUGH I THINK  
8 THAT'S SOMETHING WE NEED TO DISCUSS WITH OUR OWN LAWYERS WITH  
9 REGARD TO GET A BETTER UNDERSTANDING OF THAT BECAUSE THERE IS  
10 SO MUCH CROSSOVER AND CAREFULNESS THAT WE HAVE TO TAKE THERE.  
11 BUT YOU DID NOT COVER AS TO WHO WOULD HIRE THE INSPECTOR  
12 GENERAL. YOU DID?

13

14 **MIRIAM A. KRINSKY:** WE DID. ACTUALLY, WE REFERENCED IN THE  
15 REPORT THAT THERE SHOULD BE A COMMITTEE SET UP.

16

17 **SUP. MOLINA:** A SEPARATE COMMITTEE.

18

19 **MIRIAM A. KRINSKY:** AND THAT IT WOULD INCLUDE REPRESENTATION  
20 FROM THE BOARD, THAT IT WOULD INCLUDE REPRESENTATION FROM THE  
21 DEPARTMENT AND FROM THE COMMUNITY. AND I THINK THAT'S  
22 DISCUSSED ON PAGES 190 TO 191 OF THE REPORT.

23

24 **SUP. MOLINA:** AND THEY WOULD HAVE THE AUTHORITY TO RECOMMEND.

25



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1   **MIRIAM A. KRINSKY:** TO RECOMMEND WITH THE ULTIMATE DECISION TO  
2   BE MADE BY THE BOARD.

3

4   **SUP. MOLINA:** SO LET ME ASK THE QUESTION JUST TO CLARIFY A  
5   LITTLE BIT MORE. SO THE AUTHORITY, DO YOU THINK, TO HIRE WOULD  
6   BE AGAIN A DUAL RESPONSIBILITY OF BOTH THE SHERIFF AND  
7   OURSELVES? OR IS IT THIS BOARD?

8

9   **MIRIAM A. KRINSKY:** THE BOARD.

10

11   **SUP. MOLINA:** THANK YOU. I THINK THAT THAT CLARITY NEEDS TO BE  
12   POINTED OUT AS WE MOVE FORWARD. SO IT WOULD BE AN INSPECTOR  
13   GENERAL THAT WOULD REPORT TO THE BOARD, HIRED BY THE BOARD, OF  
14   COURSE, AFTER THIS PROCESS IS PUT IN PLACE. AND I WANT TO MAKE  
15   SURE THAT THAT'S CLEARLY UNDERSTOOD.

16

17   **MIRIAM A. KRINSKY:** AND THE REPORT DOES SAY THAT, SUPERVISOR  
18   MOLINA. WE ALSO ADDRESS THE ISSUE OF THE IMPORTANCE OF JOB  
19   SECURITY. AND IT WAS OUR RECOMMENDATION THAT THAT INDIVIDUAL  
20   BE HIRED FOR A SET TERM OF YEARS. THE INDIVIDUALS WE SPOKE TO  
21   IN OTHER JURISDICTIONS, INCLUDING NOW SECRETARY CATE BUT  
22   PREVIOUSLY INSPECTOR GENERAL CATE, DID UNDERSCORE THE NEED FOR  
23   AN INDIVIDUAL TO BE HIRED WITH SOME SENSE THAT THEY HAVE JOB  
24   SECURITY AND THAT THEY CAN REALLY DO THE JOB INDEPENDENTLY AND  
25   NOT BE CONSTANTLY LOOKING OVER THEIR SHOULDER.



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1  
2 **SUP. MOLINA:** RIGHT. THAT WOULD BE THE ASSURANCE OF  
3 INDEPENDENCE THAT WE WOULD HAVE. OKAY, GOOD. I NEEDED THAT TO  
4 BE OPENLY CLARIFIED BECAUSE IT WASN'T. I KNOW IT'S THERE. BUT  
5 I JUST WANT TO MAKE SURE THAT WE UNDERSTAND CLEARLY THAT EVEN  
6 THOUGH THERE IS A PROCESS AT THE END OF THE DAY, IT IS THIS  
7 BOARD WHO WOULD HIRE SUCH AN INDIVIDUAL, OF COURSE HOPEFULLY  
8 HAVING THE COOPERATION OF THE SHERIFF, THAT WE WOULD PUT IN  
9 PLACE THIS INDIVIDUAL WITH THE KIND OF AUTHORITY THAT YOU  
10 ENUMERATED IN THE VARIOUS POINTS THAT YOU MADE EARLIER. I  
11 THINK THAT ONE OF THE CLARIFICATIONS THAT WE NEED TO GO  
12 THROUGH IS OF COURSE THE ISSUE OF SETTING ASIDE THE TIME TO  
13 MAKE SURE THAT THESE REPORTS ARE ON A REGULAR BASIS, MAYBE ON  
14 A SEPARATE DAY THAN THE REGULAR BOARD MEETING, SO THAT WE HAVE  
15 THE TRANSPARENCY AND WE HAVE THE INFORMATION, THE AUTHORITY  
16 ISSUE, AND OF COURSE AT THE END OF THE DAY, THE ISSUE OF,  
17 AGAIN, YOU MENTIONED THAT THE BROWN ACT WAS AN IMPEDIMENT, AT  
18 THE SAME TIME, IT IS THE LAW THAT WE MUST FOLLOW. BUT AT THE  
19 SAME TIME, THERE ARE ALL ASPECTS OF LEGAL LIABILITY THAT WE  
20 HAVE AS WELL, THAT WE ARE ALSO CHARGED WITH. SO CONSEQUENTLY,  
21 THE ISSUE OF ATTORNEY/CLIENT RELATIONSHIP IS SIGNIFICANT AND  
22 IMPORTANT AND SOMETHING THAT I THINK WE NEED TO DISCUSS AS WE  
23 MOVE FORWARD ON THESE RECOMMENDATIONS. IN THE OTHER END OF  
24 THESE RECOMMENDATIONS, I SAW THEM AND I WANT TO ASK SOME  
25 QUESTIONS WITH REGARD TO THEM. I ORGANIZED THEM INTO FOUR



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1 DIFFERENT CATEGORIES. ONE OF COURSE IS THE LEGAL AT ASPECT,  
2 AND THAT IS THE INSPECTOR GENERAL, OUR ABILITY TO PUT THAT IN  
3 PLACE. BUILDING CONSENSUS ON THIS BOARD AS TO HOW WE SHOULD  
4 MOVE FORWARD, WE WILL ADOPT THE EXACT PROCESS THAT YOU HAVE  
5 RECOMMENDED. AND OF COURSE TRYING TO BUILD CONSENSUS WITH THE  
6 SHERIFF IS ONE ASPECT, AGAIN, THAT WE NEED TO LOOK AT ALL  
7 LEGAL ASPECTS OF IT. SO THAT'S ONE ISSUE. THEN THERE ARE A  
8 SERIES OF ISSUES THAT REMAIN WITH THE SHERIFF EXCLUSIVELY,  
9 EXCLUSIVELY. BESIDES LEADERSHIP AND IMPLEMENTATION OF THESE  
10 RECOMMENDATIONS, THE HIRING OF AN ASSISTANT SHERIFF FOR  
11 CUSTODY, AS YOU SAY, ADOPTING THE NEW ORGANIZATIONAL CHART AND  
12 THEN GOING FORWARD AND HIRING THE NEW ASSISTANT SHERIFF AND  
13 ALL THE ROLES AND RESPONSIBILITIES THAT GO WITH THAT. THAT IS  
14 EXCLUSIVELY THE RESPONSIBILITY OF THE SHERIFF. THAT IS, WE  
15 HAVE NO INVOLVEMENT IN THAT. THAT WOULD HAVE TO BE HIS  
16 EXCLUSIVE DETERMINATION, AGAIN, AS SET. WOULD YOU AGREE?

17

18 **RICHARD E. DROOYAN:** YES.

19

20 **SUP. MOLINA:** AND ALL OF THE ISSUES ABOUT CUSTODY MANAGEMENT  
21 CHANGES THAT NEED TO BE MADE THERE, EVEN THE CAREER PATH, IS  
22 THAT EXCLUSIVELY AN ISSUE OF THE SHERIFF?

23

24 **RICHARD E. DROOYAN:** YES.

25



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1    **SUP. MOLINA:** TO CREATE THAT CUSTODY CAREER PATH?

2

3    **RICHARD E. DROOYAN:** YES.

4

5    **SUP. MOLINA:** THAT IS NOT SOMETHING THAT WE COULD OURSELVES DO?

6

7    **RICHARD E. DROOYAN:** WELL I THINK IN TERMS OF PERHAPS OF A  
8    BUDGETARY AUTHORITY, CERTAINLY INFLUENCE THE WAY IN WHICH THE  
9    DEPARTMENT APPROACHES THE STAFFING OF THAT NEW CUSTODY  
10    DIVISION, THERE IS A SAVINGS THAT CAN BE ACHIEVED THROUGH  
11    ADDITIONAL CUSTODY ASSISTANTS. I THINK IF THAT SAVINGS CAN BE  
12    USED TO ENHANCE OTHER ASPECTS OF THE CUSTODY OPERATIONS,  
13    ADDITIONAL SUPERVISION, ADDITIONAL INTERNAL AFFAIRS  
14    INVESTIGATORS, ADDITIONAL BODY SCANNERS AND THINGS LIKE THAT,  
15    SO I THINK THROUGH THAT PROCESS, THE BOARD CAN INFLUENCE THE  
16    WAY IN WHICH THAT CUSTODY DIVISION IS SHAPED. BUT LET ME SAY I  
17    THINK IT IS ABSOLUTELY CRITICAL HERE THAT THERE BE  
18    ACCOUNTABILITY. AND IT STARTS WITH THE SHERIFF'S  
19    ACCOUNTABILITY TO THE VOTERS. AND FROM THERE, ONCE YOU SAY  
20    YOU'RE GOING TO HOLD HIM ACCOUNTABLE TO THE VOTERS, THEN HE'S  
21    GOT TO HAVE AN ASSISTANT SHERIFF WHO IS ACCOUNTABLE TO HIM.  
22    HE'S GOT TO DEMONSTRATE HOW HE HAS REORGANIZED AND  
23    RESTRUCTURED THAT CUSTODY DIVISION TO ACCOMPLISH THE  
24    RECOMMENDATIONS SET FORTH IN OUR REPORT. AND ULTIMATELY,  
25    WHETHER IT'S TWO YEARS FROM NOW WHEN HE'S UP FOR RE-ELECTION,



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1 HE'S GOT TO BE ACCOUNTABLE FOR HOW HE MANAGED THAT CUSTODY  
2 DIVISION AND HOW HE MADE IMPROVEMENTS IN CUSTODY. AND IT  
3 STARTS -- IN MY MIND IT STARTS WITH THE SELECTION OF AN  
4 EXPERIENCED CUSTODY EXPERT TO BE THE HEAD OF THE JAIL  
5 OPERATIONS, TO RUN THOSE JAILS, AND TO BE ACCOUNTABLE IN TURN  
6 TO THE SHERIFF FOR RUNNING THOSE JAILS. I THINK ONE OF THE BIG  
7 PROBLEMS THAT HAS EXISTED SO FAR IS WHEN THE SHERIFF LOOKS  
8 AROUND AND SAYS "WHO'S RESPONSIBLE? WHO'S ACCOUNTABLE?"  
9 THERE'S NOBODY IN THE DEPARTMENT. THERE'S NO STRUCTURE IN THE  
10 DEPARTMENT FOR HIM TO HOLD SOMEBODY ACCOUNTABLE BECAUSE HE  
11 SHOULD BE ACCOUNTABLE, AS WELL. SO I ANSWER YOUR QUESTIONS  
12 THAT TO ME IT IS UP TO THE SHERIFF TO RESTRUCTURE THAT  
13 DEPARTMENT BECAUSE I THINK HE'S THE ONE WHO HAS TO BE  
14 ACCOUNTABLE TO DO THAT. BUT I CERTAINLY THINK THROUGH THE  
15 POWER OF THE BUDGET THAT THIS BOARD HAS A ROLE TO PLAY AND TO  
16 INFLUENCE THE WAY IN WHICH THAT IS STRUCTURED.

17

18 **MIRIAM A. KRINSKY:** AND SUPERVISOR MOLINA, IF I COULD JUST  
19 BRIEFLY ADD, WE DID TRY TO DO, WITH THE ASSISTANCE OF SOME OF  
20 THE INDIVIDUALS WITH COUNTY COUNSEL SUGGESTED WE SPEAK WITH IN  
21 THEIR OFFICE AND ALSO THE C.E.O.'S OFFICE, A LITTLE BIT OF AN  
22 ASSESSMENT OF HOW DEEP AND HOW WIDE IS THE BOARD'S AUTHORITY.  
23 AND CERTAINLY YOU HAVE THE AUTHORITY, CERTAIN AUTHORITY  
24 THROUGH YOUR BUDGETARY PROCESS. AND THE SHERIFF EXCLUSIVELY IS  
25 IN CHARGE OF THE OPERATION OF THE JAILS. THE BOARD IS THE





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1 FISCAL AGENT. YOU ARE IN CHARGE OF FINANCING THAT OPERATION.  
2 YOU ALSO HAVE CERTAIN AUTHORITY, VIS-A-VIS PERSONNEL  
3 DECISIONS. SO I DON'T THINK IT'S OUT OF THE QUESTION THAT IF  
4 YOU WERE TO MAKE A SUPPLEMENTAL ALLOCATION FOR -- TO FUND THAT  
5 THIRD ASSISTANT SHERIFF THAT YOU WOULD BE DISABLED FROM ANY  
6 ABILITY TO HAVE SOME INFLUENCE OVER A PROCESS OR HOW THAT  
7 OPERATES. WE DIDN'T TRY, BECAUSE OBVIOUSLY IT'S COUNTY  
8 COUNSEL'S JOB TO DO SO, TO FULLY ASSESS HOW FAR AND WIDE  
9 CONTROL COULD YOU EXERCISE OVER THESE SORTS OF THINGS. AND,  
10 FRANKLY, AS RICK INDICATED, I THINK IT WAS OUR VIEW THAT THIS  
11 NEEDS TO BE A COOPERATIVE VENTURE AND THAT THE SHERIFF, AT THE  
12 END OF THE DAY, IS GOING TO BE ACCOUNTABLE AT THE END OF THIS  
13 PROCESS. AND EVERYBODY NEEDS TO BE PULLING IN THE SAME  
14 DIRECTION HERE.

15

16 **REV. CECIL L. MURRAY:** AND AS ONE ASPECT THAT SPEAKS FOR  
17 ITSELF, WITH THE A.C.L.U. DOING SUCH A FINE JOB OF INSPECTION  
18 AND INTROSPECTION, THE LAWSUITS ARE ONLY GOING TO INCREASE AND  
19 THE COSTS TO THE COUNTY ARE GOING TO BE EXORBITANT. AND IF WE  
20 DO NOT HAVE THE ACCOUNTABILITY OF THE BOARD SUPERVISING THE  
21 SHERIFF AND SOMEONE APPOINTED AS AN ASSISTANT SHERIFF TO  
22 SUPERVISE THE PENAL SYSTEM, WE'RE GOING TO END UP BROKE.

23

24 **RICHARD E. DROOYAN:** COMING BACK TO THE QUESTION. TO ME, IT IS  
25 CRITICAL THAT THE SHERIFF, THOUGH, MAKE THAT SELECTION FOR



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1 THAT ASSISTANT SHERIFF OVER CUSTODY BECAUSE HE'S ACCOUNTABLE  
2 FOR RUNNING THE JAILS. AND HE'S GOT TO HAVE THE PERSON IN  
3 THERE WHO IS GOING TO BE ACCOUNTABLE TO HIM AND WHO HE HAS THE  
4 CONFIDENCE IN. AND IF THAT PERSON DOESN'T DO THE JOB, WHO HE  
5 THEN REPLACES. SO I DON'T THINK THAT THIS BOARD SHOULD BE  
6 PLAYING A ROLE IN THE PERSONNEL SELECTION BECAUSE ULTIMATELY  
7 THIS BOARD IS NOT ACCOUNTABLE FOR RUNNING THE JAILS; IT IS  
8 ACCOUNTABLE CERTAINLY FOR THE FINANCIAL IMPACT AND THE  
9 BUDGETARY ISSUES, BUT THAT SHERIFF, OUR SHERIFF, IS  
10 RESPONSIBLE FOR RUNNING THE JAILS. AND HE'S THE PERSON WHO'S  
11 ACCOUNTABLE AND THEREFORE HE SHOULD BE SELECTING THE PEOPLE HE  
12 NEEDS TO RUN THE JAIL.

13  
14 **SUP. MOLINA:** AND I AGREE. THAT'S WHY I PUT IT IN A CATEGORY  
15 WHERE THE SHERIFF EXCLUSIVELY WILL BE DOING IN THAT PROCESS.  
16 AND THERE'S NO DOUBT THAT WE DO HAVE BUDGETARY OVERSIGHT, AND  
17 I THINK WE USE IT EVERY SO OFTEN IN ORDER TO MAKE SURE IT'S  
18 THE ONLY SMALL SLEDGEHAMMER THAT WE HAVE, AND WE USE IT FROM  
19 TIME TO TIME. BUT I ALSO -- BUT I THINK THAT AS YOU'VE STATED  
20 IN YOUR REPORT ABOUT SHINING THE LIGHT ON THIS, PEOPLE OUT  
21 THERE DON'T KNOW EVERY SINGLE DAY WHAT THE SHERIFF DOES AND  
22 HOW HE DOES IT. WE KNOW ON OUR END BECAUSE WE'RE PAYING  
23 LIABILITY CLAIMS ON A REGULAR BASIS. AND IT'S HORRIFYING TO US  
24 WHAT I FIND IN SOME OF THESE I.A. INVESTIGATIONS. AND SOME OF  
25 OUR SHERIFFS ARE NOT AS HONEST, THEY SEEM TO TELL A DIFFERENT



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1 STORY AT A DEPOSITION, TO A HEARING, TO A SECONDARY  
2 DEPOSITION, IT'S JUST AMAZING TO ME. DEPUTIES WHO HAVE FILED  
3 FALSE CLAIMS. AND THIS IS NOT ALL OF OUR DEPUTIES, THIS IS A  
4 COUPLE OF THEM. BUT IT'S LIKE ANYTHING ELSE, THERE'S A COUPLE  
5 OF BAD APPLES IN THE SYSTEM AND THEY ARE JUST CREATING A  
6 PROBLEM OVERALL FOR THE DEPARTMENT. SO WE NEED TO PULL THEM  
7 OUT AS MUCH AS POSSIBLE. BUT, AGAIN, THE ONLY WAY THAT I THINK  
8 THAT THAT CAN HAPPEN IS, LIKE YOU SAID, CONTINUE TO SHINE THE  
9 LIGHT ON IT. OTHERWISE THE VOTERS DO NOT KNOW WHAT'S GOING ON.  
10 AND JUST AS WE'VE EXPOSED THIS AND BROUGHT THIS FORWARD  
11 BECAUSE MANY OF US HAD FELT VERY STRONGLY THAT WE HAD A SYSTEM  
12 IN PLACE. THE A.C.L.U. WAS MONITORING OUR JAILS. JUDGE  
13 PREGGERSON WAS OVER SEEING THAT. WE HAD AN O.I.R. SYSTEM THAT  
14 WAS LOOKING AT USE OF FORCE. WE HAD SPECIAL COUNSEL THAT WAS  
15 LOOKING -- WE HAD OMBUDSMAN. SO FROM OUR END OF IT OR OUR SIDE  
16 OF THE TABLE, WE'RE SEEING ALL OF THESE THINGS IN PLACE. BUT  
17 AT THE END OF THE DAY, THEY WERE ALL OVER THE PLACE. AND SO  
18 THAT'S WHY IT'S IMPORTANT THAT WE GET IT RIGHT THIS TIME AS  
19 MUCH AS POSSIBLE. AND THAT'S WHY I'M TRYING TO FIGURE OUT WHO  
20 IS RESPONSIBLE FOR WHAT IN A SHORT PERIOD OF TIME. SO I WOULD  
21 LEAVE THAT, BESIDES THE LEADERSHIP AND THE REAL DECISIONS OF  
22 MANAGEMENT AND OF COURSE THE HIRING AND CREATING -- HOPEFULLY  
23 WE WILL HAVE SOME INPUT, BUT REALLY IS EXCLUSIVELY DOMAIN OF  
24 THE SHERIFF, AND I RESPECT THAT. SO WE HAVE LEGAL AND THEN WE  
25 HAVE THE SHERIFF'S RESPONSIBILITIES. THERE ARE TWO OTHER AREAS



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1 THAT WERE VERY, VERY SIGNIFICANT. WHEN YOUR FINDINGS CONCLUDED  
2 THAT THE USE OF FORCE POLICY WAS ALL OVER THE PLACE, THERE WAS  
3 NOT ONE CLEAR MANUAL, THERE WAS NOT ONE CLEAR PATHWAY. SOME OF  
4 IT WAS SO OUTDATED AND SOME OF IT WAS NEW. AND IT WAS JUST NOT  
5 IN ANY ONE LOCATION. THAT IS SOMETHING THAT I FOUND AMAZING  
6 THROUGHOUT THIS ENTIRE TIME. THEY SEEM TO OPERATE FINE WITH  
7 IT. I'M TOTALLY CONFUSED EVERY SINGLE TIME I LOOK AT A USE OF  
8 FORCE REPORT WHEN THEY TELL ME IT'S USE OF FORCE AND I ASK  
9 THEM TO GO BACK AND FIND THE POLICY, IT GETS VERY CONFUSING.  
10 SO THE ISSUE OF REVISING USE OF FORCE POLICY AND TRYING TO  
11 CONSOLIDATE IT INTO ONE COMPREHENSIVE, HOPEFULLY MANUAL OF  
12 SOME TYPE, IS REALLY AN ESSENTIAL PART OF THIS REPORT, TRULY  
13 AN ESSENTIAL PART OF THIS REPORT. AND THAT WAY IT'S TRAINING  
14 AND ACCOUNTABILITY AND DISCIPLINE AND ALL OF THOSE ISSUES WILL  
15 FOLLOW. LET ME ASK YOU THE QUESTION THAT I THINK IS -- AND I'D  
16 LIKE YOUR OPINION. I THINK WHEN IT COMES TO THIS KIND OF  
17 POLICY, I THINK THIS IS WHAT THE BOARD CAN CLEARLY BE INVOLVED  
18 IN. IT IS POLICY FOR ALL OF US. IT ISN'T JUST FOR THE INMATES.  
19 IT ISN'T JUST FOR THE SHERIFF. WE'RE TALKING ABOUT THE WELL-  
20 BEING OF OUR CUSTODY DIVISION, THE WELL-BEING OF OUR DEPUTIES,  
21 OUR WELL-BEING OF OUR TAXPAYERS WHO ARE PAYING LIABILITY FOR  
22 IT TODAY. SO I SEE THE ISSUE OF DEVELOPING A COMPREHENSIVE USE  
23 OF FORCE POLICY TO BE UNDER THE ABILITY OF THE BOARD OF  
24 SUPERVISORS TO GIVE THAT DIRECTION TO PUT IT IN PLACE. NOW,  
25 THAT DOESN'T MEAN IT WOULD NOT BE VETTED AND CLEARLY MANAGED



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1 THROUGH THE SHERIFF AT SOME LEVEL. I MEAN, WE HAVE TO KNOW IT  
2 WOULD GO THROUGH OUR UNIONS AND SO ON WHO WOULD ALSO VET A  
3 PART OF IT. BUT I ALSO SEE THAT IN MY MIND AS SOMETHING THAT  
4 THE BOARD WOULD UNDERTAKE, I MEAN NOT OURSELVES DIRECTLY, BUT  
5 MAYBE HIRING A TOP NOTCH CONSULTANT, NATIONALLY WELL KNOWN IN  
6 THE WHOLE AREA OF USE OF FORCE LOOKING AT WHAT WE DID, AS YOU  
7 SAID, REVIEWING THE HISTORY BECAUSE WE NEED TO KNOW WHERE  
8 WE'VE BEEN. AND TRYING TO PUT IT ALL TOGETHER. WOULD YOU AGREE  
9 WITH ME THAT THAT IS SOMETHING THAT WE WOULD HAVE DIRECT  
10 RESPONSIBILITY FOR?

11

12 **RICHARD E. DROOYAN:** NO, I DON'T.

13

14 **SUP. MOLINA:** TELL ME ABOUT IT.

15

16 **RICHARD E. DROOYAN:** FIRST OF ALL, MY UNDERSTANDING THAT THE  
17 SHERIFF'S DEPARTMENT IS IN THE PROCESS OF PUTTING TOGETHER A  
18 NEW USE OF FORCE POLICY, WHICH THEY HOPE TO IMPLEMENT BY  
19 JANUARY. I THINK THAT IT IS A SHERIFF'S DEPARTMENT POLICY. AND  
20 THE DEPARTMENT NEEDS TO BE HELD ACCOUNTABLE FOR THE POLICY  
21 THAT IT IMPLEMENTS. I CERTAINLY THINK THERE IS A ROLE FOR THIS  
22 BOARD TO PLAY IN OVERSIGHT, IN ASKING THE SHERIFF'S OFFICE TO  
23 EXPLAIN THE POLICY, THE REASONS FOR THE POLICY, HOW IT WAS  
24 DEVELOPED, HOW IT'S COMPREHENSIVE, HOW IT REFLECTS THE  
25 PRINCIPLES OF THE FORCE PREVENTION POLICY, HOW THE DEPARTMENT



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1 DEPUTIES ARE GOING TO BE TRAINED ON IT AND HOW THEY ARE GOING  
2 TO BE HELD ACCOUNTABLE FOR IT; BUT ULTIMATELY IT'S THE  
3 DEPARTMENT'S POLICY. AND I THINK THE DEPARTMENT HAS TO BE HELD  
4 ACCOUNTABLE FOR ITS POLICIES. AND IF THE POLICIES AREN'T  
5 WORKING, THEN THE DEPARTMENT NEEDS TO CHANGE THOSE POLICIES.  
6 AND I THINK THERE IS A ROLE FOR THIS BOARD TO PLAY TO MAKE  
7 SURE THAT IT'S THE RIGHT POLICY, TO EVEN BRING IN SOME EXPERTS  
8 TO REVIEW IT AND TO COMMENT ON IT IN A PUBLIC SESSION. BUT  
9 ULTIMATELY I THINK IT'S THE DEPARTMENT'S POLICY, AND THE  
10 DEPARTMENT HAS TO BE HELD ACCOUNTABLE FOR ITS POLICY.

11

12 **SUP. MOLINA:** WELL, AGAIN, ACCOUNTABILITY IS THE KEY, THOUGH. I  
13 MEAN, I CAN ASSURE -- I CAN TELL YOU NOW, I'VE READ I.A.  
14 REPORTS WHERE WE HAD SOMEBODY WHOSE ENTIRE ORBITAL SKULL HAD  
15 BEEN CRUSHED. I'M ASKING THE QUESTION: WHERE IS THAT WITHIN  
16 POLICY? NOW, THE CONCLUSION OF THE I.A. REPORT IS THAT ALL OF  
17 IT WAS WITHIN POLICY. THAT IS THE CONCLUSION OF THE  
18 COMMANDERS. I ASK THE QUESTION: SHOW ME THE POLICY. I CAN'T  
19 EVEN GET A DESCRIPTION OF HOW IT HAPPENED. DID THEY HIT HIM ON  
20 THE CEMENT? DID THEY TAKE A STICK TO HIM? WHAT HAPPENED? HOW  
21 DID THEY BREAK IT? HOW DID, YOU KNOW. AND YOU CAN'T EVEN GET  
22 TO THAT POINT. SO HOW DOES ACCOUNTABILITY OCCUR? WE KNOW THAT  
23 THAT IS AN EXCESSIVE USE OF FORCE. I MEAN JUST BY ITS OUTCOME.  
24 BUT HOW IS IT THAT I CAN BRING ACCOUNTABILITY WHEN I HAVE  
25 EVERYONE, INCLUDING THE COMMANDERS, TELLING ME IT'S





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1 APPROPRIATE USE OF FORCE? HOW AM I GOING TO HAVE  
2 ACCOUNTABILITY? NOW, IT CAN'T GO TO COURT ON THAT BECAUSE  
3 THEY'VE ALREADY TOLD ME WE CAN'T PRESENT THIS IN COURT BECAUSE  
4 A JURY OR JUDGE WILL RULE AGAINST US ON IT. SO WE PAY THE 3  
5 MILLION OR THE \$5 MILLION SETTLEMENT. BUT I'M ASKING YOU THE  
6 TOUGH QUESTION OF -- AND I THINK THAT THIS IS A VERY CRITICAL  
7 COMPONENT OF HOW WE'RE GOING TO PUT IN PLACE THE USE OF FORCE  
8 POLICY THAT WILL HAVE ACCOUNTABILITY THAT I CAN MONITOR, THAT  
9 I CAN BRING FORTH. WHEN I'M BEING TOLD ONE THING, I'M BEING  
10 TOLD BY OUR LAWYERS WE CAN'T GO TO COURT ON IT AND DEFEND IT,  
11 THERE IS NO DEFENSE, SO HOW CAN THAT, WHEREAS I THINK IF I  
12 CLEARLY CAN PUT IN PLACE POLICY WITH A TRAINING AND ALL THAT'S  
13 INVOLVED AND ASK THE SHERIFF TO IMPLEMENT IT, THEN THERE'S  
14 MORE ACCOUNTABILITY ON MY SIDE BECAUSE I KNOW CLEARLY WHERE  
15 THAT POLICY IS AT. NOW, WE KNOW THERE IS ALWAYS INSTANCES IN  
16 WHICH, BECAUSE OF SKIRMISHES AND VERY AGGRESSIVE FELONS AND  
17 ALL THINGS GOING ON THAT YOU NEVER KNOW WHAT THE OUTCOME IS  
18 GOING TO BE AND HOW THEY'RE GOING TO BEHAVE. BUT THERE HAVE  
19 BEEN SOME INSTANCES WHERE IT'S VERY, VERY CLEAR, YOU HEARD  
20 SOME OF THOSE CASES, I MEAN ONE OF THE CASES THAT'S IN A  
21 LAWSUIT NOW THAT YOU CANNOT BELIEVE HOW THIS GENTLEMAN ENDED  
22 UP WITH THE BRUISES AND THE BEATING WHILE JUST BEING AT THE  
23 RECEPTION AREA. AT THE END OF THE DAY, HOW DO YOU BRING  
24 ACCOUNTABILITY WHEN IT'S ALL OVER THE PLACE? I HAVE COMMANDERS  
25 TELLING ME IT'S WITHIN POLICY. HOW DO I DO IT?



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1

2 **RICHARD E. DROOYAN:** WELL, --

3

4 **SUP. MOLINA:** I'M WILLING TO DO IT. JUST TELL ME HOW TO DO IT.

5

6 **RICHARD E. DROOYAN:** FIRST OF ALL, WHENEVER YOU'RE DEALING WITH  
7 A USE OF FORCE, YOU START WITH WHAT'S THE POLICY? AND THEN YOU  
8 NEED TO HAVE AN INVESTIGATION. THAT INVESTIGATION HAS TO BE  
9 OBJECTIVE, IT HAS TO BE THOROUGH AND IT HAS TO BE CREDIBLE.  
10 AND THEN YOU HAVE TO HAVE OVERSIGHT AND MONITORING OF THAT  
11 PROCESS. SO THE FIRST STEP IS CLEAR POLICY. THAT POLICY  
12 HOPEFULLY WILL EXPLAIN IN CLEAR LANGUAGE TO DEPUTIES WHAT THEY  
13 CAN DO AND WHAT THEY CANNOT DO. AND HOPEFULLY IN SOME  
14 INSTANCES IT WILL HAVE THE EFFECT OF DETERRING -- NOT SO MUCH  
15 DETERRING BUT HAVING DEPUTIES UNDERSTAND WHAT THEY CAN DO AND  
16 THEREFORE USE FORCE THAT'S WITHIN POLICY. SO THAT'S THE FIRST  
17 THING. THAT CLEAR POLICY. THE SECOND THING IS, AND I THINK  
18 THIS IS THE POINT YOU'RE RAISING, WHICH IS THE ISSUE OF THE  
19 INVESTIGATIONS OF THOSE INSTANCES. AND IN THAT INSTANCE, WE  
20 RECOMMEND A SIGNIFICANT ENHANCEMENT OF THE INTERNAL AFFAIRS  
21 GROUP AND PERHAPS EVEN HEADED BY A CIVILIAN, TO BRING OUTSIDE  
22 INDEPENDENCE AND CREDIBILITY TO THE INVESTIGATIVE PROCESS SO  
23 THAT THOSE INVESTIGATIONS, WHEN THEY ARE PRESENTED TO YOU, ARE  
24 APPLYING THE POLICY CORRECTLY AND HAVE CREDIBILITY IN THEIR  
25 FINDINGS. I THINK ONE OF THE BIG PROBLEMS IS IS THAT THERE ARE



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1 SO FEW INTERNAL AFFAIRS INVESTIGATORS THAT MANY OF THE  
2 INSTANCES IN WHICH THERE ARE INJURIES TO INMATES ARE NOT BEING  
3 INVESTIGATED BY INTERNAL AFFAIRS, THEY'RE BEING INVESTIGATED  
4 AT THE UNIT LEVEL BY SUPERVISORS WHO ARE NOT TRAINED IN THESE  
5 INVESTIGATIONS. SO I THINK IT'S A COMBINATION OF HAVING A  
6 CLEAR POLICY, AND I THINK THAT IT STARTS THERE, TO DETERMINE  
7 WHAT'S IN POLICY AND WHAT'S NOT OUT OF THE POLICY TO MAKE SURE  
8 DEPUTIES ARE TRAINED ON WHAT THEY CAN DO AND WHAT THEY CANNOT  
9 DO. BUT THEN IT REQUIRES A THOROUGH, PROMPT, CREDIBLE  
10 INVESTIGATION OF THE INCIDENT ULTIMATELY WITH OVERSIGHT BY THE  
11 OFFICE OF INSPECTOR GENERAL. BUT I THINK THAT GOING BACK TO  
12 YOUR QUESTION, JUST HAVING A POLICY, A GOOD, CLEAR USE OF  
13 FORCE POLICY THAT'S STATE-OF-THE-ART IS NOT NECESSARILY GOING  
14 TO SOLVE THE PROBLEM OR ADDRESS ALL THE ISSUES THAT YOU'RE  
15 RAISING.

16

17 **SUP. MOLINA:** MR. DROOYAN, LET ME GIVE YOU AN EXAMPLE AGAIN OF  
18 A CASE THAT I THINK WAS RECENT BECAUSE IT'S IN THE PRESS I CAN  
19 SAY IT EVEN THOUGH IT IS ONGOING. ZERO TOLERANCE. YOU  
20 MENTIONED IT IN YOUR REPORT. ALL DEPUTIES SHOULD TELL THE  
21 TRUTH. AN UNWRITTEN POLICY BUT A POLICY.

22

23 **RICHARD E. DROOYAN:** IT'S NOT JUST AN UNWRITTEN POLICY. IT'S A  
24 FORMAL WRITTEN POLICY OF THE DEPARTMENT.

25



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1    **SUP. MOLINA:** ALL RIGHT. SO IF YOU HAVE A DEPUTY THAT FILES A  
2    FALSE AFFIDAVIT IN THE COURTS, SIGNED HIS NAME TO IT, CLEARLY  
3    CONCLUDED THAT IT'S FALSE, WHY DOES IT NEED AN INVESTIGATION  
4    OTHER THAN TO SAY HERE'S THE TWO CENTS, WOULD IT TAKE THREE  
5    DAYS TO FIGURE OUT. WHAT WE HAVE IS HERE IS THE POLICY, AS  
6    CLEAR AS CAN BE, YOU CANNOT FILE A FALSE AFFIDAVIT, YOU CANNOT  
7    LIE TO THE COURT, YOU CANNOT LIE TO US. ALL THOSE THREE THINGS  
8    HAPPENED. AN INVESTIGATION TAKES A YEAR AND A HALF. FOR JUST  
9    THAT SIMPLE POLICY. AND YET I HAD TO PAY THAT DEPUTY FOR A  
10   YEAR AND A HALF TO STAY HOME.

11

12   **RICHARD E. DROOYAN:** I THINK THAT'S UNACCEPTABLE.

13

14   **SUP. MOLINA:** OF COURSE IT'S UNACCEPTABLE BUT I'M TRYING TO  
15   TELL YOU IT'S LIKE TRYING TO HERD CATS. I'M ASKING YOU, I  
16   GUESS, FOR A PATHWAY TO ASSIST IN THIS PART OF IT. THAT'S WHY  
17   I'M SAYING I KNOW THAT YOU NEED CLEAR POLICY AND YOU NEED  
18   EFFECTIVE INVESTIGATIONS AND YOU NEED SHORT TIME FRAMES FOR  
19   THOSE INVESTIGATIONS, THEY CAN'T GO ON FOR TWO OR THREE YEARS.  
20   MANY OF OURS DO, BY THE WAY. BUT IN THIS ONE WHERE IT'S SO  
21   CLEAR, THE AFFIDAVIT IS THERE, HE SIGNED IT, HE SUBMITTED IT,  
22   HE HELD UP IN COURT THAT IT WAS THE TRUTH WHEN IN FACT WE HAVE  
23   THE INFORMATION THAT CLEARLY TELLS US THAT IT'S NOT TRUE. I  
24   HAVE TO WAIT A YEAR OF INVESTIGATION? I MEAN AT WHAT POINT IN  
25   TIME DO I HAVE AUTHORITY? HERE I AM HAVING TO PAY TAXPAYER



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1 MONEY FOR A DEPUTY WHO IS LYING, UNFORTUNATELY, WHO IS  
2 CREATING MORE LIABILITY, AND I'M HAVING TO PAY HIM WHILE HE IS  
3 AT HOME. THE INVESTIGATION SHOULD BE VERY CLEAR. IN TWO DAYS,  
4 IS THIS YOUR SIGNATURE? I MEAN, DID YOU SUBMIT TO IT THE  
5 COURTS? IS THIS TRUE OR NOT TRUE? I MEAN HOW MUCH LONGER CAN  
6 INVESTIGATIONS -- I WANT TO KNOW AT WHAT POINT IN TIME DO I  
7 HAVE A RESPONSIBILITY OR THE SHERIFF CAN RUN IT THROUGH HIS  
8 LITTLE PATH OF WHATEVER HE WANTS AND TAKES FOREVER FOR IT TO  
9 COME OUT ON THE OTHER END? AND THAT WAS WITH ME PURSUING IT  
10 FOR A YEAR.

11

12 **RICHARD E. DROOYAN:** WELL, YOU KNOW, SOME INVESTIGATIONS SHOULD  
13 BE DONE VERY QUICKLY. SOME INVESTIGATIONS --

14

15 **SUP. MOLINA:** WELL, WE KNOW THAT. BUT WHAT I'M SAYING IS, WHO  
16 WOULD HAVE THE AUTHORITY? YOU SPOKE ABOUT A CIVILIAN WHO WOULD  
17 HAVE AUTHORITY OVER INVESTIGATIONS, WHICH I THINK IS A GOOD  
18 IDEA BECAUSE IT'S CLEAR AND IT'S THOUGHTFUL. BUT AT THE SAME  
19 TIME, DO WE HAVE THE AUTHORITY TO APPOINT A CIVILIAN TO THAT  
20 ROLE OR NOT?

21

22 **RICHARD E. DROOYAN:** NO. I DON'T THINK SO. YOU COULD HAVE I  
23 THINK EITHER A CIVILIAN OR A SWORN PERSON HEAD OF YOUR  
24 INTERNAL AFFAIRS BUREAU, BUT AGAIN I THINK THAT HAS TO BE  
25 APPOINTED BY THE SHERIFF. AND THE SHERIFF HAS TO BE



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1 ACCOUNTABLE FOR THE WAY IN WHICH THE INTERNAL AFFAIRS BUREAU  
2 CONDUCTS ITS INVESTIGATIONS. A YEAR AND A HALF FOR SOMETHING  
3 THAT SHOULD TAKE TWO WEEKS IS UNACCEPTABLE. YOU NEED STRONG  
4 LEADERSHIP IN YOUR INTERNAL AFFAIRS BUREAU. YOU NEED SOMEBODY  
5 WHO IS EXPERIENCED, WHETHER IT'S A SWORN PERSON OR A CIVILIAN,  
6 WHO CAN UNDERSTAND WHAT INVESTIGATIONS CAN BE DONE  
7 EXPEDITIOUSLY AND CAN MOVE THOSE TO A RESOLUTION.

8

9 **SUP. MOLINA:** I NEED TO BE CHALLENGING YOU BECAUSE THAT'S A  
10 CHALLENGE I HAVE. I MEAN YOU'VE BROUGHT THIS TO US. IT'S NOT  
11 LIKE WE HAVEN'T BEEN CHASING AROUND SOME OF IT. BUT THESE ARE  
12 THE PROBLEMS I'VE ENCOUNTERED ALONG THE WAY. BUT FOR EXAMPLE,  
13 YOU SAID AS WELL THAT, LET'S SAY WE HAVE A MONTHLY REPORT IN  
14 WHICH WE DISCUSS THIS. I'M NOT ALLOWED LEGALLY TO RAISE THAT  
15 ISSUE BECAUSE IT'S A CASE UNDER INVESTIGATION. MY LAWYERS WILL  
16 STOP ME FROM BRINGING ACCOUNTABILITY TO THAT REPORT. AGAIN,  
17 HOW DO WE MAKE TRANSPARENCY WORK? I MEAN, I'M SAYING IT NOW  
18 BECAUSE NOW IT'S IN THE PUBLIC DOMAIN, THAT ARTICLE HAS BEEN  
19 WRITTEN, BUT FOR A YEAR I WAS SITTING HERE CONSTANTLY GOING,  
20 "WHAT'S TAKING SO LONG FOR AN AFFIDAVIT, A FALSE AFFIDAVIT?"  
21 SO I GUESS I'M CHALLENGING YOU A LITTLE BIT TO SAY HELP ME  
22 BRING MORE ACCOUNTABILITY, I CAN'T RAISE IT. AND THIS IS THE  
23 ISSUE OF IMPLEMENTATION. I HATE TO FRUSTRATE YOU, BUT YOU'VE  
24 DONE A VERY GOOD REPORT. BUT I'M SITTING ON THE OTHER END,  
25 HAVING GONE THROUGH SOME OF THIS EXERCISE, EVEN WITH CLEAR





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1 POLICY, YOU CANNOT LIE, YOU CAN'T FILE FALSE AFFIDAVITS, A  
2 YEAR AFTER I CHASED IT AROUND, AND THEN FINALLY A CONCLUSION,  
3 WHICH, BY THE WAY, IS NOT YET CONCLUDED. IT IS NOW AT THE  
4 D.A.'S OFFICE FOR FURTHER INVESTIGATION, BY THE WAY, WHICH MAY  
5 TAKE A YEAR TO A YEAR AND A HALF. AND SO IN THE MEANTIME,  
6 WE'RE PAYING HIM. SO I NEED SOME GUIDANCE OR SOME ASSISTANCE  
7 AS TO HOW WE BRING ACCOUNTABILITY, TRACKING AND MONITORING TO  
8 SOMETHING THAT IS AS BASIC AS THIS POLICY IS, NO LYING,  
9 HONESTY, AND YET I STILL CAN'T GET MY HANDS AROUND IT.

10

11 **MIRIAM A. KRINSKY:** SUPERVISOR, IF I COULD OFFER A THOUGHT.

12

13 **SUP. MOLINA:** SURE.

14

15 **MIRIAM A. KRINSKY:** AND I THINK IT IS FRUSTRATING AND I HEAR  
16 YOUR FRUSTRATION. AND YOU HAVE BEEN DEALING WITH THIS FOR FAR  
17 MORE DECADES THAN SIMPLY OUR LAST NINE MONTHS.

18

19 **SUP. MOLINA:** SURE.

20

21 **MIRIAM A. KRINSKY:** I THINK PROBABLY ONE OF THE FRUSTRATIONS IS  
22 THAT YOU ALL ARE VERY MUCH IN A REACTIVE MODE. SO HOW DO YOU  
23 STAY AHEAD OF THE CURVE IN LIGHT OF THAT? AND WHILE IT'S  
24 ABSOLUTELY TRUE THAT AT THE END OF THE DAY IT'S THE SHERIFF'S  
25 DEPARTMENT THAT NEEDS TO CRAFT THAT COMPREHENSIVE, CLEAR



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1 STARTING POINT OF AN APPROPRIATE USE OF FORCE POLICY, I DON'T  
2 THINK THAT THAT MEANS THAT YOU ALL COULDN'T HAVE YOUR OWN  
3 ADVICE ON WHAT MIGHT BE WRONG WITH THE POLICY OR RIGHT WITH  
4 THE POLICY THAT THE SHERIFF'S DEPARTMENT COMES UP WITH AT THE  
5 END OF THE DAY. THIS IS CERTAINLY AN AREA WHERE I THINK THAT  
6 THERE'S EXPERTISE FROM OTHER PARTS OF THE COUNTRY THAT COULD  
7 GREATLY BENEFIT WHAT ENDS UP BEING PUT TOGETHER. AND IT'S  
8 EXPERTISE THAT AT ONE POINT IN TIME THE SHERIFF'S DEPARTMENT  
9 HAD BROUGHT IN, FOR WHATEVER REASON, THERE SEEMED TO BE A  
10 PARTING OF THE WAYS. BUT THERE ARE EXPERTS IN OTHER PARTS OF  
11 THE NATION WHO CRAFT COMPREHENSIVE, APPROPRIATE, CLEAR USE OF  
12 FORCE POLICIES. AND INDIVIDUALS WE TALKED TO WHO HAVE LED  
13 OTHER JAIL SYSTEMS THROUGH A PROCESS OF TRANSFORMATION WHO  
14 HAVE DEALT WITH THE SAME KINDS OF PROBLEMS WE'RE DEALING WITH  
15 HERE AND WHO HAVE SEEN THEIR WAY TO THE OTHER SIDE HAVE SAID  
16 THAT ONE OF THE INTEGRAL ELEMENTS OF TRANSFORMATION WAS  
17 STARTING FUNDAMENTALLY WITH A CLEAR AND COMPREHENSIVE USE OF  
18 FORCE POLICY, WHICH WE DO NOT HAVE HERE. SO I THINK THE  
19 QUESTION BECOMES IF THAT EXPERTISE ISN'T EXPERTISE THAT THE  
20 SHERIFF FEELS WOULD BE OF BENEFIT, THE BOARD MIGHT HAVE THE  
21 ABILITY TO BRING IN SOME EXPERTISE TO SIMPLY GUIDE IT THROUGH  
22 HOW COMFORTABLE IT IS WITH THE FINISH LINE THE SHERIFF REACHES  
23 AND WHETHER PERHAPS THERE MIGHT BE AN ENLIGHTENED ABILITY TO  
24 NOT SIMPLY REACT, BUT TO MORE PROACTIVELY, PERHAPS, ENGAGE IN  
25 A DIALOGUE AS THE PROCESS IS UNDERWAY.



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1

2 **SUP. MOLINA:** I THINK THAT AGAIN -- I AGREE. AND THAT'S WHY I

3 PUT IT INTO ALL THESE DIFFERENT CATEGORIES. THERE'S NO DOUBT

4 THAT I THINK THAT WE DO NEED AN EXPERT, AS WELL, WHO IS GOING

5 TO ASSIST US AS TO WHAT THIS POLICY IS OR NOT. IT'S TOUGH TO

6 DEBATE WITH THE SHERIFF. I MEAN, HE IS IN CHARGE OF THESE

7 RESPONSIBILITIES, IT IS TOUGH FOR ME TO BE DEBATING WITH HIM

8 AS TO WHETHER IT WAS IN FORCE WITH HIM OR NOT, PARTICULARLY

9 WHEN WE HAVE COMMANDERS THAT SAY DIFFERENTLY. BUT NOW TO GET

10 ON TO A MORE TROUBLING PROBLEM. YOU THOUGHT THOSE QUESTIONS

11 WERE TRICKY. HERE WE GO AGAIN. TWO OTHER AREAS. YOUR REPORT

12 WAS VERY, VERY COMPREHENSIVE IN MANY ASPECTS, BUT I WAS

13 PARTICULARLY -- I DON'T WANT TO SAY IMPRESSED, BUT I WAS -- IT

14 WAS VERY THOUGHTFUL AS YOU CONDUCTED THE HEARINGS TO TALK

15 ABOUT HOW THE SHERIFF WAS RESPONDING TO THESE ISSUES AND SO

16 ON. AND I THINK THAT WHAT WE HAVE IN PLACE NOW OR WHAT WE HAVE

17 BEFORE US AS AN ELECTED SHERIFF WITH GREAT DEAL OF AUTHORITY

18 AND RESPONSIBILITY, WHAT WE HAVE IS THE ABILITY, BUDGETARY, TO

19 FIND THAT PATHWAY. AND AT THE END OF THE DAY, HOPEFULLY FIND

20 TRANSPARENCY AND PUBLIC SHINE ON THESE ISSUES AS YOU SAID WILL

21 HOPEFULLY LEAD TO A PATHWAY. JUST OUR QUESTIONING IN THE LAST

22 YEAR AND A HALF THE A.C.L.U. FILING ITS LAWSUIT HAS BROUGHT

23 ABOUT MUCH MORE ACCOUNTABILITY THAN EVER BEFORE. BUT

24 ACCOUNTABILITY IS THE KEY. YOUR REPORT DID TWO THINGS THAT I

25 WANT TO PURSUE: THE ISSUE OF THE UNDERSHERIFF. YOU'RE VERY



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1 CLEAR THAT THE UNDERSHERIFF HAS, AS I WOULD CALL IT IF IT WERE  
2 MY STAFF PERSON, IS INSUBORDINATE, INSUBORDINATE TO THE  
3 SHERIFF AND INSUBORDINATE TO US AND INSUBORDINATE TO THE  
4 PUBLIC BY VIRTUE OF OVERRIDING POLICIES, BY VIRTUE OF HOW HE  
5 HANDLED PROMOTIONS BASED ON LOYALTY OR OTHERS THAT IS CLEARLY  
6 DEFINED IN YOUR REPORT OR ARTICULATED IN YOUR REPORT. IT ISN'T  
7 -- YOU DON'T HAVE THE PAPERWORK THAT FOLLOWS ALL OF IT BUT  
8 IT'S FROM THE TESTIMONY THAT VARIOUS PEOPLE -- SO IF WE'RE TO  
9 FOLLOW THIS PATH, AGAIN, CORRECTING THE PATH, YOU KNOW, IT'S  
10 LIKE ANY OTHER DISCIPLINE. I MEAN, I GO BACK TO THE BASICS OF  
11 MY DAD, YOU KNOW, I MEAN, YOU JUST NEED TO LOOK AT US. TOUCH  
12 HIS BELT BUCKLE A BIT, AND BELIEVE ME IT STRAIGHTENED OUT. I  
13 MEAN, I WAS ONE THAT LISTENED. I HAVE A BROTHER WHO HAS A LOT  
14 OF WELTS ON HIS BACK BECAUSE HE DIDN'T PAY ATTENTION TO THE  
15 SIGNALS. BUT THE POINT IS THAT I THINK THAT DISCIPLINE IS A  
16 VERY IMPORTANT PART OF IMPLEMENTATION OF ANY KIND OF POLICY.  
17 WHEN PEOPLE VIOLATE POLICY, IF THERE'S A DISCIPLINE THAT IS  
18 UNIFORM, THAT IS CLEAR, THAT EVERYBODY UNDERSTANDS, THEN YOU  
19 CAN, OF COURSE, BEGIN THE PROCESS OF GETTING EVERYBODY TO  
20 FOLLOW THE COMMAND, RIGHT? BECAUSE THIS IS THE PARAMILITARY  
21 ORGANIZATION WITH A HIERARCHY THAT REALLY REQUIRES EVERYONE TO  
22 FOLLOW THEIR LEADERSHIP, FOLLOW THEIR COMMAND. AND THAT  
23 HOPEFULLY YOU HAVE COMMANDING LEADERS IN THIS AREA THAT ARE  
24 GOING TO FOLLOW-UP. IN THE INSTANCE OF YOUR REPORT, YOU  
25 CLEARLY REPORT THAT THE UNDERSHERIFF HAS REALLY VIOLATED ALL



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1 ASPECTS OF THAT RESPONSIBILITY. NOW, AGAIN, THE SHERIFF IS  
2 SOLELY RESPONSIBLE FOR HIS DUTIES OR THE DUTIES OF THE  
3 UNDERSHERIFF AND SO ON. BUT HOW COULD THIS BOARD, IF WE CANNOT  
4 DISCIPLINE AT THE TOP, IF WE CANNOT BRING ACCOUNTABILITY AT  
5 THE TOP, THE SHERIFF IS ELECTED, SO THE ONLY ONES WHO CAN  
6 BRING ACCOUNTABILITY TO THE SHERIFF ARE THE VOTERS. WE ARE THE  
7 ONLY ONES THAT COULD HOPEFULLY POINT OUT CLEARLY WHAT THE  
8 SHERIFF SHOULD BE DOING AND HOW HE SHOULD BE DOING IT, THAT'S  
9 A DUTY THAT WE HAVE AS CIVILIANS, AND AS ELECTED OFFICIALS  
10 THAT REPRESENT THE PUBLIC. BUT AT THE END OF THE DAY, HIS  
11 STAFF, WHEN THEY VIOLATE THOSE RULES AND THERE'S NO  
12 ACCOUNTABILITY, HOW CAN WE EXPECT A DEPUTY AT A CUSTODY LEVEL  
13 TO SAY "I DON'T HAVE TO FOLLOW THE RULES, EITHER?"

14

15 **RICHARD E. DROOYAN:** THAT WAS OF GREAT CONCERN TO THE  
16 COMMISSION. THE COMMISSION AND ALL OF US WERE VERY TROUBLED BY  
17 A NUMBER OF THE COMMENTS AND ACTIONS BY THE UNDERSHERIFF. AND  
18 WE WERE TROUBLED BY THE APPARENT LACK OF HOLDING THE  
19 UNDERSHERIFF ACCOUNTABLE. INDEED, I SPECIFICALLY ASKED THOSE  
20 QUESTIONS OF THE SHERIFF DURING HIS TESTIMONY AND HE MADE IT  
21 VERY CLEAR THAT HE BELIEVED THAT THE ISSUE OF DISCIPLINE WAS  
22 SOLELY WITHIN HIS AUTHORITY. AND NO ONE, AS HE SAID, WAS GOING  
23 TO TELL HIM HOW TO DISCIPLINE PEOPLE WITHIN THE DEPARTMENT. I  
24 DON'T DISAGREE WITH THAT. I THINK THE ULTIMATE AUTHORITY FOR  
25 DISCIPLINE RESTS WITH THE SHERIFF. BUT I THINK WE WERE ALL



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1 VERY TROUBLED BY THE MESSAGE THAT'S BEING SENT TO THE  
2 DEPARTMENT. ACCOUNTABILITY IS THE KEY TO SUCCESSFUL LAW  
3 ENFORCEMENT. THIS DEPARTMENT IS GOING TO HOLD ITS DEPUTIES  
4 ACCOUNTABLE FOR THEIR ACTIONS. IT'S GOING TO HOLD SERGEANTS  
5 ACCOUNTABLE FOR THEIR SUPERVISION OF DEPUTIES AND SO ON ALL  
6 THE WAY UP THE CHAIN OF COMMAND. THAT'S HOW YOU RUN A  
7 PARAMILITARY OPERATION LIKE THIS. THAT'S HOW YOU MAKE IT  
8 SUCCESSFUL. AND I THINK WE WERE ALL VERY TROUBLED AND IT'S  
9 REFLECTED IN THE REPORT THE MESSAGE YOU'RE SENDING ABOUT  
10 ACCOUNTABILITY IF YOU'RE NOT HOLDING THE SENIOR LEADERS  
11 ACCOUNTABLE FOR THEIR CONDUCT. AND ONE OF THE POINTS THAT WAS  
12 MADE IN THE REPORT AND IT CAME DIRECTLY FROM ONE OF OUR  
13 COMMISSIONERS WAS ACCOUNTABILITY ISN'T JUST SIMPLY AN ISSUE OF  
14 HOLDING SOMEBODY ACCOUNTABLE FOR MISCONDUCT, WHICH IS A  
15 DISCIPLINARY ISSUE, BUT IT'S ALSO ACCOUNTABILITY FOR HOLDING  
16 PEOPLE RESPONSIBLE FOR DOING THEIR JOBS AND FOR SUCCESSFULLY  
17 DOING THEIR JOBS, REGARDLESS OF WHETHER THERE'S MISCONDUCT. IF  
18 SOMEBODY IS NOT DOING THEIR JOB AND THEY'RE NOT DOING IT  
19 COMPETENTLY, THEY NEED TO BE HELD ACCOUNTABLE. ALL OF THOSE  
20 ACCOUNTABILITY ISSUES WERE OF GREAT CONCERN TO THE DEPARTMENT.  
21 LET ME GO BACK THOUGH, I WANT TO SAY ONE THING. I DO THINK  
22 THAT THIS BOARD HAS TWO VERY IMPORTANT FUNCTIONS. ONE IS THE  
23 AUTHORITY OVER THE BUDGET. AND WE'VE TALKED ABOUT THAT, AND.  
24 HOW THAT CAN INFLUENCE THE DEPARTMENT. BUT ALSO SIMPLY HOLDING  
25 PUBLIC HEARINGS AND HAVING THE SHERIFF TESTIFY BEFORE THIS





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1 BOARD AND BRINGING INFORMATION ABOUT USE OF FORCE INCIDENTS  
2 AND PROGRESS THE DEPARTMENT HAS MADE OR LACK OF PROGRESS THE  
3 DEPARTMENT HAS MADE, THE SHERIFF'S DEPARTMENT TAKES THIS BOARD  
4 VERY SERIOUSLY. AND OVER THE PAST YEAR, YOU SEE THEIR REPORTS.  
5 AND I'M THINKING OF THE MAIN REPORT TO DRIVE DOWN THE NUMBER  
6 OF FORCE INCIDENTS, WHICH IS THE REASON WHY THE BOARD CREATED  
7 THIS COMMISSION IN THE FIRST PLACE, THOSE HAVE BEEN DRIVEN  
8 DOWN BECAUSE THE BOARD -- BECAUSE THE DEPARTMENT KNOWS IT'S  
9 GOING TO HAVE TO MAKE REPORTS TO THIS BOARD. AND THAT PROGRESS  
10 IT'S MADE I THINK, IS IN PART A RESPONSE TO KNOWING THAT  
11 THEY'RE GOING TO HAVE TO MAKE REPORTS MONTHLY OR SIX WEEKS, OR  
12 EVERY TWO MONTHS TO THIS BOARD. YOU WANT TO SHOW PROGRESS. AND  
13 I THINK THEY HAVE SHOWN SOME PROGRESS. OUR CONCERN IS YOU  
14 STILL HAVE AN INSTITUTIONAL PROBLEM.

15

16 **SUP. MOLINA:** BUT IT'S BEEN LIKE PULLING TEETH. I HAVE BEEN IN  
17 THE FOREFRONT OF TRYING TO GET THIS 30-DAY REPORT. FOUR YEARS  
18 AGO ON THE CAMERAS, WE GAVE HIM THE MONEY ON THE CAMERAS. HE  
19 SPENT IT ON SOMETHING ELSE. YOU KNOW, WE STARTED CHASING  
20 AROUND ON THE CAMERAS AGAIN. THEY WERE GOING TO BE  
21 IMPLEMENTED. BUT HE DIDN'T CONNECT THEM TO ANYTHING, OKAY? HE  
22 PUT THEM IN, TALKED ABOUT -- BUT HE FORGOT TO PLUG THEM IN.  
23 NOW I'M CHASING AROUND THE MONITORING OF IT. SO THEY COULD  
24 TAKE THE TAPE BUT THEY DON'T KNOW WHERE THE TAPE GOES  
25 AFTERWARDS? HE NEEDS NEW POLICY. IT'S GOING TO TAKE HIM A



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1 COUPLE OF MONTHS TO DEVELOP THE POLICY OF HOW LONG -- IT'S  
2 LIKE CHASING AROUND AND CHASING AROUND. SO I MEAN THE 30-DAY  
3 REPORT IS STILL SOMETHING THAT IS COMING UP EVERY MONTH. AND  
4 HE BRINGS IN PEOPLE, HE TELLS US HE'S DOING IT, AND THEN A  
5 MONTH LATER. I HAVE A FLASHLIGHT ISSUE THAT WAS AGREED UPON  
6 AND NOW IT'S UP IN THE AIR AGAIN. SO I APPRECIATE WHAT YOU'RE  
7 SAYING TO ME AND I WORK HARD ON THE ACCOUNTABILITY IN PUBLIC  
8 HEARINGS. IT IS TOUGH. WE HAVE A SHERIFF WHO IS A LIKABLE  
9 PERSON. HE COMES UP AND IS CHARMING AS CAN BE. BUT AT THE END  
10 OF THE DAY, I THINK IT GOES BACK AND IT GOES TO A GROUP OF  
11 COMMANDERS THAT SORT OF LOOK AT US AND SAY "WE'LL DO IT WHEN  
12 WE GET IT DONE." AND SO TIMEFRAMES. I HAVE BEEN LOOKING AT THE  
13 INVESTIGATIONS OF THE A.C.L.U., OVER 65 CASES IN ONE YEAR  
14 SINCE THOSE INVESTIGATIONS, WE HAVE MAYBE LESS THAN 14 OF THEM  
15 THAT HAVE BEEN INVESTIGATED. LESS THAN 14. AND IT ISN'T AN  
16 ISSUE OF DO YOU WANT THE MONEY? I'LL GIVE YOU THE MONEY TO  
17 INVESTIGATE IT. IT'S, "I'LL GET TO IT WHEN I GET TO IT." AND  
18 THAT'S, I GUESS, THE TOUGHEST ISSUE. AND I'M ASKING THESE  
19 TOUGH QUESTIONS BECAUSE THAT'S WHAT PATHWAY WE'RE ON. WITH ALL  
20 DUE RESPECT, YOUR REPORT IS WONDERFUL. IT IS WELL-ORGANIZED.  
21 IT IS SINCERE. IT IS CLEAR. IT IS THE BEST PATHWAY WE'VE HAD  
22 FOREVER. BUT NOW IT LANDS ON US. AND I'M TRYING TO THROW BACK  
23 SOME OF THE CHALLENGES THAT WE'VE HAD UP TO NOW. SO I DON'T  
24 MEAN -- NOT THAT YOU'RE GOING TO GO ON YOUR MERRY WAY AFTER  
25 THIS. I THINK YOU'RE EQUALLY AS INTERESTED AND HAVE A STAKE IN



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1 IT AS MUCH AS WE DO, BUT I THINK THESE ARE THE TOUGH,  
2 CHALLENGING QUESTIONS OF IMPLEMENTATION. AND SO, AGAIN, CLEAR  
3 POLICY, I UNDERSTAND IT, BUT EVEN WHEN WE HAVE IT, IT'S JUST  
4 CHASING IT AROUND. THE OTHER PART OF IT IS HOW COULD WE MAKE  
5 SURE THAT THESE HEARINGS ARE GOING TO BE SUBSTANTIVE IN A WAY  
6 THAT IT'S A CONTINUITY. IF YOU SAW THE FLASHLIGHT ISSUE ALONE  
7 AND ALL THE -- FOR SOMETHING SO BASIC AND SO SIMPLE, IT IS  
8 STILL NOT IN PLACE. AND GUIDELINES AND -- POLICIES THAT ARE,  
9 OH, YES, POLICIES IN PLACE. AND I'M GOING, GREAT. THEN I FIND,  
10 OH NO, BUT WE HAVEN'T PUBLISHED IT. SO UNTIL IT'S PUBLISHED,  
11 IT ISN'T A REAL POLICY. AND THEN IT'S PUBLISHED BUT IT ISN'T A  
12 REAL POLICY UNTIL THERE'S TRAINING. AND THEY DON'T KNOW WHEN  
13 THEY'RE GOING TO SCHEDULE THE TRAINING. SO HOW CAN I BRING  
14 ACCOUNTABILITY TO THE POLICY WHEN I'VE GOT TO GO THROUGH ALL  
15 OF THESE THINGS THAT ARE NEVER PRESENTED UP FRONT? IF I KNEW  
16 HERE'S THE POLICY, HERE'S WHEN IT'S GOING TO BE PUBLISHED.  
17 HERE'S WHEN WE'RE GOING TO TRAIN. HERE'S WHEN ACCOUNTABILITY  
18 WILL BEGIN, ON EACH OF THESE WE'VE TRIED TO BRING IT. I'M  
19 SORRY TO FRUSTRATE YOU, BUT I'M SHARING WITH YOU SOME OF THE  
20 ISSUES THAT WE'VE HAD ON OUR END OF IT. AND SO I AGREE WITH  
21 YOU, THE PUBLIC SETTING AND SHINING A LIGHT ON IT AND ALL OF  
22 IT, BUT I DO THINK, LIKE ANYTHING ELSE, ACCOUNTABILITY IS NOT  
23 JUST EXCLUSIVELY WITH THE PUBLIC WHEN IT COMES TO THE SHERIFF.  
24 THIS BOARD HAS TO BRING FORWARD AS MUCH ACCOUNTABILITY AS  
25 POSSIBLE. SOMETIMES MY LAWYERS HOLD ME BACK FROM HAVING TO



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1 MAKE SOME OF THE STATEMENTS THAT I THINK IF ANY OF THESE  
2 SITUATIONS WERE ON T.V. AS RODNEY KING HAD BEEN, ANY OF THEM,  
3 THE PUBLIC TOMORROW WOULD BE ASKING FOR THE SHERIFF'S HEAD. WE  
4 HAVE TO BE PROTECTIVE. WE HAVE THE RESPONSIBILITY. I CAN'T  
5 COME OUT AND SHARE THESE THINGS BECAUSE I HAVE A LEGAL  
6 LIABILITY AND A RESPONSIBILITY, A FIDUCIARY LEGAL  
7 RESPONSIBILITY THAT I CAN'T SHARE THOSE THINGS WITH ANYONE  
8 UNTIL THEY ARE PART OF A PROCESS. AND THAT PROCESS CAN TAKE  
9 YEARS AND TIME TO CHANGE. AND SO I'M REALLY CONCERNED IF WE'RE  
10 GOING TO REALLY MAKE THE KIND OF CHANGES NECESSARY AS WE DID  
11 WITH KOLTS AND THOUGHT THAT EVERYTHING WAS WORKING, AND THEN  
12 ALL OF A SUDDEN -- AND YOU HAVE FRUSTRATION FROM MERRICK BOBB  
13 AND MANY OF THEM WHO TRIED SO HARD TO POINT OUT CLEARLY FROM  
14 THE A.C.L.U. THAT HAVE BEEN FOLLOWING AROUND THESE ISSUES THAT  
15 ARE IN THE COURTS, AND IT'S JUST SO -- I'M TRYING TO SAY  
16 PUBLIC HEARINGS, YES, BUT IT'S REALLY GOING TO HAVE TO BE MORE  
17 ACCOUNTABILITY FROM US AND TRYING TO FIND THE APPROPRIATE  
18 FRAMEWORK WHERE WE'RE NOT VIOLATING OUR FIDUCIARY  
19 RESPONSIBILITY. AND THAT MIGHT REQUIRE A WHOLE NEW CONSULTANT  
20 TO COME IN AND GIVE GUIDANCE TO THIS BOARD AS TO HOW IT'S  
21 DONE. BECAUSE EVEN WITH COUNTY COUNSEL, WITH ALL DUE RESPECT  
22 TO THEIR RESPONSIBILITY AND DUTY, IS ALSO, THEY'RE LAWYERS.  
23 THEY'VE GOT TO PROTECT THE LEGAL END OF IT. SO THEY'RE NOT  
24 CONCERNED -- I'M NOT SAYING THEY'RE NOT CONCERNED. THE POLICY  
25 ISSUES ARE NOT THE OVERALL RESPONSIBILITY. THEY HAVE THE LEGAL



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1 PACE THAT THEY HAVE TO FOLLOW. SO EVERYTHING IS SO DIFFUSED  
2 HERE THAT WE JUST CAN'T GET IT. WE MIGHT NEED A LAWYER OR  
3 SOMEONE TO HELP US, GUIDE US THROUGH THAT ASPECT OF  
4 ACCOUNTABILITY, TO KEEP US ON TRACK AS TO WHEN IT'S HAPPENING.  
5 AND WHEN IS THE GREATER GOOD OF EXPOSING THESE ISSUES? YOU'RE  
6 GOING TO LOSE THE CASE IN COURT, ANYWAY. SO AT WHAT POINT IN  
7 TIME DO YOU SAY WAIT A MINUTE? AND SO THAT'S A BALANCING  
8 ISSUE. THE LAST THING THAT I WANT TO TALK ABOUT IN YOUR REPORT  
9 THAT I THOUGHT WAS A VERY IMPORTANT PART WAS THE CULTURE. NOW,  
10 I KNOW THAT AGAIN CLEAR POLICY, GOOD INVESTIGATION, SOLID  
11 DISCIPLINE WILL LEAD TO A BETTER CULTURE AS WELL AS  
12 LEADERSHIP. BUT I THINK THAT THE CULTURE ISSUE IS SOMETHING  
13 THAT IS A CONCERN TO ME. THE FACT THAT THESE CAVALIER DEPUTIES  
14 WERE OUT THERE JUST, YOU KNOW, ON AN ONGOING BASIS, WHEN I  
15 READ SOME OF THE O.I.R. REPORTS, I AM SHOCKED WHAT OUR  
16 DEPUTIES ARE DOING. SOMETIMES WHILE THEY'RE WORKING AND  
17 SOMETIMES OFF THE JOB. IT'S JUST TERRIFYING TO ME THAT THEY'RE  
18 DEPUTIES. AND YET, AND WHEN I HEAR THE PUBLIC TESTIFY ABOUT  
19 SOME OF THESE FOLKS, YOU KNOW, AGAIN, IT IS A SMALL LITTLE  
20 GROUP THAT IS SPOILING FOR EVERYONE. WE KNOW THAT THERE ARE A  
21 LOT OF DEPUTIES, I KNOW MANY OF THEM PERSONALLY THAT ARE VERY,  
22 VERY REPUTABLE, THEY WORK HARD, THIS IS THEIR CAREER, THIS IS  
23 WHAT THEY WANT TO DO, AND THEY AREN'T LOOKING AT USE MUCH  
24 FORCE AS THEIR FIRST REACTION TO ANYTHING. BUT IN THE CULTURE  
25 ASPECT THAT YOU RAISED, WE HAVE A REAL CHALLENGE AND A BALANCE



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1    THAT WE ALSO HAVE RESPONSIBILITY TO AND THAT IS LABOR  
2    NEGOTIATIONS. WHAT I'VE HAD TO GO THROUGH IN THE FLASHLIGHT  
3    AND I'M LOOKING AT THE GENTLEMAN DIRECTLY IS IN NEGOTIATIONS  
4    FOR A FLASHLIGHT, ONGOING, FOR A YEAR. I THINK WHAT HOPEFULLY  
5    A.L.A.D.S. AND OTHERS THAT ARE RESPONSIBLE HAVE TO JOIN WITH  
6    US IN THIS CULTURE CHANGE. THEY HAVE TO EMBRACE THE REFORMS  
7    AND RECOGNIZE AND UNDERSTAND THAT AS THEY LOOK AT THESE  
8    REFORMS, THAT THEY AREN'T PUNITIVE TO THEM. INSTEAD, THEY ARE  
9    AN OPPORTUNITY FOR YOU TO CARRY OUT YOUR JOB, YOUR DESIRED  
10   CAREER IN A WAY THAT IS, WITH FAIRNESS, WITH ALL THE POSITIVE  
11   ASPECTS. BECAUSE WE'RE CREATING AUTHORITY. WE INDEMNIFY THESE  
12   DEPUTIES. WE CLEARLY GIVE THEM UNBELIEVABLE AUTHORITY AND  
13   POWER. AT THE END OF THE DAY, WE BELIEVE THEM. THAT'S MY JOB  
14   TO BELIEVE THEM. I CAN'T SIT THERE AND SAY TO A DEPUTY "THAT'S  
15   NOT TRUE." I MEAN I HAVE TO BELIEVE IN THE REPORTS THAT ARE  
16   PRESENTED, THE INFORMATION THAT'S PRESENTED TO. WHAT THE  
17   COMMANDERS SAY, I CAN'T SIT THERE AND SAY "YOU'RE FIBBING TO  
18   ME". THAT'S MY JOB, RIGHT? SO IT'S TRYING TO FIND THAT  
19   BALANCE. AND I THINK THAT PROBABLY -- AND I DON'T KNOW. I JUST  
20   HOPE THAT AS THEY READ THIS REPORT CLEARLY, I THINK THAT OUR  
21   PARTNERS IN LAW ENFORCEMENT, OUR PARTNERS IN LABOR, AND ALL OF  
22   THOSE THAT ARE ASSOCIATED AS WELL AS ALL THE DEPUTIES ARE  
23   GOING TO EMBRACE THAT WE NEED TO CHANGE AND THAT CULTURE NEEDS  
24   TO CHANGE. IF NOT, I JUST THINK IT'S LIKE ANYTHING ELSE, JUST  
25   PULL THE RUBBER BAND SO TIGHT, AND IT'S JUST GOING TO BURST





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1 OPEN. D.O.J. IS LOOKING AT US NOW. I AM NOT INTERESTED IN A  
2 CONSENT DECREE, BUT UNFORTUNATELY THAT MIGHT BE WHERE WE GO  
3 AND WHERE WE HAVE A JUDGE TELLING US HOW TO RUN OUR SYSTEM  
4 EVERY SINGLE DAY. SO I GUESS IN THE AREA OF CULTURE, AND YOU  
5 WROTE AN AWFUL LOT ABOUT IT, WHAT KIND OF ADVICE WOULD YOU  
6 GIVE US WITH REGARD TO THAT?

7

8 **MIRIAM A. KRINSKY:** I THINK FUNDAMENTALLY, SUPERVISOR MOLINA,  
9 THAT YOU NEED A COUPLE OF THINGS. FIRST OF ALL, YOU NEED  
10 PEOPLE WHO ARE PROFESSIONAL CORRECTIONS OFFICERS. WHEN YOU PUT  
11 PEOPLE WHO WANT TO BE COPS ON THE BEAT, PATROL OFFICERS, INTO  
12 THE JAIL AND THEY'RE STUCK THERE FOR YEARS, THEY'RE NOT  
13 ADEQUATELY TRAINED FOR THAT JOB, THEY'RE NOT ADEQUATELY  
14 SUPERVISED IN THAT JOB, AND THE MORALE STARTS TO PLUMMET. AND  
15 THEIR MENTORS ARE INDIVIDUALS WHO HAVE BEEN THERE EVEN LONGER  
16 AND WHO ARE THAT MUCH BITTER ABOUT CONTINUING TO BE STUCK  
17 THERE WITHIN A DEPARTMENT THAT MAKES NO MENTION OF CUSTODY IN  
18 ITS MISSION STATEMENT AND THAT CANDIDLY ADMITS THAT THIS IS A  
19 STEPCHILD OF THE DEPARTMENT, I THINK THAT IS A RECIPE FOR THE  
20 TYPES OF CULTURAL MINDSETS AND PROBLEMS THAT WE'VE SEEN. SO I  
21 THINK FUNDAMENTALLY, FIRST OF ALL, YOU NEED TO POPULATE THE  
22 JAILS IN A PERSONNEL LEVEL WITH INDIVIDUALS WHO ARE TRAINED  
23 FOR A VERY DIFFERENT PROFESSION, NAMELY, TO BE CORRECTIONS  
24 OFFICERS. AND EXPERTS WE TALKED TO SAID THAT THOSE ARE  
25 FUNDAMENTALLY DIFFERENT PROFESSIONS. THE TYPE OF PEOPLE YOU



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1 HIRE, THE WAY YOU TRAIN THEM, THE WAY YOU SUPERVISE THEM, THE  
2 TYPE OF JOB THEY DO IS A VERY DIFFERENT STARTING POINT. AND I  
3 THINK THE SECOND INGREDIENT, WHICH IS EQUALLY IMPORTANT, IS  
4 THAT THE MESSAGE NEEDS TO COME DOWN FROM THE TOP THAT THIS  
5 TYPE OF MISBEHAVIOR IS NOT ACCEPTABLE. THAT RATHER THAN THE  
6 TYPES OF STATEMENTS THAT ENCOURAGE WORKING ON THE LINE OR  
7 WORKING IN THE GRAY, THAT THERE NEEDS TO BE THE ANTITHESIS TO  
8 THAT MESSAGE, THAT ETHICS FIRST AND FOREMOST IS THE WATCH WORD  
9 OF THE DAY, AND THAT WHEN PEOPLE MISBEHAVE, THAT MISBEHAVIOR  
10 WILL BE SANCTIONED AND THERE WILL BE CONSEQUENCES AS YOU  
11 DESCRIBED EARLIER THAT WILL BE SWIFT AND THAT WILL BE CERTAIN.  
12 INDIVIDUALS WHO HAVE TURNED AROUND AGAIN SYSTEMS THAT HAVE  
13 DEALT WITH THESE KINDS OF CONCERNS HAVE SAID THAT THE ONLY WAY  
14 YOU DO THAT IS BY MAKING AN EXAMPLE OF THOSE WHO MISBEHAVE AND  
15 THEN THEY'LL STOP MISBEHAVING. SO I THINK THAT THOSE ARE THE  
16 TWO KEY INGREDIENTS OF ADDRESSING CULTURAL ISSUES.

17

18 **REV. CECIL L. MURRAY:** I THINK THAT THESE FIVE ARE UNIQUE.  
19 THEY'RE A COMBINATION OF OUR THREE BRANCHES OF GOVERNMENT,  
20 EXECUTIVE, JUDICIAL, LEGISLATIVE. AND OUR BOARD OF SUPERVISORS  
21 ARE CONSTANTLY REINVENTING THEMSELVES AND REINVENTING THEIR  
22 FUNCTION. THE SHERIFF SITS BEFORE THIS BOARD FEELING THAT HE  
23 MUST FIND A WAY TO BE IN GOOD CHEMISTRY WITH THIS BOARD. HE  
24 UNDERSTANDS THAT. WE UNDERSTAND THAT. THE PUBLIC UNDERSTANDS  
25 THAT. SO THEN IF WE SAY HERE IS WHAT WE AGREE ON, HERE ARE



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1 PEOPLE WHO WILL DO THE INSPECTION, THEY WILL REPORT. SHERIFF,  
2 GOOD WORK, HE'S HAPPY. SHERIFF, NOT SO GOOD WORK OR BAD WORK,  
3 HE'S UNDER JUDGMENT. AND HE IS GOING TO ACCORD HIMSELF  
4 ACCORDINGLY. WE ARE CERTAIN THAT YOUR BLESSING IS THE CRUCIAL  
5 ELEMENT. AND IT DOES NOT HAVE TO SPELL ITSELF OUT IN  
6 DESCRIPTION OF HOW THE JUDGMENT IS RENDERED. WE JUST NEED TO  
7 KNOW WHAT THE JUDGMENT IS AND THE PUBLIC WILL TAKE IT FROM  
8 THERE.

9

10 **SUP. MOLINA:** THANK YOU SO MUCH. I WANT TO THANK MR. DROOYAN  
11 AND MS. KRINSKY FOR THE REPORT, THE RESPONSES TODAY AND THE  
12 QUESTIONS. I THINK WE HAVE QUITE A CHALLENGE AHEAD OF US AS TO  
13 HOW WE MOVE FORWARD. JUDGE BAIRD, I WANT TO THANK YOU FOR YOUR  
14 LEADERSHIP AND THAT OF YOUR COMMISSIONERS, AS WELL, AND THE  
15 TONE OF THIS REPORT, THE EFFECTIVENESS, THE CLEARNESS OF IT  
16 AND THE PATHWAY. AND I HOPE YOU WILL JOIN ME IN THANKING THE  
17 OTHER COMMISSIONERS THAT SERVED, JUDGE CECIL MURRAY AND ALL OF  
18 YOU THAT HAVE BEEN HERE, I THINK IT HAS BEEN SO HELPFUL. I  
19 CAN'T BEGIN TO TELL YOU FOR SOMEONE LIKE MYSELF WHO HAS BEEN  
20 TRYING HARD TO FIND A PATH AND STILL SOME CHALLENGES BEFORE  
21 US, OBVIOUSLY. BUT IT IS THE BEST I'VE EVER SEEN. AND I CAN  
22 ONLY ASSURE YOU IT WILL NOT SIT ON A BOOKSHELF. I THINK IT  
23 WILL TAKE ACTION AND WE THANK YOU FOR YOUR TIME AND YOUR  
24 EFFORT AND ALL THE TALENT THAT YOU BROUGHT FORTH TO RENDER  
25 THIS GREAT REPORT. THANK YOU.



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1

**SUP. YAROSLAVSKY, CHAIRMAN:** THANK YOU, SUPERVISOR MOLINA. LET ME JUST ASK AS WE MOVE FORWARD, I DON'T KNOW IF THIS QUESTION WAS ASKED EARLIER, WE MAY WANT TO CALL ON YOU FOR SOME FOLLOW UP AS WE BEGIN TO IMPLEMENT IT. I DON'T KNOW IN WHAT CAPACITY, WHAT THE ITERATION OF THE FOLLOW UP WOULD BE AND WHAT THE STRUCTURE WOULD BE? BUT TO THE EXTENT THAT YOU CAN BE AVAILABLE TO US AND TO OUR STAFFS AS WE PROCEED DOWN THIS ROAD AND I'M SURE TO THE SHERIFF, AS WELL, I THINK IT COULD BE USEFUL. I WOULD JUST ASK YOU TO OPEN THE POSSIBILITY OF DOING THAT. WE CAN TALK ABOUT IT SUBSEQUENTLY.

12

**RICHARD E. DROOYAN:** I THINK ALL OF US, THE COMMISSIONERS, AS WELL AS MS. KRINSKY AND MYSELF, ARE COMMITTED TO THE SUCCESS OF THE SHERIFF'S DEPARTMENT, TO SEEING THAT THE REFORMS ARE IMPLEMENTED, AND CERTAINLY IF THERE ARE QUESTIONS THAT THE BOARD HAS OR YOUR STAFF HAS, OR THE SHERIFF'S DEPARTMENT HAS, WE'RE AVAILABLE TO ASSIST IN ANY WAY WE CAN.

19

**SUP. YAROSLAVSKY, CHAIRMAN:** WE JUST SAW THE 9,000 HOURS OF PRO BONO WORK, AND WE LIKE WHAT WE SAW AND WE LIKED THE PRICE TAG.  
[LAUGHTER.]

23

**SUP. ANTONOVICH:** MR. CHAIRMAN?

25



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1    **SUP. YAROSLAVSKY, CHAIRMAN:** YES, MR. ANTONOVICH.

2

3    **SUP. ANTONOVICH:** WHY DON'T WE ASK IF WE CAN CONTINUE THE  
4    COMMISSION FOR 90 DAYS AND HAVE THEM REPORT TO US EVERY THREE  
5    WEEKS WITH THE SHERIFF ON THE IMPLEMENTATION OF THE 63  
6    RECOMMENDATIONS. SO WE HAVE A ROAD MAP BEFORE US, NOW WE JUST  
7    HAVE THE TO COMPLETE THE GOALS.

8

9    **SUP. YAROSLAVSKY, CHAIRMAN:** LET ME SUGGEST THIS, MIKE. IT'S  
10    NOT A BAD IDEA, BUT LET'S HOLD IT ABEYANCE UNTIL WE HAVE SOME  
11    CONVERSATION WITH THEM AND SEE WHAT THEIR AVAILABILITY IS AND  
12    THEN WE CAN MAKE IT A FORMAL MOTION, MAYBE IN A WEEK OR TWO.  
13    BUT IN THE MEANTIME, THEY HAVE AGREED THEY WOULD BE AVAILABLE.

14

15    **RICHARD E. DROOYAN:** WE'RE AVAILABLE TO ANSWER QUESTIONS AND  
16    RESPOND TO INQUIRIES FROM THE BOARD AND FROM THE SHERIFF'S  
17    DEPARTMENT. I'M JUST CONCERNED ABOUT TRYING TO GET A FULL  
18    COMMISSION FOR THE NEXT 90 DAYS TO TRACK THE IMPLEMENTATION OF  
19    THE REFORMS.

20

21    **SUP. YAROSLAVSKY, CHAIRMAN:** WELL IT MAY BE A MODIFIED VERSION  
22    OR A SCALED-DOWN VERSION. WE CAN TALK ABOUT IT. I DON'T THINK  
23    WE NEED TO THINK IT THROUGH HERE.

24



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1    **SUP. ANTONOVICH:** WE CAN PUT IT ON THE AGENDA FOR NEXT WEEK TO  
2    DISCUSS. I MEAN, SERIOUSLY TIME IS OF THE ESSENCE. AND AGAIN  
3    WE HAVE LITIGATION THAT PILES UP MONTHLY. AND WHERE ARE WE  
4    GOING TO PUT AN END TO THAT LITIGATION AND MOVE FORWARD? WE  
5    HAVE THE RECOMMENDATIONS. THEY NEED TO BE IMPLEMENTED. AND  
6    IMPLEMENTATION IS THE KEY. AND WE DON'T WANT TO DELAY WHERE IT  
7    BECOMES -- EVERYBODY FORGETS ABOUT IT.

8

9    **SUP. RIDLEY-THOMAS:** MR. CHAIRMAN, IF I MAY.

10

11   **SUP. YAROSLAVSKY, CHAIRMAN:** HANG ON A SECOND, MARK. LET MR.  
12   DROOYAN RESPOND TO THAT AND THEN I'LL CALL ON YOU.

13

14   **SUP. RIDLEY-THOMAS:** THANK YOU.

15

16   **RICHARD E. DROOYAN:** I'M ON THE POLICE COMMISSION. THE POLICE  
17   COMMISSION MEETS EVERY TUESDAY MORNING. I MISSED TODAY'S  
18   MEETING BECAUSE THIS WAS OBVIOUSLY A VERY SPECIAL ONE.

19

20   **SUP. YAROSLAVSKY, CHAIRMAN:** WE APPRECIATE IT.

21

22   **SUP. RIDLEY-THOMAS:** THERE'S MORE IMPORTANT BUSINESS THAT GOES  
23   ON OVER HERE, SIR. [LAUGHTER.]

24





**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1   **RICHARD E. DROOYAN:** IF THERE IS GOING TO BE FOLLOW UP, I WOULD  
2   CERTAINLY APPRECIATE IF IT COULD BE DONE IN THE AFTERNOONS SO  
3   THAT I COULD DO BOTH GOING FORWARD. AND OVER THIS NEXT WEEK,  
4   I'M HAPPY TO SIT DOWN AND TALK TO YOU WITH MS. KRINSKY ABOUT  
5   HOW WE CAN HELP YOU TO MONITOR THE IMPLEMENTATION OF THE  
6   REFORMS.

7

8   **SUP. ANTONOVICH:** CHECK COUNTY COUNSEL.

9

10   **SUP. KNABE:** MR. CHAIRMAN, WHY DON'T WE ABIDE BY YOUR  
11   RECOMMENDATIONS, AT LEAST HAVE THE CONVERSATION WITH THEM  
12   INSTEAD OF TRYING TO CREATE HERE --

13

14   **SUP. ANTONOVICH:** HAVE THE C.E.O. AND COUNTY COUNSEL MEET WITH  
15   THEM AND BACK AND REPORT NEXT WEEK.

16

17   **SUP. YAROSLAVSKY, CHAIRMAN:** I THINK THAT'S A GOOD THING. OR  
18   THE WEEK AFTER. WHATEVER WORKS. WHY DON'T YOU, BILL, AND THE  
19   COUNTY COUNSEL, MEET WITH MIRIAM AND RICHARD AND SEE WHAT KIND  
20   OF OPTIONS AND TAKE THE TEMPERATURE OF US AND OF THEM AND SEE  
21   WHAT WE CAN DECIDE IF ANYTHING --

22

23   **SUP. RIDLEY-THOMAS:** I THINK THAT'S A REASONABLE CONCLUSION.  
24   THERE IS A CASE TO BE MADE FOR NOT HASTE BUT MOMENTUM. THERE'S  
25   A LOT TO BE DONE. AND AS FOR MY VIEWPOINT, I THINK IT'S A



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1 MISTAKE NOT TO HAVE AS MANY HANDS ON DECK AS POSSIBLE. I THINK  
2 IT IS ABUNDANTLY CLEAR THAT THE PAST IS THE A PREDICTOR OF THE  
3 FUTURE IN THE SENSE OF WHAT WE KNOW HAS HAPPENED, IS LIKELY TO  
4 REPEAT ITSELF UNLESS WE ESTABLISH CORRECTIVE ACTION. THAT  
5 CORRECTIVE ACTION, IN MY VIEW, MEANS THAT IT CANNOT BE DRIVEN  
6 BY A SINGLE ENTITY. I THINK THERE'S A CALL FOR HELP ON THE  
7 PART OF THAT SINGLE ENTITY. AND I THINK WE SHOULD STEP UP AND  
8 PROVIDE THE HELP THAT WE CAN FROM OUR RESPECTIVE VANTAGE  
9 POINTS, BE THAT EXPERTISE IN LAW ENFORCEMENT, BE THAT  
10 EXPERTISE IN THE LAW ITSELF, BE THAT EXPERTISE THAT IS BROUGHT  
11 THROUGH THE DISCIPLINES OF A VARIETY OF AREAS THAT IMPACT A  
12 SANE, A CIVIL, A DEFENSIBLE, HONORABLE CRIMINAL JUSTICE  
13 SYSTEM. SO I THINK TO ALLOW THIS TO PROCEED, ANY SINGLE  
14 INDIVIDUAL SAYING THAT WE WILL TAKE RESPONSIBILITY FOR  
15 IMPLEMENTATION TO MY WAY OF EXPRESSING IT IS D.O.A. I THINK  
16 THE SHERIFF, IF I COULD BE MORE EXPLICIT, NEEDS AN  
17 IMPLEMENTATION PANEL. THE QUESTION WILL BE IF IT IS THE  
18 EXISTING ENTITY OR IF IT'S ANOTHER ENTITY, RESHAPED,  
19 RECONFIGURED, REFORMED IN SOME MANNER, AND OBVIOUSLY THE INPUT  
20 AND EMBRACE OF THE BOARD. I DO NOT THINK IMPLEMENTATION BY THE  
21 SHERIFF'S DEPARTMENT ALONE OR THE SHERIFF HIMSELF ALONE WILL  
22 GET US WHERE WE NEED TO BE. AND I WOULD ASK THE QUESTION  
23 POINTEDLY, DO YOU?  
24



**The Meeting Transcript of  
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1   **RICHARD E. DROOYAN:** I THINK YOU NEED TO HOLD HIM ACCOUNTABLE.  
2   I THINK YOU NEED TO HAVE MONITORING. YOU HAVE TO MAKE SURE  
3   THAT THERE'S A PLAN AND MONITOR THE IMPLEMENTATION OF THAT  
4   PLAN. I THINK THE SHERIFF'S OFFICE HAS TO IMPLEMENT IT, BUT  
5   THERE HAVE TO BE OTHERS WHO ARE MONITORING THE PROGRESS OF  
6   THAT, WHETHER IT'S THIS BOARD OR WHETHER IT'S SOME GROUP THAT  
7   WILL REPORT BACK TO THIS BOARD. BUT I AGREE WITH YOU. IT CAN'T  
8   BE LEFT JUST ONLY TO THE SHERIFF'S DEPARTMENT.

9

10   **MIRIAM A. KRINSKY:** SUPERVISOR, I THINK PAST HISTORY IS  
11   TROUBLING.

12

13   **SUP. RIDLEY-THOMAS:** RIGHT.

14

15   **MIRIAM A. KRINSKY:** AND I THINK WE RECOMMENDED AN OFFICE OF  
16   INSPECTOR GENERAL FOR A REASON.

17

18   **SUP. RIDLEY-THOMAS:** RIGHT. BUT I'M TALKING ABOUT  
19   IMPLEMENTATION. AND AN INSPECTOR GENERAL IS MORE NARROW THAN  
20   THE FULL SCOPE OF IMPLEMENTATION.

21

22   **MIRIAM A. KRINSKY:** ABSOLUTELY. BUT I THINK IT WAS AN  
23   ACKNOWLEDGMENT THAT THERE NEEDS TO BE EXTERNAL EYES AND EARS -

24   -

25



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The Los Angeles County Board of Supervisors**

1     **SUP. RIDLEY-THOMAS:** YES.

2

3     **MIRIAM A. KRINSKY:** -- WATCHING OVER THIS PROCESS. AND I THINK  
4     THAT APPLIES TO IMPLEMENTATION.

5

6     **SUP. RIDLEY-THOMAS:** RIGHT.

7

8     **MIRIAM A. KRINSKY:** JUST AS IT DOES TO WHAT HAPPENS FIVE YEARS  
9     FROM NOW AND TEN YEARS FROM NOW.

10

11    **SUP. RIDLEY-THOMAS:** YES. BUT I WOULD NOT THINK THAT THE  
12    INSPECTOR GENERAL WOULD BE THE POINT PERSON ON IMPLEMENTATION.

13

14    **MIRIAM A. KRINSKY:** CORRECT.

15

16    **SUP. RIDLEY-THOMAS:** MADAM CHAIR?

17

18    **HON. LOURDES BAIRD:** I JUST WANTED TO SAY THAT ON BEHALF OF MY  
19    FELLOW COMMISSIONERS, I WOULD HATE TO COMMIT THE COMMISSION TO  
20    ANYTHING AT THIS POINT BECAUSE THE EXPECTATION, I DO BELIEVE,  
21    AS WE CAME INTO THIS WAS TO FOLLOW THROUGH AND PRESENT OUR  
22    REPORT. I'M NOT SUGGESTING THAT WE ARE ALL NOW GOING TO  
23    DISBAND AND NOT HAVE ANYTHING TO DO WITH IT. WE'D BE VERY  
24    INTERESTED. BUT I DO WANT TO BE CAREFUL. THERE ARE ONLY TWO OF  
25    US HERE, REVEREND MURRAY AND MYSELF, AND THERE ARE FIVE OTHERS



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1 THAT JUST AS HE AND I HAVE OTHER COMMITMENTS. SO DO BEAR THIS  
2 IN MIND. I WOULD THINK IT WOULD BE APPROPRIATE TO HAVE SOME  
3 SORT OF AN OVERSIGHT TO ENFORCE THESE THINGS. WHETHER IT WOULD  
4 BE ENTAILING OUR FULL COMMISSION OR NOT MAY NOT BE NECESSARY,  
5 AND PERHAPS IT MIGHT BE MORE EFFECTIVE IF YOU WERE GOING TO DO  
6 THAT TO MAKE IT A SMALLER GROUP, PERHAPS ONE OR TWO OR THREE  
7 THAT MIGHT BE ABLE TO HANDLE THIS. BUT WE ARE READY TO SERVE.  
8 I'M NOT SPEAKING ON BEHALF OF ANY OF MY FELLOW COMMISSIONERS.  
9 I JUST FEEL THAT I NEED TO PROTECT THEM IN SOME RESPECT SO  
10 THAT THERE'S NO EXPECTATION THAT WE ARE COMMITTING THEM TO  
11 ANYTHING.

12

13 **SUP. YAROSLAVSKY, CHAIRMAN:** WE UNDERSTAND.

14

15 **SUP. RIDLEY-THOMAS:** PASTOR MURRAY, DID YOU, I WAS CURIOUS AS  
16 TO YOUR SENSE OF WHETHER OR NOT YOU THINK THE SHERIFF NEEDS  
17 OUR HELP.

18

19 **REV. CECIL L. MURRAY:** WHETHER OR NOT THE SHERIFF NEEDS --

20

21 **SUP. RIDLEY-THOMAS:** THE HELP OF A PANEL THAT WOULD BE  
22 RESPONSIBLE FOR SEEING THE --

23

24 **REV. CECIL L. MURRAY:** YES SIR, AND I THINK THAT HE WILL  
25 RECEIVE ANY HELP HE NEEDS. I THINK HIS INTENT IS POSITIVE. HIS



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1 CAPABILITY IS THERE. NOW, ACCOUNTABILITY IS A FACTOR THAT HE  
2 HIMSELF MUST DEMONSTRATE. HE SAYS HE'S WILLING TO DEMONSTRATE  
3 IT. OURS IS NOT A FAILURE OF KNOWHOW, IT'S A FAILURE OF WILL.  
4 IF WE WILL IT, WE CAN ACHIEVE IT; IF WE DON'T WILL IT, THEN  
5 OUR REPORT IS PAPERWORK.

6

7 **SUP. YAROSLAVSKY, CHAIRMAN:** OKAY. THANK YOU ALL VERY MUCH.  
8 APPRECIATE IT. WE HAVE PUBLIC COMMENT. I'M GOING TO LIMIT  
9 PUBLIC COMMENT TO ONE MINUTE EACH BECAUSE WE HAVE QUITE A FEW  
10 PEOPLE WHO HAVE ASKED TO BE HEARD. AND WE HAVE A 1:00 MEETING  
11 THAT WE NEED TO CONVENE. SO WITH THAT, LET ME CALL FOUR PEOPLE  
12 AT A TIME. KEITH MORGAN. JOSE GALLEGOS. PETER ELIASBURG. IS HE  
13 HERE? YEAH. AND LUIS GARCIA. ARE YOU MR. MORGAN?

14

15 **KEITH MORGAN:** MORGAN, YES.

16

17 **SUP. YAROSLAVSKY, CHAIRMAN:** GO AHEAD. GO AHEAD.

18

19 **KEITH MORGAN:** I REPRESENT FACTS, FAMILIES TO MEND CALIFORNIA  
20 THREE STRIKES.

21

22 **SUP. YAROSLAVSKY, CHAIRMAN:** PICK THE MIC UP A LITTLE SO WE CAN  
23 HEAR YOU.

24





**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1   **KEITH MORGAN:** I MAY HAVE TO HOLD IT. IT IS MORALLY WRONG NOT  
2   IN THE INTEREST OF JUSTICE OR COST-EFFECTIVE TO THE STATE OF  
3   CALIFORNIA TO GIVE NONVIOLENT, NON-SERIOUS INMATES 25 YEARS TO  
4   LIFE. TREMENDOUS WASTE OF TAXPAYERS' MONEY. ONLY VIOLENT AND  
5   SERIOUS CRIMINALS SHOULD BE GETTING THE 25 YEARS TO LIFE. THIS  
6   WAS THE ORIGINAL INTENT BACK IN '94 WHEN THEY IMPLEMENTED THE  
7   LAW. SO BASED ON THOSE FACTS AND FACT ONLY, NONVIOLENT, NON-  
8   SERIOUS INMATES WILL HAVE AN OPPORTUNITY TO BE RESENTENCED  
9   CONTRARY TO THE BELIEF THAT VIOLENT CRIMINALS WOULD NOT BE  
10  RELEASED. WE RECOMMEND A YES ON PROP 36. THANK YOU SO MUCH.

11

12  **SUP. YAROSLAVSKY, CHAIRMAN:** THANK YOU, MR. MORGAN. JOSE  
13  GALLEGOS? NOT HERE. PETER, HANG ON A SECOND. LET ME CALL UP  
14  TWO MORE NAMES. JERRY SILVA? IS JERRY SILVA HERE? OKAY. AND  
15  ANTONNIETTA ZUNIGA. MR. ELIASBURG.

16

17  **PETER ELIASBURG:** MEMBERS OF THE BOARD, FIRST OF ALL, I WANT TO  
18  SAY THAT I THINK THAT THE REPORT IS AN EXTRAORDINARY DOCUMENT  
19  AND PRESENTS A VERY STRONG ROADMAP FOR REFORM OF THE  
20  DEPARTMENT. I THINK SUPERVISOR KNABE, YOU RAISED AN ISSUE  
21  ABOUT STARTING NOT SO MUCH WITH AN OVERSIGHT BUT WITH  
22  REFORMING THE DEPARTMENT ITSELF. I THINK I AGREE WITH MR.  
23  DROOYAN THAT BRINGING IN AN OUTSIDER WITH THE COMMITMENT AND  
24  COMPETENCE TO RUN CORRECTIONS IS THE NUMBER 1 THING THAT HAS  
25  TO BE DONE. AND WHAT WORRIES ME IS IF WE RUSH IMPLEMENTATION



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1 OF THINGS LIKE REWRITING POLICY BEFORE WE BRING SOMEBODY IN  
2 WHO ACTUALLY HAS COMPETENCE IN CORRECTION, THAT'S THE WRONG  
3 WAY TO DO IT. MANAGEMENT NEEDS TO BE FIRST. AS MUCH AS I HAVE  
4 THE HIGHEST RESPECT FOR MR. DROOYAN, I SLIGHTLY DISAGREE. THE  
5 ISSUE OF WHO COMES IN TO RUN THIS IS ABSOLUTELY OF PARAMOUNT  
6 IMPORTANCE. AND THE DEPARTMENT HAS SHOWED AND THIS REPORT  
7 SHOWS A FAILURE OF COMPETENCE AND WILL TO RUN CORRECTIONS  
8 PROPERLY. SO I THINK THE BOARD SHOULD PLAY A ROLE IN MAKING  
9 SURE, YES, THE PERSON WHO COMES IN HAS TO BE ABLE TO WORK WITH  
10 SHERIFF BACA, BUT THAT PERSON HAS TO BE COMPETENT. YOU CANNOT  
11 HAVE THE GARBAGE FORCE POLICIES THAT THIS DEPARTMENT HAS HAD  
12 IN CORRECTIONS FOR SO MANY YEARS AND HAVE PROPER COMPETENCE.  
13 THEY DON'T HAVE IT; THEY NEED AN OUTSIDER. AND THE OUTSIDER,  
14 THE BOARD NEEDS TO BE SURE THAT OUTSIDER IS UP TO THE JOB TO  
15 DO THE REFORM THAT IS NECESSARY.

16  
17 **SUP. YAROSLAVSKY, CHAIRMAN:** THANK YOU.

18  
19 **SUP. MOLINA:** CAN I ASK A QUESTION? CAN I ASK YOU A QUESTION,  
20 ACCOUNTABILITY, SINCE YOU'VE BEEN INVOLVED IN ACCOUNTABILITY  
21 AND YOU WERE EQUALLY AS FRUSTRATED AS I WAS. IN THE QUESTIONS  
22 OF ACCOUNTABILITY, THE COMMISSION PUT FORTH THE PUBLIC  
23 HEARINGS AND THE REPORTS. CAN YOU ADD OR SHINE ANY OTHER LIGHT  
24 AS TO HOW ELSE THIS BOARD MIGHT APPROACH MORE ACCOUNTABILITY?



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1   **PETER ELIASBURG:** I DO THINK IF YOU LOOK AT THE HISTORY OF THE  
2   SPECIAL COUNSEL'S REPORTS, I THINK YOU'VE ALL BEEN VERY HONEST  
3   IN ACKNOWLEDGING THAT PERHAPS THERE COULD HAVE BEEN MORE OF A  
4   ROLE FOR THE BOARD TO CALL IN THE SPECIAL COUNSEL AND THE  
5   SHERIFF AND SAY "WELL ARE THESE RECOMMENDATIONS BEING  
6   IMPLEMENTED?" BECAUSE YOU COULD SEE OVER THE YEARS THE SPECIAL  
7   COUNSEL FIVE YEARS AGO WOULD SAY SOMETHING AND THEN HE'D COME  
8   BACK FIVE YEARS LATER AND SAY IT STILL HASN'T HAPPENED. BUT I  
9   DON'T KNOW. YOU CAN ONLY SPEAK TO YOUR OWN WORKLOAD AND  
10  ABILITY TO ACTUALLY DO THAT. IT MAY BE THAT THERE'S AN  
11  INTERMEDIATE STEP WERE YOU APPOINT A GROUP THAT FOCUSES  
12  EXCLUSIVELY ON THAT. BUT WHEN THEY IDENTIFY PROBLEM AREAS,  
13  MAYBE YOU DON'T GET TASKED WITH LOOKING AT ALL THE  
14  RECOMMENDATIONS THAT HAVE BEEN IMPLEMENTED, BUT WHEN THEY'RE  
15  SEEING PROBLEM AREAS AND SAYING THIS IS NOT HAPPENING OR WE  
16  DON'T THINK THE SHERIFF IS DOING IT RIGHT IN THIS AREA, THEN  
17  THEY REPORT TO YOU AND THEN YOU ARE IN A POSITION TO PLAY THE  
18  FINAL ROLE BECAUSE YOU DO HAVE CERTAIN BUDGETARY AUTHORITY.  
19  AND ON THAT ISSUE, FOR EXAMPLE WITH THE UNDERSHERIFF, ONE OF  
20  THE ISSUES IS WHAT CREATIVE SOLUTIONS LIKE LINE ITEMING OUT OF  
21  THE BUDGET THE UNDERSHERIFF POSITION. I DON'T KNOW THAT'S THAT  
22  WITHIN YOUR POWER, BUT IF YOU'RE THAT CONCERNED WITH THE  
23  UNDERSHERIFF, MAYBE THE UNDERSHERIFF SHOULDN'T BE BUDGETED.  
24  
25  **SUP. MOLINA:** GOOD POINT. THANK YOU.



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1

2 **SUP. YAROSLAVSKY, CHAIRMAN:** THANK YOU. LUIS GARCIA?

3

4 **LUIS GARCIA:** MR. YAROSLAVSKY, MAY I ASK TO SPEAK LAST BECAUSE  
5 I HAVE A QUESTION I WANT TO ASK. THANK YOU.

6

7 **SUP. YAROSLAVSKY, CHAIRMAN:** ACTUALLY, YOU'RE HERE, SO YOU WANT  
8 TO SPEAK LAST AMONG THE THREE OF THEM?

9

10 **LUIS GARCIA:** YES. I HAVE TWO SUBJECTS THAT I WANTED TO SPEAK  
11 TO. AND THAT'S WHY I WANTED --

12

13 **SUP. YAROSLAVSKY, CHAIRMAN:** THE ONLY SUBJECT BEFORE US NOW IS  
14 THE JAIL VIOLENCE COMMISSION'S REPORT.

15

16 **LUIS GARCIA:** YEAH, BUT MY QUESTION IS CAN I SPEAK ABOUT THAT  
17 SEPARATE SUBJECT?

18

19 **SUP. YAROSLAVSKY, CHAIRMAN:** NO, YOU'D HAVE TO DO THAT IN THE  
20 NEXT MEETING AFTER 1:00.

21

22 **LUIS GARCIA:** THE ONLY REASON I'M ASKING IS BECAUSE I WAS  
23 ANTICIPATING THREE MINUTES AS YOUR BOOKLET SAYS ON THE AGENDA.

24



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1    **SUP. YAROSLAVSKY, CHAIRMAN:** YEAH. WE'RE TRYING TO MANAGE OUR  
2    TIME HERE TODAY. AND SO ON THIS ITEM, WHY DON'T YOU SPEAK NOW  
3    ON THE JAIL VIOLENCE COMMISSION FOR ONE MINUTE. AND THEN IF  
4    YOU WANT TO STAY FOR THE NEXT, FOR THE REGULAR MEETING AT  
5    1:00, YOU'LL HAVE MORE TIME. OKAY. GO AHEAD.

6

7    **LUIS GARCIA:** ALL RIGHT, WELL THANK YOU. MY NAME IS LUIS  
8    GARCIA, I'M SPEAKING AS A MEMBER OF THE STATE BOARD OF FACTS  
9    FAMILIES TO AMEND CALIFORNIA THREE STRIKES AND ALSO AS A  
10   MEMBER ORGANIZATION OF CURB, CITIZENS UNITED FOR RESPONSIBLE  
11   BUDGET. THAT GROUP IS CALLED A SENATE SELECT COMMUNITY  
12   COMMITTEE ON CALIFORNIA'S CORRECTIONAL SYSTEM. I'M THE CO-  
13   COORDINATOR. SO WE'RE HERE TO URGE YOU TO PASS A RESOLUTION ON  
14   PROP 36. AND THE OTHER SUBJECT THAT I WANTED TO TALK ABOUT WAS  
15   I'M ASKING THE BOARD TO DO A RESOLUTION. I'M A CONSTITUENT OF  
16   DISTRICT 1. I'LL BE SPEAKING WITH MS. MOLINA ABOUT THIS, A  
17   RESOLUTION IN SUPPORT OF THE TUCSON UNIFIED SCHOOL DISTRICT,  
18   TEACHERS UNION CAMPAIGN TO SAVE MEXICAN-AMERICAN STUDIES AND  
19   CURRICULUM.

20

21   **SUP. YAROSLAVSKY, CHAIRMAN:** OKAY, THANK YOU. BEFORE WE GO TO  
22   MS. SILVA, LET ME CALL CARMEL BOWDEN. IS CARMEL BOWDEN HERE?  
23   NOT HERE?

24

25   **GERI SILVA:** WAIT. DID YOU CALL GERI SILVA?



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1

2 **SUP. YAROSLAVSKY, CHAIRMAN:** WE'RE GOING GET TO YOU IN A  
3 SECOND. YEAH, YOU'RE NEXT, BUT I WANT TO BRING -- KATHY  
4 LASENBY? OKAY. OKAY, MISS SILVA, YOU'RE ON.

5

6 **GERI SILVA:** I'M SORRY. I WAS UNDER THE MISTAKEN IMPRESSION  
7 THAT THIS WAS PUBLIC COMMENT IN GENERAL. IT'S SPECIFIC. SO LET  
8 ME SAY, BECAUSE I'M HERE FROM FAMILIES TO AMEND CALIFORNIA'S  
9 THREE STRIKES ABOUT PROPOSITION 36, WANTING THE BOARD OF  
10 SUPERVISORS TO PASS A RESOLUTION IN SUPPORT OF FOLLOWING LOS  
11 ANGELES CITY COUNCIL, INGLEWOOD, LONG BEACH, CARSON CITY  
12 COUNCILS, BUT I THINK THERE IS A RELATIONSHIP TO WHAT HAPPENS  
13 IN THE JAILS, AND THAT HAS TO DO WITH THE TYPE OF MONEY THAT  
14 IS BEING WASTED ON LAWS LIKE THREE STRIKES. THAT IF WE TAKE  
15 THAT MONEY THAT'S BEING SPENT, THE 100, 150 MILLION EVERY  
16 YEAR, WE USE THAT IN THE COMMUNITIES, WE WOULD NOT HAVE  
17 CROWDED JAILS WHERE WE HAVE PROBLEMS BECAUSE YOU WOULDN'T HAVE  
18 PEOPLE GOING TO JAIL. AND EVEN JAIL, PEOPLE THAT HAVE REPORTED  
19 ON EDUCATION HAVE SHOWN THAT TO BE TRUE. SO I APOLOGIZE. I DID  
20 THINK I WAS GOING TO SPEAK IN GENERAL. I DO SUPPORT THE BOARD  
21 OF SUPERVISORS DOING ANY AND EVERYTHING TO -- MY TIME HAS  
22 EXPIRED? ALL RIGHT I'D LIKE TO PASS UP A RESOLUTION FOR THE  
23 BOARD TO PASS A RESOLUTION IN SUPPORT OF PROP 36.

24

25 **SUP. YAROSLAVSKY, CHAIRMAN:** ALL RIGHT. ANTONIETTA ZUNIGA.





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1

2 **ANTONIETTA ZUNIGA:** MY NAME IS (SPANISH).

3

4 **TRANSLATOR:** HI, I'M HERE TO BE IN FRONT OF YOU SO YOU CAN  
5 AMEND PROPOSITION 36. I VOTED YES ON PROPOSITION 36 FOR  
6 MISINFORMATION. I WAS MISLED BY THE ADVERTISEMENT THAT I SAW  
7 ON T.V., AND NOW I'M AGAINST PROPOSITION 36. WE'RE SPENDING A  
8 LOT OF MONEY ON OUR TAXES, OUR OWN RESOURCES, FOR THE  
9 PRISONERS THAT WE HAVE IN JAIL WITHOUT REALLY DESERVING THE  
10 THREE STRIKES. I FEEL RESPONSIBLE FOR VOTING YES ON  
11 PROPOSITION 36. AND I WISH THAT THIS COULD STOP AND THAT WAY  
12 DOESN'T CONTINUE WITH THE SAME LAWS THAT YOU HAVE TO AVOID  
13 THIS CONTINUING WITH THE NEXT GENERATION.

14

15 **SUP. YAROSLAVSKY, CHAIRMAN:** THANK YOU VERY MUCH.

16

17 **TRANSLATOR:** GRACIAS.

18

19 **SUP. YAROSLAVSKY, CHAIRMAN:** KATHY, BEFORE YOU START, LET ME  
20 CALL MARGARET IBARRA AND E.T. SNELL. MARK ANTHONY JOHNSON.  
21 MARK ANTHONY JOHNSON. ALL RIGHT. MS. LASENBY, YOU'RE ON.

22

23 **KATHY LASENBY:** YES, SIR. OKAY. I'M A MOTHER THAT HAS A SON IN  
24 THERE UNDER THREE STRIKES. I BELIEVE THE POLICY OF THE LAW IS  
25 NOT IN THE INTEREST OF JUSTICE AND IT'S NOT COST-EFFECTIVE TO



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1 SEND NONVIOLENT, NONSERIOUS PERSONS OR INMATES TO RECEIVE 25  
2 YEARS TO LIFE. THIS IS A TREMENDOUS AMOUNT OF TAXPAYERS'  
3 MONEY, WHICH AT A MINIMUM AMOUNT IS \$50,000 A YEAR. ONLY  
4 SERIOUS AND VIOLENT CRIMINALS SHOULD RECEIVE 25 YEARS TO LIFE.

5

6 **SUP. YAROSLAVSKY, CHAIRMAN:** THANK YOU.

7

8 **KATHY LASENBY:** THANK YOU.

9

10 **SUP. YAROSLAVSKY, CHAIRMAN:** MARGARET IBARRA?

11

12 **MARGARET IBARRA:** MY NAME IS MARGARET IBARRA. MY SON IS DOING  
13 THREE STRIKES, TOO, FOR DOMESTIC VIOLENCE, WHICH THERE WAS NO  
14 VIOLENCE, IT WAS JUST A MISUNDERSTANDING BETWEEN THEM. AND HE  
15 GOT 25 TO LIFE. BUT HE LEFT THREE CHILDREN BEHIND, A BABY AND  
16 I MEAN BECAUSE A GIRL RAN AWAY WITH GUILT AND EVERYTHING. AND  
17 I HAVE BEEN RAISING. IT'S BEEN COSTING ME MONEY. I AM 81 YEARS  
18 OLD STILL TAKING CARE OF THREE CHILDREN. SOME WENT WRONG  
19 BECAUSE IT'S A BURDEN. IT'S NOT A BURDEN, IT'S NO FATHER, NO  
20 MOTHER THERE. WELL, ANYWAY -- IT WAS HARDSHIP. AND I WANT TO  
21 AMEND IT BECAUSE MY SON DIDN'T DESERVE THE THREE STRIKES. HE  
22 HAD BEEN FOUR YEARS CLEAN. AND WE ALSO HAVE TO TAKE CARE OF  
23 ALL THESE CHILDREN THAT ARE LEFT BEHIND. AND I WISH IT WOULD  
24 BE AMENDED BECAUSE HE HAS DONE HIS TIME THERE. HE'S BEEN THERE  
25 15 YEARS.



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1

2 **SUP. YAROSLAVSKY, CHAIRMAN:** THANK YOU. APPRECIATE IT. MR.  
3 SNELL?

4

5 **E.T. SNELL:** YEAH, E.T. SNELL. MY WEBSITE'S WWW.ETSNELL.COM.  
6 YOU KNOW BACK IN THE EARLY '90S I REMEMBER COMING HERE. AND I  
7 REMEMBER THE RACE BETWEEN SHERIFF BACA AND SHERMAN BLOCK. AND  
8 I REMEMBER SHERMAN BLOCK HAD SLIPPED IN THE SHOWER, DIED. AND  
9 EVEN POLICE OFFICERS, KNOWING THAT SHERMAN BLOCK HAD DIED,  
10 STILL VOTED FOR SHERMAN BLOCK OVER BACA. WE KNEW THERE WAS  
11 DISSENSION THEN. BACA WAS A ONE-TIME SHERIFF. AND HOW HE'S  
12 LASTED THIS LONG, IT'S BEYOND ME. IT'S JUST THE POLITICAL  
13 INEPTNESS OF THE COUNTY OF LOS ANGELES AND SEEMINGLY AN M.O.A.  
14 WITH THE L.A. TIMES AND HOW THEY'VE LET THIS THING GO ON. WE  
15 ALSO HAVE A DISTRICT ATTORNEY HERE WHO REFUSES TO PROSECUTE  
16 POLITICAL CRIMES ALONG WITH POLICE ABUSE. AND THE TWO MURDERS  
17 IN DOWNEY OVER THE LAST COUPLE YEARS BY THE POLICE DEPARTMENT  
18 I THINK IS A GOOD EXAMPLE. UNTIL THIS BOARD WAKES UP TO THE  
19 FACT OF THE POLICE UNIONS AND THE POLITICAL INCESTUAL  
20 RELATIONSHIP THAT THIS POLITICAL BOARD HAS WITH THE POLICE  
21 UNIONS AND THE MONEY THAT THEY TAKE.

22

23 **SUP. YAROSLAVSKY, CHAIRMAN:** THANK YOU, MR. SNELL. YOUR TIME IS  
24 UP, SORRY.

25



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1   **E.T. SNELL:** AND ALSO I WANTED TO --

2

3   **SUP. YAROSLAVSKY, CHAIRMAN:** MARC ANTHONY JOHNSON, BEFORE YOU  
4   START, LET ME CALL PATRICE COLORS, ERIC PREVEN AND JOSEPH  
5   MAZLISH. MR. JOHNSON?

6

7   **MARC ANTHONY JOHNSON:** GOOD MORNING, SUPERVISORS, MY NAME IS  
8   MARC ANTHONY JOHNSON, I'M A MEMBER OF HEALTHCARE PROVIDERS  
9   AGAINST SHERIFF VIOLENCE AND ALSO A MEMBER OF THE COALITION TO  
10   END SHERIFF VIOLENCE IN LOS ANGELES JAILS. I WANT TO THANK  
11   THIS GROUP OF SUPERVISORS FOR THE LEVEL OF DIALOGUE AND THE  
12   LEVEL WHICH YOUR ATTENTION TO DETAIL TO GIVE OVERSIGHT OF  
13   DEPUTY ABUSE AND SHERIFF ABUSE, GIVE IT THE STRONGEST TEETH  
14   POSSIBLE. WE SUPPORT THE STRONGEST POSSIBLE CIVILIAN REVIEW  
15   BOARD OR OVERSIGHT OF THE SHERIFF'S DEPARTMENT. AS A  
16   COALITION, WE ALSO ARE ASKING FOR THE CONVERSATION AROUND  
17   DEPUTY ABUSE TO BE BROADENED BEYOND PHYSICAL ABUSE BUT  
18   ACTUALLY INCLUDE THE EFFECT OF PSYCHOLOGICAL TRAUMA ON  
19   SURVIVORS OF ABUSE. PSYCHOLOGICAL TRAUMA AFFECTS OUR FOLKS  
20   LONG AFTER THE INCIDENT. AND IT DEEPLY HINDERS THE CAPACITY TO  
21   USE OUR SKILLS AND RESOURCES ONCE THEY ARE OUT OF DANGER. THE  
22   VERA INSTITUTE GAVE TESTIMONY, EXPERT TESTIMONY TO THE  
23   COMMISSION SAYING THAT WE NEED TO DECREASE THE AMOUNT IN WHICH  
24   LOS ANGELES OVER INCARCERATES. AND I WOULD LIKE TO STRONGLY



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1 URGE THE SUPERVISORS TO INCLUDE THAT IN THEIR RECOMMENDATIONS,  
2 AS WELL.

3

4 **SUP. YAROSLAVSKY, CHAIRMAN:** THANK YOU VERY MUCH. PATRICE  
5 COLORS?

6

7 **PATRICE COLORS:** GOOD AFTERNOON. MY NAME IS PATRICE COLORS,  
8 LEAD ORGANIZER WITH THE COALITION TO END SHERIFF VIOLENCE IN  
9 L.A. JAILS. WE'RE AN ORGANIZATION MADE UP OF DEPUTY-ON-INMATE  
10 ABUSE SURVIVORS, HEALTHCARE PROVIDERS, TEACHERS, STUDENTS,  
11 COMMUNITY-BASED ORGANIZATIONS AND LAWYERS. OUR COALITION  
12 BELIEVES THAT THE MOST SIGNIFICANT RECOMMENDATIONS ARE  
13 OVERSIGHT IMPLEMENTATION OF AN O.I.G. WITH REAL POWER, THE  
14 HIRING OF A NEW ASSISTANT SHERIFF THAT IS AN EXPERT AT  
15 CORRECTIONS TO RUN THE JAILS AND THAT THESE TWO  
16 RECOMMENDATIONS SHOULD HAPPEN IN TANDEM WITH ONE ANOTHER.  
17 SINCE THE INCEPTION OF L.A. COUNTY JAIL SYSTEM, THOUSANDS OF  
18 INCARCERATED PEOPLE, OUR FAMILIES AND COMMUNITIES WHO ARE  
19 OVERWHELMINGLY BLACK AND LATINO HAVE SUFFERED DANGEROUS  
20 SUFFERING AT THE HANDS OF L.A. SHERIFF'S DEPARTMENT. THE  
21 COALITION TO END SHERIFF'S VIOLENCE IS DEMANDING OVERSIGHT, BE  
22 IT A CIVILIAN REVIEW BOARD OR AN OFFICE OF INSPECTOR GENERAL,  
23 NO NEW CONSTRUCTION OF ANY L.A. JAILS, PARTICULARLY MEN'S  
24 CENTRAL. WE NEED TO USE THOSE FUNDS TOWARDS COMMUNITY-BASED



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1 PROGRAMMING. REDUCING THE L.A. COUNTY JAIL POPULATION AND  
2 RESPECT AND DIGNITY FOR ALL INCARCERATED PEOPLE. THANK YOU.

3

4 **SUP. YAROSLAVSKY, CHAIRMAN:** THANK YOU. ERIC PREVEN?

5

6 **ERIC PREVEN:** IT IS ERIC PREVEN AND I AM THE COUNTY RESIDENT  
7 FROM DISTRICT 3. AND I WOULD LIKE TO CHIME IN ON SOME OF THE  
8 FINANCIAL PROBLEMS THAT THIS BOARD MAY BE FACING IN DEALING  
9 WITH THE SHERIFF. IT'S IMPORTANT TO KNOW THAT THE SHERIFF  
10 REQUESTS 3-1/2 BILLION DOLLARS A YEAR AND GETS ABOUT 2.6 IN  
11 HIS BUDGET. OF THAT, IF I'M CORRECT, A PORTION OF THAT IS  
12 SALARY. AND I BELIEVE THAT'S A LOWER, SMALLER NUMBER. IN ANY  
13 CASE, IT MAY BE THAT THAT IS THE SALARY FOR THE SHERIFF'S  
14 DEPUTIES. I WOULD RECOMMEND THAT THE BOARD PUT A MEASURE ON  
15 THE BALLOT, THIS WILL DEAL WITH THE UNIONS TO PUT 1 PERCENT OF  
16 THE BUDGET NEXT YEAR INTO A FUND TO HELP COVER SOME OF THE  
17 COSTS THAT WE'VE HAD TO ENDURE ON THIS. THESE DEPUTIES THAT  
18 WANT TO DO THE RIGHT THING, THEY'RE FINANCIALLY SECURE. AND 1  
19 PERCENT IS NOT GOING TO MAKE A DIFFERENCE. WE'RE NOT GOING TO  
20 BE POURING MORE MONEY INTO COMPUTER SYSTEMS TO PUT TOGETHER  
21 FIVE PROGRAMS THAT DON'T WORK TOGETHER AND I DON'T THINK IT'S  
22 A GOOD AREA FOR US TO CONSIDER BUILDING ANOTHER A NEW JAIL  
23 WHICH A.E.C.O.M. IS WORKING ON WITH MR. FUJIOKA AS WE SPEAK.  
24 WHAT I ALSO FEEL IS, IS THAT THE BOARD, WHO PUT TOGETHER THIS  
25 EXTREMELY COMPETENT COMMISSION SHOULD ASK, AND I'LL BE VERY





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1 BRIEF HERE, SHOULD ASK THAT THIS COMMISSION PULL TOGETHER  
2 THEIR THOUGHTS AND PRODUCE A DOCUMENT THAT LOOKS LIKE THIS  
3 THAT IS THE FORCE POLICY GUIDELINES.

4

5 **SUP. YAROSLAVSKY, CHAIRMAN:** THANK YOU.

6

7 **ERIC PREVEN:** SHERIFF BACA COULD SUBMIT TO THIS BOARD AND TO  
8 HIS TEAM TO HAVE APPROVAL.

9

10 **SUP. YAROSLAVSKY, CHAIRMAN:** MR. PREVEN. TANESHA DINNARD, MARY  
11 SUTTON? AND ERNEST MOORE? MR. MAZLISH?

12

13 **JOSEPH MAZLISH:** THANK YOU, CHAIRMAN YAROSLAVSKY. AS I WAS  
14 OBSERVING AND FOLLOWING THIS PROCESS FOR THE LAST FEW MONTHS,  
15 I STARTED TO HEAR THAT ACTUALLY THE INCIDENCE OF DEPUTY  
16 VIOLENCE IN THE JAILS HAS DECLINED CONSIDERABLY DURING THIS  
17 LAST YEAR. AND I SAID, WELL WHAT DID THAT? LET'S FIND OUT WHAT  
18 DID IT AND BOTTLE IT AND USE MORE OF IT. AND I BELIEVE WHAT'S  
19 HAPPENED, YES, WE MAY SAY SOME GOODWILL AND EFFORTS ON THE  
20 PART OF THE SHERIFFS AND PART OF THE STAFF, CERTAINLY. BUT  
21 LET'S REMEMBER THAT IT WAS UNDER OBSERVATION. SO I'D LIKE TO  
22 HAVE YOU FOLKS RECOGNIZE THAT SERIOUS OBSERVATION, STRONG  
23 INVESTIGATION AND QUESTIONING HAS BEEN SUCCESSFUL AND LET'S  
24 USE IT IN THE FUTURE BY A BODY THAT REPORTS HERE THAT'S MUCH  
25 MORE TRANSPARENT THAN ANYTHING THAT CAN BE ONLY IN THE



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1 SHERIFF'S DEPARTMENT. AND I APPRECIATE SUPERVISOR KNABE WANTS  
2 TO GO STEP-BY-STEP. BUT LET'S KEEP THIS GOING. A COUPLE WEEKS  
3 AGO I MENTIONED TO THE COMMISSION MAYBE THEY SHOULD BE  
4 PERMANENT. AND I UNDERSTAND YOU FOLKS WANT THEM TO DO SOME  
5 MORE WORK, TOO. SO LET'S NOT LOSE THAT. THIS YEAR WAS AN  
6 EXPERIMENT WITH SOME GOOD LESSONS.

7

8 **SUP. YAROSLAVSKY, CHAIRMAN:** THANK YOU. YOUR TIME IS UP MR.  
9 MAZLISH. TANESHA DENNARD.

10

11 **MARY SUTTON:** SHE HAD TO LEAVE.

12

13 **SUP. YAROSLAVSKY, CHAIRMAN:** MARY SUTTON. HOLD ON A SECOND,  
14 MARY. ERNEST MOORE, IS THAT YOU? AND ARNOLD SACHS. MISS  
15 SUTTON.

16

17 **MARY SUTTON:** HI, I'M MARY SUTTON, I AM REPRESENTING  
18 CALIFORNIANS UNITED FOR A RESPONSIBLE BUDGET, A STATEWIDE  
19 COALITION OF OVER 50 GROUPS ACROSS THE STATE. OUR MAIN GOALS  
20 ARE TO STOP PRISON AND JAIL EXPANSION AND REDUCE THE  
21 POPULATION OF THOSE INCARCERATED IN PRISONS AND JAILS AND TO  
22 REINVEST DOLLARS SAVED INTO THE COMMUNITY FOR JOBS AND  
23 EDUCATIONAL PROGRAMS. I JUST WANT YOU TO KNOW THAT WE ARE  
24 BEGINNING TO WORK TOGETHER, THE COALITION TO END SHERIFF  
25 VIOLENCE, THE YOUTH JUSTICE COALITION, THE NO MORE JAILS L.A.



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1 COALITION, FACTS, WE'RE ALL HERE TODAY BECAUSE WE SEE THAT OUR  
2 ISSUES ARE RELATED TO 30, 40 YEARS OF POOR CRIMINAL JUSTICE  
3 POLICY, REALLY CRIMINAL INJUSTICE POLICIES THAT ARE PUTTING  
4 PEOPLE IN JAIL AND PRISON AND OVERCROWDING THEM AND CREATING  
5 THE SICK CULTURE THAT EXISTS. HOW DO YOU CHANGE A CULTURE LIKE  
6 IS IN THE JAILS, I DON'T KNOW. BUT WE NEED TO TALK ABOUT  
7 REMOVING PEOPLE, I DO BELIEVE, AND A CITIZENS OVERSIGHT AND  
8 SUBMITTING THREE DOCUMENTS. THE MEDIA ADVISORY THAT WENT OUT -  
9 -

10

11 **SUP. YAROSLAVSKY, CHAIRMAN:** THANK YOU. THE SERGEANT AT ARMS  
12 WILL COLLECT THAT. THANK YOU. MR. MOORE?

13

14 **ERNEST MOORE:** MY NAME IS ERNEST MOORE AND I'M A FOUNDER OF AN  
15 ORGANIZATION CALLED THE FORGOTTEN AMERICANS NETWORK. I AM ALSO  
16 A VICTIM OF TWIN TOWERS. I'VE MENTIONED THAT BEFORE, BUT I SEE  
17 YOU'VE NEVER SENT ANYONE TO TAKE MY COMPLAINT. BUT WHAT I  
18 HEARD FROM THE DIALOGUE THAT YOU'VE HAD WITH THIS COMMITTEE  
19 AND THE REPORT FROM THE COMMITTEE, I FEEL THAT IT IS AN INSULT  
20 TO EVERY VOTER IN LOS ANGELES COUNTY, ESPECIALLY BLACK  
21 AMERICANS. WE ARE TALKING ABOUT MURDERERS. WE ARE TALKING  
22 ABOUT MURDERERS WITH BADGES AND GUNS, TERRORISTS WITH BADGES  
23 AND GUNS RUNNING AROUND OPERATING WITH IMPUNITY. AND YOU KEEP  
24 ASKING WHY OR WHAT CAN WE DO TO HOLD THEM ACCOUNTABLE? I CAN  
25 ANSWER THAT VERY QUICKLY. YOU TAKE THEM TO JAIL AND FILE



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1 CRIMINAL CHARGES. NOW, YOU KEEP SAYING THEY'RE ACCOUNTABLE TO  
2 VOTERS. I'M DEMANDING THAT A GRAND JURY BE CONVENED, AN ALL-  
3 BLACK GRAND JURY BE CONVENED TO FILE CRIMINAL INDICTMENTS.

4

5 **SUP. YAROSLAVSKY, CHAIRMAN:** THANK YOU VERY MUCH. MR. SACHS?

6

7 **ARNOLD SACHS:** IT'S FASCINATING TO LISTEN TO SOME OF THE  
8 DISCUSSION. I'M JUST GOING BACK TO THE SEPTEMBER MEETING THERE  
9 WERE TWO OFFICIALS FROM NEW YORK CITY AND THEY WERE TALKING  
10 ABOUT THE CORRECTIONS POLICIES THAT THEY HAD TO IMPLEMENT THAT  
11 CHANGED NEW YORK CITY'S POLICY. ONE OF THEM MENTIONED THAT  
12 THEY HAD TO REMOVE A CAREER CORRECTIONS OFFICER WHO WAS  
13 OVERSIGHT FOR THE POLICIES OF NEW YORK CITY WHICH THEY  
14 ACCOMPLISHED. THERE WAS A THIRD SPEAKER WHO CAME IN WHO WAS AN  
15 OUTSIDER, HAD DISCUSSIONS WITH THE SHERIFF'S DEPARTMENT. AND  
16 HE EVENTUALLY REDESIGNED HIS POSITION BECAUSE HE WAS NOT BEING  
17 GIVEN THE COOPERATION THAT HE WAS PROMISED FROM THE SHERIFF.  
18 SO IF SOMEBODY HERE REVIEWED THOSE MEETINGS OR LISTENED TO  
19 THOSE MEETINGS, THEY WOULD HAVE BEEN ABLE TO ANSWER SOME OF  
20 THE QUESTIONS THAT YOU SO EAGERLY BRING BACK. LET ME GIVE YOU  
21 TWO-WORD ANSWER TO SOME OF YOUR QUESTIONS. YOU ARE PENN STATE.

22

23 **SUP. YAROSLAVSKY, CHAIRMAN:** THANK YOU. ALL RIGHT. WE HAVE NO  
24 OTHER BUSINESS BEFORE US. WE WILL ADJOURN UNTIL 1:00. [BREAK]

25



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1    **SUP. YAROSLAVSKY, CHAIRMAN:** GOOD AFTERNOON. THE BOARD OF  
2    SUPERVISORS REGULAR MEETING IS NOW IN SESSION. I'D LIKE TO ASK  
3    THE AUDIENCE TO RISE FOR THE INVOCATION AND THE PLEDGE OF  
4    ALLEGIANCE. THE INVOCATION WILL BE LED BY PASTOR ANA CLAUDIA  
5    FRANCO FROM THE IGLESIA EN EL CAMINO FOURSQUARE CHURCH IN SUN  
6    VALLEY IN OUR DISTRICT. AND THE PLEDGE OF ALLEGIANCE WILL BE  
7    LED BY MYRON MACKEY, FORMER PETTY OFFICER OF THE UNITED STATES  
8    NAVY, REPRESENTING THE SECOND DISTRICT. PASTOR FRANCO.

9

10   **PASTOR ANA CLAUDIA FRANCO:** GOOD AFTERNOON, EVERYONE. IT IS A  
11   PRIVILEGE AND HONOR TO BE PRESENTING THE INVOCATION THIS  
12   AFTERNOON. AND IF WE BOW OUR HEAD AND CLOSE OUR EYES, IF YOU  
13   WISH, WE WILL GO AHEAD AND PRAY. SOVEREIGN GOD OF THE  
14   UNIVERSE, CREATOR OF THE HEAVENS AND EARTH, WE GATHER HERE  
15   TODAY TO DETERMINE CERTAIN ASPECTS OF OUR COMMUNITY, DECISIONS  
16   THAT WE HAVE TO MAKE TO IMPROVE OURSELVES AND OTHERS. WE BRING  
17   FORWARD TO YOU OUR NEEDS SO THAT YOU CAN GIVE US WISDOM,  
18   INTELLIGENCE AND UNDERSTANDING TO MAKE THE RIGHT DECISIONS. I  
19   ASK FOR YOU TO BLESS EACH AND EVERYONE IN THIS ROOM THAT YOU  
20   WILL FREE US FROM PREJUDICE, JUDGMENTAL THOUGHTS AND TEACH US  
21   HOW TO UNDERSTAND OUR DIFFERENCES AND TO BE ABLE TO BECOME ONE  
22   IN UNITY. HELP US STRIVE TO KEEP OUR COMMUNITY IN EXCELLENCE,  
23   GIVE US THE RESOURCES TO HELP THOSE IN NEED. GUARD US FROM  
24   DANGER, GUARD OUR CHILDREN WHO ARE OUR FUTURE, HELP US  
25   CONTINUE TO STRIVE FOR IMPROVEMENT AMONG OUR COMMUNITY. GIVE



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1 US WISDOM SO THAT WE CAN MANAGE THE FINANCES TO IMPROVE OUR  
2 COMMUNITY. HELP US TO EDUCATE OURSELVES AND OTHERS SO THAT  
3 THERE WILL BE RESPECT AMONG OUR DIFFERENT BELIEFS, CULTURES  
4 AND RACE SO THAT WE MAY BE AN EXAMPLE TO OTHERS. WE PRAY THAT  
5 YOU, GOD, HELP US BE BETTER CITIZENS, LEADERS, MEMBERS OF THE  
6 COUNCIL, THAT WE BE EXAMPLES TO THOSE THAT SEE OUR WORK. WE  
7 ASK YOU TO BLESS OUR COUNTRY, OUR CITY AND OUR COUNTY. WE ASK  
8 FOR YOU TO GUARD OUR SOLDIERS AND OUR POLICE OFFICERS WHO  
9 DAILY EXPOSE THEMSELVES TO DANGER TO KEEP OUR COMMUNITY AND  
10 OUR COUNTRY SAFE. GOD, WE ESPECIALLY PRAY FOR PEACE AND UNITY,  
11 FOR YOU CREATED ALL OF US EQUAL AND I SAY AMEN.

12

13 **MYRON MACKEY:** PLEASE REMAIN STANDING AND JOIN ME IN THE PLEDGE  
14 OF ALLEGIANCE. FACE THE FLAG AND PLACE YOUR RIGHT HAND OVER  
15 YOUR HEART. [PLEDGE OF ALLEGIANCE RECITED.]

16

17 **SUP. YAROSLAVSKY, CHAIRMAN:** MEMBERS OF THE BOARD AND LADIES  
18 AND GENTLEMEN, WE WERE LED IN THE INVOCATION THIS AFTERNOON BY  
19 PASTOR ANA CLAUDIA FRANCO WHO GRADUATED FROM THE LOS ANGELES  
20 BIBLE INSTITUTE AND PRESIDES OVER IGLESIA EN EL CAMINO  
21 FOURSQUARE CHURCH IN SUN VALLEY. I THINK THAT'S CHURCH ON THE  
22 WAY. PASTOR FRANCO WAS INITIALLY TRAINED AS A SURGICAL  
23 TECHNICIAN BUT CHOSE TO LEAVE THE MEDICAL FIELD TO SERVE GOD  
24 AND MAKE A POSITIVE DIFFERENCE IN THE SPIRITUAL HEALTH OF HER  
25 COMMUNITY. PASTOR FRANCO AND HER HUSBAND ARE BOTH ORDAINED





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1 PASTORS AND CURRENTLY RESIDE IN NORTH HOLLYWOOD WITH THEIR  
2 THREE YOUNG DAUGHTERS. SO, PASTOR, IT'S AN HONOR TO HAVE YOU  
3 HERE, AND SAY HELLO TO ALL OUR FRIENDS TO CHURCH IN THE WAY  
4 AND THANK YOU FOR LEADING US IN THAT VERY INSPIRATIONAL  
5 INVOCATION. [APPLAUSE.] SUPERVISOR RIDLEY-THOMAS IS ON HIS  
6 WAY. GO THROUGH THE AGENDA? LET'S CALL THE AGENDA IN THE  
7 MEANTIME.

8

9 **CLERK SACHI HAMAI:** GOOD AFTERNOON, MR. CHAIRMAN, MEMBERS OF  
10 THE BOARD, WE WILL BEGIN TODAY'S AGENDA ON PAGE 3, AGENDA FOR  
11 THE MEETING OF THE COMMUNITY DEVELOPMENT COMMISSION, ITEMS 1-D  
12 AND 2-D. ON ITEM NO. 1-D, THERE'S A REQUEST FROM A MEMBER OF  
13 THE PUBLIC TO HOLD THIS ITEM. ITEM NO. 2-D IS BEFORE YOU.

14

15 **SUP. YAROSLAVSKY, CHAIRMAN:** SUPERVISOR MOLINA MOVES.  
16 SUPERVISOR KNABE SECONDS. WITHOUT OBJECTION, UNANIMOUS VOTE.

17

18 **CLERK SACHI HAMAI:** ON PAGE 4, AGENDA FOR THE MEETING OF THE  
19 HOUSING AUTHORITY, ITEMS 1-H THROUGH 3-H. ON ITEM NO. 1-H, AS  
20 INDICATED ON THE SUPPLEMENTAL AGENDA, THE EXECUTIVE DIRECTOR  
21 OF THE COMMUNITY DEVELOPMENT COMMISSION REQUESTS THAT THIS  
22 ITEM BE CONTINUED TWO WEEKS TO OCTOBER 23, 2012. 1-H.

23

24 **SUP. YAROSLAVSKY, CHAIRMAN:** 1-H WITHOUT OBJECTION, SO ORDERED.

25



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1 **CLERK SACHI HAMAI:** ON ITEM NO. 2-H, THERE'S A REQUEST FROM A  
2 MEMBER OF THE PUBLIC TO HOLD THIS ITEM. AND ITEM NO. 3-H IS  
3 BEFORE YOU.

4

5 **SUP. YAROSLAVSKY, CHAIRMAN:** ANTONOVICH MOVES. KNABE SECONDS.  
6 WITHOUT OBJECTION, UNANIMOUS VOTE.

7

8 **CLERK SACHI HAMAI:** ON PAGE 5, AGENDA FOR THE MEETING OF THE  
9 REGIONAL PARK AND OPEN SPACE DISTRICT, ITEMS 1-P THROUGH 3-P.  
10 ON ITEM NO. 2-P, THERE'S A REQUEST FROM MEMBERS OF THE PUBLIC  
11 TO HOLD THIS ITEM. THE OTHER TWO ITEMS, 1-P AND 3-P, ARE  
12 BEFORE YOU.

13

14 **SUP. YAROSLAVSKY, CHAIRMAN:** MOVED BY KNABE. SECONDED BY  
15 MOLINA. WITHOUT OBJECTION, UNANIMOUS VOTE.

16

17 **CLERK SACHI HAMAI:** ON PAGE 7, BOARD OF SUPERVISORS, ITEMS 1  
18 THROUGH 10. ON ITEM NO. 1, THIS INCLUDES THE APPOINTMENTS AS  
19 INDICATED ON THE SUPPLEMENTAL AGENDA. AND ALSO ON THIS ITEM,  
20 THERE'S A REQUEST FROM MEMBERS OF THE PUBLIC TO HOLD THE ITEM.  
21 YES. ON ITEM NO. 3, SUPERVISOR KNABE VOTES NO ON THIS ITEM.  
22 AND ALSO SUPERVISOR ANTONOVICH AND MEMBERS OF THE PUBLIC  
23 REQUEST THAT THIS ITEM BE HELD. ON ITEM NO. 5, THERE'S A  
24 REQUEST FROM MEMBERS OF THE PUBLIC TO HOLD THIS ITEM. ON ITEMS  
25 NO. 8 AND 9, THERE'S ALSO REQUESTS FROM MEMBERS OF THE PUBLIC



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1 TO HOLD THESE ITEMS. THE REMAINING ITEMS UNDER THE BOARD OF  
2 SUPERVISORS ARE BEFORE YOU.

3

4 **SUP. YAROSLAVSKY, CHAIRMAN:** MOVED BY MOLINA, SECONDED BY  
5 ANTONOVICH, WITHOUT OBJECTION, UNANIMOUS VOTE.

6

7 **CLERK SACHI HAMAI:** ON PAGE 10, CONSENT CALENDAR, ITEM 11  
8 THROUGH 22. ON ITEM NO. 11, SUPERVISOR KNABE REQUESTS THAT  
9 THIS ITEM BE CONTINUED TWO WEEKS TO OCTOBER 23, 2012.

10

11 **SUP. YAROSLAVSKY, CHAIRMAN:** WITHOUT OBJECTION, SO ORDERED.

12

13 **CLERK SACHI HAMAI:** ON ITEM NO. 15, THERE'S A REQUEST FROM A  
14 MEMBER OF THE PUBLIC TO HOLD THIS ITEM. ON ITEMS NO. 16 AND  
15 17, THERE'S ALSO A REQUEST FROM A MEMBER OF THE PUBLIC TO HOLD  
16 THESE ITEMS. ON ITEM NO. 21, THERE'S A REQUEST FROM A MEMBER  
17 OF THE PUBLIC TO HOLD THESE ITEMS. AND THE REMAINING ITEMS  
18 UNDER THE CONSENT CALENDAR ARE BEFORE YOU.

19

20 **SUP. YAROSLAVSKY, CHAIRMAN:** MOVED BY RIDLEY-THOMAS, SECONDED  
21 BY KNABE. WITHOUT OBJECTION, UNANIMOUS VOTE.

22

23 **CLERK SACHI HAMAI:** ON PAGE 16, MISCELLANEOUS ADDITIONS TO THE  
24 AGENDA WHICH WERE POSTED MORE THAN 72 HOURS IN ADVANCE OF THE  
25 MEETING AS INDICATED ON THE SUPPLEMENTAL AGENDA. ON ITEM NO.



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1 23-A, SUPERVISOR KNABE AND SUPERVISOR ANTONOVICH VOTE NO ON  
2 THIS ITEM. AND ALSO THERE'S A REQUEST FROM MEMBERS OF THE  
3 PUBLIC TO HOLD IT. ITEM NO. 23-B IS BEFORE YOU.

4

5 **SUP. YAROSLAVSKY, CHAIRMAN:** I'LL MOVE IT. SECONDED BY KNABE.  
6 WITHOUT OBJECTION, UNANIMOUS VOTE.

7

8 **CLERK SACHI HAMAI:** ON PAGE 19, NOTICES OF CLOSED SESSION. ON  
9 ITEM NO. CS-1 AND CS-3, THERE'S A REQUEST FROM MEMBERS OF THE  
10 PUBLIC TO HOLD THESE ITEMS. YES. AND THAT COMPLETES THE  
11 READING OF THE AGENDA. BOARD OF SUPERVISORS SPECIAL ITEMS  
12 BEGIN WITH SUPERVISORIAL DISTRICT NO. 1.

13

14 **SUP. YAROSLAVSKY, CHAIRMAN:** ALL RIGHT. FIRST IF I CAN ASK  
15 SUPERVISOR RIDLEY-THOMAS TO MAKE THE PRESENTATION TO THE  
16 PLEDGE VETERAN.

17

18 **SUP. RIDLEY-THOMAS:** I THANK YOU, MR. CHAIRMAN AND COLLEAGUES.  
19 I'M PLEASED THAT MYRON MACKEY IS WITH US AND HAS SERVED AS A  
20 PETTY OFFICER IN THE U.S. NAVY FROM 1989 UNTIL 2007. HE WAS A  
21 MEMBER OF THE POINT MUGU UNIT IN IRAQ, THE IRAQ THEATER, AND  
22 FOUGHT IN DESERT STORM AND DESERT SHIELD BATTLES. HE RECEIVED  
23 A NUMBER OF DECORATIONS, INCLUDING A GOOD CONDUCT MEDAL,  
24 NATIONAL DEFENSE SERVICE MEDAL, AND IRAQ DEFENSE MEDAL AND A  
25 SEA SERVICE DEPLOYMENT MEDAL. HE IS CURRENTLY AN AIR TRAFFIC



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1 CONTROLLER FOR THE DEPARTMENT OF DEFENSE. HE IS A GRADUATE OF  
2 UNIVERSITY HIGH SCHOOL IN LOS ANGELES AND EMBRY-RIDDLE  
3 UNIVERSITY IN LONG BEACH. HE IS THE FATHER OF TWO CHILDREN AND  
4 HAS LIVED IN THE SECOND DISTRICT FOR TWO YEARS. AND ON BEHALF  
5 OF THE ENTIRE BOARD, MR. MACKEY, WE THANK YOU FOR YOUR SERVICE  
6 TO OUR NATION AND APPRECIATE THE WORK THAT YOU CONTINUE TO DO  
7 ON OUR BEHALF. [APPLAUSE.]

8

9 **SUP. YAROSLAVSKY, CHAIRMAN:** SUPERVISOR MOLINA, DO YOU HAVE ANY  
10 PRESENTATIONS? SUPERVISOR RIDLEY-THOMAS? ANY PRESENTATIONS?  
11 ALL RIGHT. THAT LEAVES ME. I'D LIKE TO CALL UP THE FOLKS WHO  
12 ARE HERE ON THE FIRE PREVENTION MONTH PRESENTATION, AND I'D  
13 LIKE TO CALL ON MARCIA WILSON? ARE THEY HERE? COME ON DOWN.  
14 WHILE THEY'RE COMING DOWN, LET ME READ THE PROCLAMATION. EVERY  
15 YEAR THE LOS ANGELES COUNTY FIRE DEPARTMENT BESTOWS THE  
16 PERPETUAL FIRE PREVENTION AWARD OF EXCELLENCE ON ONE OF ITS  
17 MEMBERS WHO HAS PERFORMED OUTSTANDING WORK IN THE FIRE  
18 PREVENTION FIELD AND DEMONSTRATED EXCEPTIONAL COMMUNITY  
19 INVOLVEMENT. THE 2012 AWARD WINNER IS MARCIA A. WILSON, FIRE  
20 PREVENTION ENGINEERING ASSISTANT II WITH THE SPRINKLER AND  
21 FIRE ALARM PLAN CHECK UNIT IN THE FIRE PREVENTION DIVISION WHO  
22 HAS SERVED WITH DISTINCTION IN THE DEPARTMENT FOR 15 YEARS.  
23 SHE FUNCTIONS AS A FIRE ALARM AND SPECIAL FIRE SUPPRESSION  
24 SYSTEMS PLAN REVIEWER AND ASSISTS IN DEVELOPING EMERGENCY  
25 REPAIR PLANS FOR VARIOUS PROJECTS TO MAINTAIN CODE COMPLIANCE



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1 AND SYSTEMATIC PROJECT PHASING. SHE'S A MEMBER OF THE COUNTY  
2 TITLE 32 CODE REVIEW COMMITTEE AND THE CALIFORNIA AUTOMATIC  
3 FIRE ALARM ASSOCIATION. THE BOARD OF SUPERVISORS WANTED TO  
4 TAKE THIS OPPORTUNITY, MARCIA, TO COMMEND YOU AND EXTEND YOU  
5 SINCERE CONGRATULATIONS ON RECEIVING THE 2012 PERPETUAL FIRE  
6 PREVENTION AWARD OF EXCELLENCE, WITH SINCERE GRATITUDE FOR  
7 YOUR COMMITMENT TO THE COUNTY'S FIRE DEPARTMENT DIVISION.  
8 CONGRATULATIONS AND KEEP UP THE GOOD WORK. [APPLAUSE.]

9

10 **MARCIA WILSON:** FIRST OF ALL, THANK YOU. THANK YOU FOR ALL MY  
11 FRIENDS AND FAMILY WHO CAME OUT AND TOOK TIME OUT OF THEIR  
12 BUSY SCHEDULE TO COME AND SUPPORT ME. I'D ALSO LIKE TO THANK  
13 ALL OF MY COWORKERS FOR MAKING MY JOB A LOT EASIER. THANK YOU  
14 AGAIN. [APPLAUSE.]

15

16 **SUP. YAROSLAVSKY, CHAIRMAN:** YOU GUYS CAN STICK AROUND BECAUSE  
17 YOU'RE VERY MUCH PART OF FIRE PREVENTION. THIS IS A  
18 PROCLAMATION COMMEMORATING -- PROCLAIMING FIRE PREVENTION  
19 MONTH THIS MONTH. FIRE TAKES A SIGNIFICANT PERSONAL AND  
20 ECONOMIC TOLL IN OUR SOCIETY, AND SAFETY MEASURES CAN  
21 SIGNIFICANTLY CUT THE RISK OF FIRE. THE SAFETY STRATEGY  
22 CONCEPT, HAVE TWO WAYS OUT IS AN EFFECTIVE LIFE SAVER.  
23 DEVELOPING A HOME ESCAPE PLAN AND INSTALLING AND TESTING SMOKE  
24 ALARMS HAVE PROVEN TO REDUCE THE INCIDENCE OF HOME FIRE DEATHS  
25 BY 50 PERCENT SINCE THEIR INTRODUCTION AND PROMOTION. WORKING





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1 SMOKE ALARMS ARE ESSENTIAL IN EVERY HOUSEHOLD AND SHOULD BE  
2 INSTALLED ON EVERY LEVEL INCLUDING THE BASEMENT AND OUTSIDE  
3 EACH SLEEPING AREA. HAVE TWO WAYS OUT IS THE THEME OF FIRE  
4 PREVENTION MONTH 2012. AND IT REPRESENTS A VITALLY IMPORTANT  
5 MESSAGE TO PROTECT ALL COUNTY RESIDENTS. THE BOARD OF  
6 SUPERVISORS OF L.A. COUNTY HEREBY RECOGNIZES THE MONTH OF  
7 OCTOBER 2012 AS FIRE PREVENTION MONTH, AND ALL RESIDENTS ARE  
8 ENCOURAGED TO EDUCATE THEMSELVES ABOUT FIRE SAFETY STRATEGIES  
9 AND TO INTEGRATE INTO THEIR HOME ESCAPE PLAN THE CONCEPT OF  
10 "HAVE TWO WAYS OUT". SO LET ME PRESENT THIS TO CHIEF WATSON.  
11 THANK YOU. [APPLAUSE.] LET ME ASK YOU TO SAY A WORD OR TWO,  
12 CHIEF.

13

14 **CHIEF WATSON:** SUPERVISOR YAROSLAVSKY, SUPERVISOR, STAFF,  
15 LADIES AND GENTLEMEN, THANK YOU. THE PROCLAMATION SAID IT  
16 WELL. BE PREPARED. AND IN KEEPING WITH THE THEME OF FIRE  
17 PREVENTION WEEK, FIRE PREVENTION MONTH, DEVELOP A SAFETY PLAN,  
18 AN EVACUATION PLAN FOR YOUR HOME. HAVE TWO WAYS OUT. PREPARE  
19 TODAY AND AVERT TRAGEDY LATER. THANK YOU. [APPLAUSE.]

20

21 **SUP. YAROSLAVSKY, CHAIRMAN:** THANK YOU VERY MUCH. THE  
22 REPRESENTATIVES FROM AIDS WALK L.A., ARE THEY HERE? ALL RIGHT.  
23 THE 28TH ANNUAL AIDS WALK LOS ANGELES WILL TAKE PLACE ON  
24 OCTOBER 14, THIS SUNDAY. IT IS THIS SUNDAY, YES. A COMMUNITY  
25 FUNDRAISING EVENT TO SUPPORT THE VITALLY IMPORTANT SERVICES



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1 PROVIDED BY AIDS PROJECT LOS ANGELES AND SEVERAL LOCAL  
2 H.I.V./AIDS SERVICE ORGANIZATIONS AS WELL AS TO PROMOTE PUBLIC  
3 AWARENESS AND COMMEMORATE THE LAUNCH OF THE AIDS WALK  
4 MOVEMENT. AIDS WALK LOS ANGELES HAS RAISED MORE THAN \$72  
5 MILLION SINCE 1985 TO FIGHT H.I.V./AIDS IN LOS ANGELES COUNTY,  
6 AND THE MOVEMENT HAS RAISED MORE THAN HALF A BILLION DOLLARS  
7 NATIONWIDE. IT IS APPROPRIATE TO CALL PUBLIC ATTENTION TO THIS  
8 MILESTONE EVENT, AND THE SPIRITED VOLUNTEERS WHO HAVE  
9 COMMITTED TIME TO H.I.V./AIDS PREVENTION, TREATMENT, AND  
10 ADVOCACY. THOUSANDS OF PARTICIPANTS ARE EXPECTED TO JOIN THE  
11 EVENT AND TRAVERSE THE STREETS OF WEST HOLLYWOOD AND LOS  
12 ANGELES FOR THE 6.2 MILE AIDS WALK LOS ANGELES EVENT, WHICH  
13 HAS BECOME ONE OF THE LARGEST, MOST DIVERSE, AND HIGHLY  
14 ANTICIPATED ANNUAL EVENTS IN L.A. COUNTY, WHICH LAST YEAR  
15 INCLUDED SOME 30,000 WALKERS AND 2500 VOLUNTEERS, CONSTITUTING  
16 THE LARGEST AIDS ADVOCACY EVENT IN SOUTHERN CALIFORNIA AND  
17 GENERATING MORE THAN \$3 MILLION FOR H.I.V./AIDS PROGRAMS JUST  
18 IN THAT YEAR. RENOWNED AS ONE OF THE LARGEST NONPROFIT AIDS  
19 SERVICE ORGANIZATIONS IN THE UNITED STATES, AIDS PROJECT LOS  
20 ANGELES PROVIDES BILINGUAL DIRECT SERVICES, PREVENTION  
21 EDUCATION AND LEADERSHIP ON RELATED POLICY AND LEGISLATION AND  
22 WITH MORE THAN 27 YEARS OF SERVICE, THE ORGANIZATION IS A  
23 COMMUNITY-BASED VOLUNTEER-SUPPORTED ORGANIZATION WITH LOCAL,  
24 NATIONAL AND GLOBAL REACH. THE BOARD OF SUPERVISORS OF THE  
25 COUNTY OF LOS ANGELES HEREBY COMMENDS, HIGHLY COMMENDS, AIDS



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1 PROJECT LOS ANGELES AND AIDS WALK LOS ANGELES 2012 FOR THE  
2 CONTRIBUTIONS THEY ARE MAKING TOWARD IMPROVING THE LIVES AND  
3 HEALTH OF PEOPLE LIVING WITH H.I.V. AND AIDS, FOR COMMUNITY  
4 OUTREACH, AND FOR BRINGING THE COMMUNITY TOGETHER IN A  
5 POSITIVE, CONSTRUCTIVE EFFORT TO CONFRONT THIS PUBLIC HEALTH  
6 CHALLENGE. WE HAVE CRAIG MILLER WHO IS HERE, THE FATHER OF  
7 THIS IDEA, I GUESS IS A FAIR WAY TO SAY IT. CRAIG, WHY DON'T  
8 YOU COME UP HERE AND ARE YOU ACCEPTING FOR EVERYBODY? INBAR  
9 SHARON WILL ACCEPT, ALONG WITH CRAIG, THIS PROCLAMATION. AND  
10 I'LL ASK HIM TO SAY A FEW WORDS AFTER THE PHOTO OPP.

11 [LAUGHTER.]

12

13 **INBAR SHARON:** HI, MY NAME IS INBAR. I'M HERE WITH AIDS WALK  
14 I'D LOVE TO RECOGNIZE OUR COUNTY LEADERS, WHO ARE FUNDRAISING  
15 FOR THE WALK THIS YEAR, WHICH IS ON SUNDAY. AND HERE WE HAVE  
16 CAROL WILLIAMS FROM THE REGISTRAR OFFICE, TIM VIAZ FROM THE  
17 PROBATION DEPARTMENT, LISA SONG FROM THE MENTAL HEALTH  
18 DEPARTMENT, ARMANDO NOGAL, FROM COMMUNITY AFFAIRS, ANGEL  
19 BALTHAZAR HERE WITH DANNY DE LA ROSA FROM THE PARKS AND  
20 RECREATION DEPARTMENT, AS WELL AS LORI CRUZ FROM THE CHILD  
21 SUPPORT SERVICES. [APPLAUSE.]

22

23 **CRAIG MILLER:** I WOULD JUST LIKE TO ADD OUR DEEP APPRECIATION  
24 TO COUNTY SUPERVISOR YAROSLAVSKY WHO HAS BEEN A PASSIONATE  
25 SUPPORTER OF THIS EVENT AND THIS ISSUE SINCE THE 1980S AND THE



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1 DAYS OF L.A. CITY COUNCILMAN ZEV YAROSLAVSKY. I ALSO WANT TO  
2 ACKNOWLEDGE THE PASSIONATE SUPPORT OF HIS STAFF, ESPECIALLY  
3 SENIOR DEPUTY JOEL BELLMAN AND HIS FAMILY, WHO ARE OUT THERE  
4 EACH YEAR PARTICIPATING AS PART OF THE COUNTY TEAM AND HELPING  
5 ACHIEVE SUCH GREAT FUNDRAISING TOTALS. AN IMPORTANT ELEMENT IN  
6 GETTING THE WORD OUT ABOUT AIDS WALK LOS ANGELES OVER THE  
7 YEARS HAS BEEN TRANSIT ADVERTISING. AND I ALSO WANT TO  
8 ACKNOWLEDGE SUPERVISOR YAROSLAVSKY FOR THE IMPORTANT  
9 LEADERSHIP HE IS SHOWING IN ENSURING THAT AIDS WALK LOS  
10 ANGELES AND H.I.V. PREVENTION MESSAGES HAVE EQUAL ACCESS TO  
11 TRANSIT ADVERTISING. I SO THANK THE COUNTY OF LOS ANGELES AND  
12 ALL OF THE EMPLOYEES WHO ARE RALLYING TOGETHER BEHIND THIS  
13 VERY IMPORTANT HUMANITARIAN CAUSE. THANK YOU SO MUCH.  
14 [APPLAUSE.]

15

16 **SUP. YAROSLAVSKY, CHAIRMAN:** NEXT I'D LIKE TO ASK RICHARD  
17 SANCHEZ, OUR CHIEF INFORMATION OFFICER, AND ROBERT PITTMAN,  
18 OUR CHIEF INFORMATION SECURITY OFFICER, TO JOIN ME. TODAY I'M  
19 PRESENTING A SCROLL IN HONOR OF NATIONAL CYBER SECURITY  
20 AWARENESS MONTH AND PROCLAIM THIS MONTH AS PART OF A  
21 NATIONWIDE CAMPAIGN TO EDUCATE THE PUBLIC ABOUT THE IMPORTANCE  
22 OF KEEPING WORKPLACE AND HOME COMPUTER, COMPUTER NETWORKS AND  
23 DATA FILES SAFE AND SECURE FROM UNAUTHORIZED ACCESS,  
24 DISRUPTION OR THEFT. I THINK ALL OF US WHO DEAL IN COMPUTERS  
25 ARE WELL AWARE OF THE EXPOSURE AND THE VULNERABILITIES THAT WE



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1 HAVE, SO CYBER SECURITY SHOULDN'T JUST BE A MATTER OF  
2 AWARENESS IN OCTOBER, BUT ALL THE OTHER 11 MONTHS, ALSO. BUT  
3 SINCE WE DON'T HAVE ENOUGH MONTHS PROCLAIMED IN AMERICA,  
4 NATIONAL CYBER SECURITY AWARENESS MONTH IN OCTOBER IS THE  
5 LATEST. SO THIS IS IN GRATEFUL APPRECIATION FOR YOUR  
6 OUTSTANDING COMMUNITY EDUCATION CAMPAIGN AIMED AT PROMOTING  
7 COMPUTER AND DATA SECURITY, ENSURING THE INTEGRITY OF THE  
8 NATION'S CRITICAL CYBER INFRASTRUCTURE. AND RICHARD, IF YOU'LL  
9 ACCEPT THIS ON BEHALF OF THE BOARD, WE APPRECIATE YOUR EFFORTS  
10 VERY MUCH. [APPLAUSE.]

11

12 **RICHARD SANCHEZ:** THANK YOU, SUPERVISOR. AS THE SUPERVISOR  
13 SAID, OCTOBER IS THE MONTH IN WHICH WE LOOK AT CYBER SECURITY.  
14 BUT CYBER SECURITY IS SOMETHING WE SHOULD BE MONITORING AND  
15 WATCHING CLOSELY ALL THE TIME. THE COUNTY OF LOS ANGELES IS  
16 CONSTANTLY BEING BOMBARDED BY FOLKS TRYING TO INVADE OUR  
17 NETWORK AND GET TO OUR DATA. OUR SECURITY EXPERTS IN THE  
18 VARIOUS COUNTY DEPARTMENTS WORK DILIGENTLY AND LONG HOURS TO  
19 ENSURE THAT OUR DATA IS PROTECTED 24 HOURS, 7 DAYS A WEEK. MY  
20 THANKS TO ALL THE DEPARTMENTAL INFORMATION SECURITY OFFICERS  
21 AND TO MR. PITTMAN OUR SECURITY OFFICER FOR THE COUNTY.

22 [APPLAUSE.]

23

24 **SUP. YAROSLAVSKY, CHAIRMAN:** LAST BUT NOT LEAST IF I CAN CALL  
25 MARGARET DONELLAN TODD TO JOIN US UP HERE? TODAY I'M HONORED



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1 TO PRESENT A SCROLL TO HONOR THE COUNTY OF LOS ANGELES PUBLIC  
2 LIBRARY CENTENNIAL ANNIVERSARY, WHICH WAS OFFICIALLY  
3 CELEBRATED ON SEPTEMBER 5, 2012. ALL 85 BRANCHES OF THE COUNTY  
4 LIBRARY SYSTEM CELEBRATED THE LIBRARY'S CENTENNIAL 100TH  
5 BIRTHDAY THROUGH VARIOUS ACTIVITIES AND PERFORMANCES FOR THE  
6 ENJOYMENT OF THEIR DIVERSE COMMUNITIES. THE COUNTY OF LOS  
7 ANGELES PUBLIC LIBRARY IS AN INVALUABLE RESOURCE TO OUR ENTIRE  
8 COMMUNITY, PROVIDING RESOURCES FOR EARLY LEARNING, PARENT  
9 EDUCATION, JOB READINESS, TEEN INVOLVEMENT AND ADULT LIFELONG  
10 LEARNING. ON SEPTEMBER 5, 1912, THE BOARD OF SUPERVISORS OF  
11 LOS ANGELES COUNTY VOTED TO CREATE THE LOS ANGELES COUNTY FREE  
12 LIBRARY. AND MIKE ANTONOVICH VOTED AYE ON THAT DAY.  
13 [LAUGHTER.] WE LOVE YOU, MIKE. SINCE ITS FOUNDING 100 YEARS  
14 AGO, THE COUNTY LIBRARY HAS GROWN FROM A COLLECTION OF 50  
15 BOOKS HOUSED IN ONE ROOM OF A WILLOWBROOK RESIDENCE INTO A  
16 HOLDING COMPRISING MORE THAN 7 MILLION BOOKS AND OTHER ITEMS.  
17 THE COUNTY LIBRARY SYSTEM HAS SERVED MORE THAN 11 MILLION  
18 VISITORS AND PROVIDED MORE THAN 2 MILLION COMPUTER SESSIONS TO  
19 COUNTY LIBRARY USERS. I'M HONORED TO PRESENT THIS PROCLAMATION  
20 TO MARGARET DONELLAN TODD, OUR CHIEF LIBRARIAN, WHO DOES SUCH  
21 GREAT WORK FOR US IN EVERY COMMUNITY IN THIS COUNTY. LIBRARIES  
22 ARE A BIG DEAL. PEOPLE LOVE THEM. KIDS LOVE THEM. AND THEY ARE  
23 THE COMMONS OF OUR SOCIETY. IF INFORMATION IS POWER, THE  
24 LIBRARY PROVIDES AN ACCESS TO INFORMATION AND POWER FREE OF  
25 CHARGE, MOSTLY [LAUGHTER.] THAT YOU COULDN'T GET ANY OTHER





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1 WAY. AND IT'S THE BACKBONE OF OUR OWN DEMOCRACY AND ANY  
2 DEMOCRACY HAS TO HAVE A GOOD PUBLIC LIBRARY SYSTEM. HAPPY  
3 BIRTHDAY, HAPPY 100TH BIRTHDAY, AND WE'LL ALL BE AROUND IN  
4 2112 TO CELEBRATE THE BICENTENNIAL. THANKS, MARGARET.

5 [APPLAUSE]

6

7 **MARGARET DONELLAN TODD:** THANK YOU, SUPERVISOR. TODAY I WANT TO  
8 TAKE A MOMENT TO THANK THE BOARD OF SUPERVISORS FOR THEIR  
9 SUPPORT OF THE PUBLIC LIBRARY. THEY HAVE BEEN STRONG  
10 SUPPORTERS FOR 100 YEARS. SO WE ARE VERY APPRECIATIVE OF THAT.  
11 WE ALSO HAVE COMMISSION MEMBERS HERE TODAY AS WELL AS  
12 FOUNDATION MEMBERS. AND I KNOW THAT OUR FOUNDATION SECRETARY-  
13 TREASURER IS HERE TO REPRESENT JOHN DONNER, AND SHE WANTS TO  
14 MAKE AN ANNOUNCEMENT? EVELYN?

15

16 **SPEAKER:** THANK YOU. ALL RIGHT. THANK YOU SO MUCH. YES, ON  
17 BEHALF OF THE COUNTY LIBRARY FOUNDATION, CHAIRMAN JOHN DONNER,  
18 OUR BOARD MEMBERS AND BUSINESS PARTNERS, THE LIBRARY  
19 FOUNDATION WISHES TO ADD ITS CONGRATULATIONS AS THE COUNTY  
20 CELEBRATES ITS 100 YEARS OF LIBRARY SERVICE. IN HONOR OF THIS  
21 HISTORIC ACHIEVEMENT, THE FOUNDATION IS PLEDGING 100,000 TO  
22 FUND THE LIBRARY'S NEW TEEN INITIATIVE. [APPLAUSE.] YES! THANK  
23 YOU. WE ALSO WISH TO ACKNOWLEDGE WATSON LAND COMPANY FOR ITS  
24 \$100,000 PLEDGE. [APPLAUSE.] CITY NATIONAL BANK FOR ITS  
25 PLEDGE. AND OUR BOARD MEMBER BOB BUSH, WHO WISHED TO BE WITH



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1 US TODAY, FOR FACILITATING A NEW PARTNERSHIP WITH L.A. WORKS.  
2 THAT'S GOING TO PROVIDE US WITH AN ONLINE EMPLOYMENT SERVICES  
3 FOR THE UNEMPLOYED. SO WE ARE VERY, VERY PLEASED, AND WE'RE  
4 ALSO PROUD THAT WE PLAYED A KEY ROLE IN THE ONLINE HOMEWORK  
5 HELP PROGRAM, FAMILY PLACE PROGRAM, THE LIBRARY'S CULTURAL  
6 CENTERS, AND CERTAINLY A NEW FEATURE FOR US, WHICH IS THE  
7 MATCHING GRANT PROGRAM, WHICH PROVIDES FUNDRAISING INCENTIVE  
8 FOR LIBRARY FRIENDS GROUPS BY MATCHING FUNDS THEY RAISE FOR  
9 NEW AND INNOVATIVE LIBRARY PROJECTS. SO ON BEHALF OF THE  
10 FOUNDATION, WE WANT TO THANK THE BOARD FOR ITS CONTINUED  
11 SERVICE AND THE C.E.O. FOR THE CONSTANT SUPPORT THAT THE  
12 LIBRARY GETS. WE HAVE A SPECIAL GIFT FOR THE SUPERVISORS. A  
13 LITTLE GIFT PACKAGE THAT HAS A SMALL WOODEN BOOK IN IT WITH A  
14 LITTLE CLOTH THAT SAYS "TO REMIND US ALL, THERE'S ALWAYS TIME  
15 TO READ." THANK YOU. AND HAPPY 100TH BIRD DAY. [APPLAUSE.]

16

17 **MARGARET DONELLAN TODD:** SUPERVISORS, SINCE YOU COULDN'T BE  
18 WITH US TO CUT OUR 100TH BIRTHDAY CAKE, WE'VE BROUGHT CUPCAKES  
19 FOR YOU. AND WE KNOW THAT WITH A HEALTHY INITIATIVE, WE ONLY  
20 EAT THOSE ONCE EVERY 100 YEARS. [LAUGHTER.] BUT WITH THAT,  
21 THANK YOU SO MUCH FOR YOUR SUPPORT. AND HAPPY BIRTHDAY,  
22 EVERYBODY. AND STAFF, THANK YOU FOR COMING TODAY. YOU'RE THE  
23 REASON THE LIBRARY'S GREAT. [APPLAUSE.]

24



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1    **SUP. YAROSLAVSKY, CHAIRMAN:** OKAY. WAITING FOR SACHI TO COME  
2    BACK AND WE'LL BE ON OUR WAY. SUPERVISOR KNABE HAS NO  
3    PRESENTATIONS, SUPERVISOR ANTONOVICH. YOU'RE ON. SORRY ABOUT  
4    THAT.

5

6    **SUP. ANTONOVICH:** THIS IS A VERY WONDERFUL PROGRAM THAT OCCURS  
7    ONCE A YEAR, AND IT'S IN COVINA, THE COVINA ASSEMBLY OF GOD  
8    CHURCH. EVERY YEAR THEY HAVE A BACK-TO-SCHOOL BLAST, WHICH HAS  
9    BEEN -- WAS INSPIRED 11 YEARS AGO WHEN A TEAM OF VISITING  
10    FAMILIES IN AN AREA CLOSE TO THE CHURCH WHICH WAS KNOWN FOR  
11    ITS GANG ACTIVITY, SO THE TEAM WHICH WAS LED BY SANDY FUTTER,  
12    WOULD VISIT THOSE FAMILIES REGULARLY AND SAW MANY OF THEIR  
13    NEEDS. IN THE EARLY YEARS THE EVENT WAS HELD IN THE STREETS,  
14    AND AS THE EVENT GOT LARGER AT COVINA PARK, THE MEMBERS OF THE  
15    COVINA ASSEMBLY OF GOD CHURCH WOULD DONATE SUPPLIES, SCHOOL  
16    SUPPLIES FOR THE BACKPACKS AND THE VOLUNTEERS WOULD DEVOTE  
17    HUNDREDS OF HOURS IN HELPING TO MAKE THE EVENT A SUCCESS. THE  
18    LOCAL BUSINESSES HELP SUPPORT THE EVENT BY DONATING THE  
19    VARIOUS GOODS AND SERVICES. TACO BELL, FRITO-LAY AND PEPSI  
20    PARTNERED WITH THE CHURCH THIS YEAR TO PROVIDE DINNER TO THE  
21    FAMILIES. ADDITIONALLY, THE STUDENTS FROM THE MARCINELLO  
22    SCHOOL OF BEAUTY VOLUNTEERED THEIR TIME TO PROVIDE FREE  
23    HAIRCUTS. REPRESENTATIVES FROM L.A. WORKS, EMPLOYMENT  
24    DEVELOPMENT DEPARTMENT, THE L.A. COUNTY CHILD SUPPORT  
25    SERVICES, COMPASSION IN ACTION, SOUTHERN CALIFORNIA EDISON,



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1 SAFETY BELT SAFE AND OPTIONS AND THE FAMILY RESOURCE CENTER  
2 ATTENDED AND SHARED VALUABLE INFORMATION WITH THEIR FAMILIES.  
3 THE EVENT WAS ATTENDED BY MORE THAN 1500 INDIVIDUALS. SO TO  
4 ACCEPT THE SCROLL TODAY IS SANDY FUTTER FROM THE COMMUNITY  
5 SERVICE DIRECTOR AT COMMUNITY ASSEMBLY OF GOD CHURCH. AND THIS  
6 IS ONE WHERE THE CHURCH IS IN THE COMMUNITY HELPING THE PEOPLE  
7 MEET THEIR NEEDS. SO CONGRATULATIONS AND GOD BLESS YOU.

8 [APPLAUSE.]

9

10 **SANDY FUTTER:** THANK YOU, SUPERVISOR. IT IS A PRIVILEGE FOR OUR  
11 CHURCH TO HELP THE COMMUNITY IN THIS MANNER. ACTUALLY, OUR  
12 STATS WERE A LITTLE BIT HIGHER. WE HAD OVER 2,000 FAMILIES  
13 ATTEND THIS EVENT IN THE EAST SAN GABRIEL VALLEY. AND WE WERE  
14 ABLE TO PROVIDE BACKPACKS FOR OVER 1300 PEOPLE. THIS IS THE  
15 FIRST YEAR WE'VE ACTUALLY EVER RUN OUT. THE NEED IS SO GREAT  
16 IN THIS AREA. BUT WE WERE STILL ABLE TO PROVIDE SCHOOL  
17 SUPPLIES. IT IS GREAT TO SEE NOT ONLY OUR BUSINESSES BUT ALL  
18 THE DIFFERENT AGENCIES, BE IT GOVERNMENT AGENCY OR A NONPROFIT  
19 AGENCY, COME TOGETHER ON THIS ONE DAY. WE HAVE DOCTORS, WE  
20 HAVE NURSES, WE HAVE SO MANY PEOPLE COME TOGETHER TO HELP THE  
21 CITY AND THE PEOPLE THAT ARE IN THE DIFFERENT CITIES. SO THANK  
22 YOU VERY MUCH. THANK YOU, SUPERVISOR. [APPLAUSE.]

23

24 **SUP. ANTONOVICH:** TODAY WE'RE GOING TO HONOR OFFICER BRYAN  
25 DUNCAN OF THE GLENDALE POLICE DEPARTMENT AND HIS D.U.I. TEAM



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1 FOR A RECENT SPECIAL RECOGNITION AWARD FROM THE CALIFORNIA  
2 OFFICE OF TRAFFIC AND SAFETY. HAVING RACKED UP NEARLY 100  
3 DRIVING UNDER THE INFLUENCE RELATED ARRESTS SO FAR THIS YEAR,  
4 OFFICER DUNCAN WAS AWARDED THE TRAFFIC SAFETY EXCELLENCE AWARD  
5 BY THE CALIFORNIA OFFICERS OF TRAFFIC SAFETY. HE WAS ONE OF A  
6 GROUP OF ABOUT 13 OFFICERS STATEWIDE WHO WERE HONORED WITH  
7 THIS RECOGNITION. DUNCAN ALSO WON THE MOTHERS AGAINST DRUNK  
8 DRIVERS AWARD THIS YEAR FOR HIS HIGH NUMBER OF ARRESTS. AND HE  
9 AND FIVE OTHER OFFICERS MAKE UP A D.U.I. TEAM THAT IS  
10 DEDICATED TO KEEPING THE DRUNK DRIVERS OFF OUR CITY STREETS.  
11 FIRST PROPOSED BY OFFICER DUNCAN IN 2011, THE TEAM NOW  
12 OPERATES THREE DAYS A WEEK. THEY FOCUS ON BUSY TRAFFIC AREAS  
13 AND NEIGHBORHOODS WITH A HIGH NUMBER OF D.U.I. ARRESTS AND  
14 COLLISIONS. SO FAR THIS YEAR, THEY MADE 315 ARRESTS, WHICH IS  
15 53 PERCENT OF ALL DUI-RELATED BOOKINGS IN THE CITY. ASSAULTS  
16 FOR THE D.U.I. ARE UP -- ARRESTS FOR THOSE D.U.I.S ARE UP 103  
17 PERCENT FROM 2011. AND THE COLLISIONS, TRAFFIC COLLISIONS ARE  
18 DOWN BY 24 PERCENT, WHICH IS LARGELY DUE TO DUNCAN AND HIS  
19 FELLOW OFFICERS STOPPING PEOPLE AND ARRESTING THEM BEFORE THEY  
20 CAN KILL OR HURT SOMEBODY DRIVING INTOXICATED. SO  
21 CONGRATULATIONS. [APPLAUSE.] BENNETT BETMAN. BRYAN GUNN.  
22 [APPLAUSE.] MATTHEW BOLTON. [APPLAUSE.] ARTHUR -- [APPLAUSE.]  
23 [OFF MIC.]  
24



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1 **DEPUTY BRYAN DUNCAN:** SUPERVISOR ANTONOVICH, BOARD OF  
2 SUPERVISORS, THANK YOU VERY MUCH, WE ARE HUMBLLED TO RECEIVE  
3 THIS AWARD. TRAFFIC SAFETY IS OUR NUMBER 1 GOAL IN THE CITY OF  
4 GLENDALE AND MAKING SURE THAT THE CITIZENS ARE SAFE IN OUR  
5 CITY. AND I'D LIKE TO THANK OUR COMMAND STAFF, WHO ALLOWED US  
6 TO PUT THIS TASKFORCE TOGETHER AND HAS MADE A HUGE IMPACT. AND  
7 WITHOUT THEIR SUPPORT, WE WOULDN'T BE UP HERE TODAY. AND OUR  
8 CAPTAIN, CAPTAIN TODD STOKES. [APPLAUSE.] WE ALSO HAVE  
9 LIEUTENANT STEVE ROBERTSON AND SERGEANT RICH PHILLIPS.  
10 [APPLAUSE.]

11

12 **SPEAKER:** I THANK YOU VERY MUCH. ON BEHALF OF CHIEF DEPOMPA AND  
13 CAPTAIN STOKES AND MYSELF, WE'D LIKE TO THANK THE SUPERVISORS  
14 FOR TAKING TIME OUT OF THEIR BUSY SCHEDULES TO RECOGNIZE  
15 SOMETHING VERY NEAR AND DEAR TO OUR HEARTS. BUT THE ACCOLADES  
16 REALLY GO TO THESE SIX OFFICERS. THEY ARE DIFFICULT  
17 INVESTIGATIONS, THEY ARE NOT EASY AND THEY TRULY ARE MAKING A  
18 BIG DIFFERENCE WITH THE HARD WORK THAT THEY DO DAY IN AND DAY  
19 OUT. SO I'M VERY THANKFUL TO THEM BUT THANK YOU FOR YOUR TIME  
20 TODAY. [APPLAUSE.]

21

22 **SUP. ANTONOVICH:** THIS MORNING WE HAVE THREE EXTRAORDINARY  
23 MOTHERS WHO WERE HONORED BY THE MOTHERS INC. CITY OF DUARTE  
24 COUNCILWOMAN, MARGARET FINLAY, WHO RECEIVED THE 2012 MOTHER OF  
25 THE YEAR ACHIEVEMENT AWARD; DARCY URE WHO RECEIVED THE 2012





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1 AWARD, ALONG WITH BEVERLY NELSON, WHO WAS A RECIPIENT.  
2 AMERICAN MOTHERS INC. IS AN INTERFAITH NONPOLITICAL, NONPROFIT  
3 ORGANIZATION FOR WOMEN AND MEN WHO IDENTIFY WITH THEIR PURPOSE  
4 OF STRENGTHENING THE MORAL AND SPIRITUAL FOUNDATIONS OF THE  
5 FAMILY. THEY WERE STARTED BY ANNA REEVES JARVIS AS SHE SOUGHT  
6 TO HEAL THE DAMAGE DONE TO FAMILIES CAUGHT IN THE CONFLICT OF  
7 THE CIVIL WAR. SHE ORGANIZED A DAY OF LOVE AND FRIENDSHIP  
8 ACROSS BATTLE LINES, AND THIS SIMPLE OBSERVANCE GREW INTO THE  
9 NATIONAL HOLIDAY KNOWN AS MOTHER'S DAY FOR WHICH AMERICAN  
10 MOTHERS IS THE OFFICIAL SPONSOR. EACH YEAR THEY SELECT A  
11 REMARKABLE MOTHER FROM NOMINEES FROM OUR 50 STATES, DISTRICT  
12 OF COLUMBIA AND THE COMMONWEALTH OF PUERTO RICO FOR THIS  
13 HONOR. SO WE WOULD LIKE TO CONGRATULATE EACH OF THE RECIPIENTS  
14 TODAY. FIRST THE HONORABLE MARGARET FINLAY. CONGRATULATIONS.  
15 [APPLAUSE.] AND DARCY URE? [APPLAUSE.] SO THE BEST THING IS  
16 WHY DON'T WE START AND WE'LL GO RIGHT DOWN THE LINE AND SAY A  
17 FEW WORDS.

18

19 **DARCY URE:** I'M DARCY URE. THIS IS MY HUSBAND AND BABY CLAIRE.  
20 AND I'M HONORED TO BE THE CALIFORNIA MOTHER OF THE YEAR.

21

22 **BEVERLY NELSON:** I'M BEVERLY NELSON AND MY HUSBAND CRAIG. AND  
23 IT'S AN HONOR TO BE WITH YOU TODAY TO BE HONORED BY YOU. IT'S  
24 A PRIVILEGE FOR ME TO REPRESENT ALL OF THE MOTHERS IN THIS



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1 WONDERFUL COUNTRY OF OURS AS CALIFORNIA MOTHER OF THE YEAR.

2 THANK YOU.

3

4 **MARGARET FINLAY:** HELLO, I'M MARGARET FINLAY. AND IT'S KIND OF

5 FUNNY, ABOUT SIX WEEKS AGO, I CALLED UP SUPERVISOR

6 ANTONOVICH'S OFFICE AND I SAID "I KNOW THIS IS KIND OF WEIRD,

7 BUT CAN YOU HONOR ME"? AND I SAID IT'S ACTUALLY THE OTHER TWO

8 PEOPLE THAT ARE SO OUTSTANDING. AND I JUST WANTED TO THANK ALL

9 THE SUPERVISORS FOR HONORING MOTHERS. THAT'S WHAT THIS IS.

10 Y'ALL CAME FROM GREAT MOTHERS, I'M ASSUMING. AND I KNOW THAT

11 YOU'RE MARRIED TO WOMEN THAT ARE GREAT MOTHERS, ALSO.

12 MOTHERHOOD IS ONE OF THE THINGS THAT IS SHAPING THE FUTURE OF

13 OUR COUNTRY. AND WE WILL BE HAVING A CONFERENCE OUT AT

14 CLAREMONT GRADUATE UNIVERSITY, AND THAT WILL BE THIS COMING

15 SATURDAY FROM 9 TO 4 IF YOU WOULD LIKE INFORMATION ON IT, YOU

16 CAN JUST GET HOLD OF CLAREMONT GRADUATE UNIVERSITY. AGAIN, I'M

17 HONORED, AS WE ALL ARE, THAT THE SUPERVISORS WOULD TAKE THIS

18 KIND OF TIME WITH US. THANK YOU VERY, VERY MUCH. AND, AGAIN,

19 MOTHERS ARE SHAPING THE WORLD. THANKS TO ALL YOU WOMEN OUT

20 THERE THAT ARE DOING SUCH A GOOD JOB. THANK YOU. [APPLAUSE.]

21

22 **SUP. ANTONOVICH:** MARGARET'S BEEN MAYOR AND SERVES AS

23 COUNCILWOMAN FOR THE BEAUTIFUL CITY OF DUARTE, AND WE

24 APPRECIATE HER LEADERSHIP THERE, AS WELL. NEXT WE HAVE THE

25 U.S. SUMO CHAMPIONSHIP, THE WORLD SUMO CHAMPION, BYAMBAJAV



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1 ULAMBAYAR, HE'S BEEN A PROFESSIONAL JAPANESE SUMO FOR THE PAST  
2 FIVE YEARS. HIS RECORD HAS OVER 50 WINS AND ONLY ONE LOSS. HE  
3 IS JOINED TODAY BY HIS COACH ANDREW FREUND. ANDREW, A TRUSTY  
4 OF THE U.S. SUMO FEDERATION, HAS PRACTICED, COACHED AND  
5 COMPETED IN AND PRODUCED SUMO EVENTS FOR THE PAST 15 YEARS. HE  
6 WAS A RECENT INDUCTEE INTO INTO THE MARTIAL ARTS MUSEUM HALL  
7 OF FAME AND HAS PRODUCED THE SUMO U.S. OPEN FOR THE PAST 12  
8 YEARS. SUMO DEVELOPED INTO AN ENTERTAINMENT FOR THE ROYAL  
9 COURT OVER 1200 YEARS AGO IN JAPAN AND WAS USED FOR MARSHAL  
10 TRAINING OF WARRIORS OVER THE CENTURIES. ABOUT 400 YEARS AGO,  
11 PROFESSIONAL SUMO WAS FORMED AND BEGAN TO CONDUCT COMPETITIONS  
12 FOR THE MASSES TO ENJOY. DURING THE LAST FOUR CENTURIES THE  
13 RULES, RITUALS, TRAINING METHODS AND LIVING GUIDELINES HAVE  
14 BEEN FURTHER REFINED AND ESTABLISHED WHICH REFLECT TODAY THE  
15 PROFESSIONAL SUMO WRESTLER. IT TAKES ONLY NATURAL ATHLETIC  
16 ABILITY, STRENGTH, SPEED, FLEXIBILITY, TECHNIQUE AND  
17 DETERMINATION AND PATIENCE. IT'S NOT JUST A SPORT BUT A SYMBOL  
18 OF JAPANESE RITUAL, DISCIPLINE AND PHILOSOPHY. [APPLAUSE.]

19

20 **ANDREW FREUND:** THANK YOU VERY MUCH, SUPERVISOR ANTONOVICH. WE  
21 REALLY APPRECIATE THE RECOGNITION FROM THE BOARD OF  
22 SUPERVISORS HERE AS WELL AS I WANT TO GIVE A SPECIAL GESTURE  
23 OF APPRECIATION AND RECOGNITION TO PHILIP CHEN WHO IS THE ONE  
24 WHO WORKS FOR SUPERVISOR ANTONOVICH AND WHO SET THIS UP. THANK  
25 YOU, PHILIP. [APPLAUSE.] WHO'S ALSO A MARTIAL ARTS ENTHUSIAST.



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1 AND WE'VE BEEN WORKING VERY HARD FOR ABOUT 15 YEARS TO PRODUCE  
2 SUMO EVENTS IN THIS COUNTRY. THERE'S BEEN IF DEVELOPMENT OF  
3 OTHER MARTIAL ARTS OVER THE DECADES FROM KARATE OR JUDO,  
4 TAEKWONDO, KUNG FU, YOU NAME IT. SO I THINK IT'S A GREAT  
5 OPPORTUNITY NOW TO BRING SUMO IN THIS COUNTRY. WE'RE VERY  
6 FORTUNATE TO HAVE BYAMBA, WHO FORMERLY COMPETED -- IN JAPAN, A  
7 PROFESSIONAL SUMO UNDER THE NAME OF DIOCHI. CURRENTLY HE HAS  
8 THREE WORLD SUMO TITLES INTERNATIONALLY, AND THIS MONTH HE'S  
9 COMPETING IN THE WORLD SUMO CHAMPIONSHIPS IN A COUPLE WEEKS.  
10 SO LET'S HOPE HE CAN WIN HIS FOURTH WORLD CHAMPION TITLE IN  
11 JUST A FEW WEEKS. LET'S HEAR IT FOR BYAMBA. [APPLAUSE.] AND WE  
12 ALSO HOPE TO CONTINUE PRODUCING SUMO EVENTS THROUGHOUT THIS  
13 COUNTRY, AND ESPECIALLY HERE IN LOS ANGELES, WHICH WE HAVE  
14 BEEN DOING FOR A FEW YEARS. FINALLY, I WANT TO GIVE A SPECIAL  
15 SHOUT OUT AND RECOGNITION TO SOMEONE WHO ALSO IS RECEIVING AN  
16 AWARD BUT SHE COULD NOT BE HERE TODAY, SOMEONE WHO HAS WORKED  
17 WITH US FOR THESE PAST 15 YEARS, CHIHIRO SAKUTA, WHO HAS  
18 HELPED PRODUCE ALL OF OUR EVENTS AND ALL OF OUR MATERIALS, I  
19 JUST WANT TO SAY THANK YOU VERY MUCH, WE DEEPLY APPRECIATE  
20 YOUR SUPPORT AND SORRY SHE COULDN'T BE HERE TODAY. ONCE AGAIN,  
21 THANK YOU EVERYONE IN THE L.A. COUNTY BOARD OF SUPERVISORS  
22 HERE TODAY. THANK YOU VERY MUCH. AND I'LL HAVE BYAMBA SAY A  
23 WORD, TOO. THANK YOU. [APPLAUSE.]  
24



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1 **BYAMBAJAV ULAMBAYAR:** HI, EVERYONE. THANK YOU FOR EVERYTHING,  
2 AND I'LL DO MY BEST. THANK YOU. [APPLAUSE.]

3

4 **SUP. ANTONOVICH:** NEXT WE HAVE A LITTLE -- THIS IS DIRK. DIRK  
5 WAS VERY SCARED BACKSTAGE WAITING TO COME IN HERE. HE'S A  
6 LITTLE CHIHUAHUA MIX. HE'S SIX YEARS OLD AND HE'S LOOKING --  
7 FOR 42, HE LOOKS PRETTY GOOD, DOESN'T HE? HE'S LOOKING TO FIND  
8 A LOVING FAMILY WHO WILL APPRECIATE LITTLE DIRK. YOU CAN CALL  
9 562-728-4644. HI DIRK, LOOK OVER HERE, LOOK AT THE CAMERAMAN.  
10 HE'S A LITTLE SHY RIGHT NOW. COME ON. OH, COME ON. LOOK AT  
11 HENRY. OH COME ON LOOK AT HENRY. SEE? ANYBODY LIKE TO ADOPT  
12 LITTLE DIRK, HE'D LIKE TO MAKE YOU A NICE LOVING FRIEND.

13

14 **SUP. YAROSLAVSKY, CHAIRMAN:** OKAY. WE'LL GO TO THE PUBLIC  
15 COMMENT ON THE AGENDA. I'M GOING TO CALL UP ERIC PREVEN, ASKED  
16 TO BE HEARD ON ITEM 2-H, 1, 3, 8, 9, 21, CS-1 AND CS-3. ARNOLD  
17 SACHS HAS ASKED TO BE HEARD ON ITEM 1-D, 2-P, 1, 3, 16, 17,  
18 23-A. DR. CLAVREUL ASKED TO BE HEARD ON 3, 9, 15 AND 23-A. SO  
19 MR. PREVEN IS HERE. MR. SACHS AND DR. CLAVREUL? OKAY. I SEE  
20 DR. CLAVREUL IS COMING. OKAY. MR. PREVEN?

21

22 **ERIC PREVEN:** YES. GOOD MORNING. IT'S THE ERIC PREVEN THE  
23 COUNTY RESIDENT FROM DISTRICT 3. WHAT I HAVE IN FRONT OF ME IS  
24 NOT AN INTERNAL BUREAU INVESTIGATION FROM THE SHERIFF'S  
25 DEPARTMENT, MS. MOLINA, IT IS THE JOB ORDER CONTRACTING PRICE



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1 BOOK. SO THIS IS WHAT A CONTRACTOR TAKES A LOOK AT AND THEN  
2 DECIDES, WHEN BIDDING, LIKE IN 2-H, HOW MUCH ON THE DOLLAR  
3 THEY'RE GOING TO BID. SO FOR EXAMPLE, 75 CENTS FOR EVERY  
4 DOLLAR OF WHAT THE PRICES ARE IN THIS PARTICULAR PACKET.  
5 HERE'S THE THING. THERE'S A GREAT BENEFIT TO SOME OF THE  
6 LARGER CONTRACTORS. AND AS WE'VE SEEN, BECAUSE I KNOW THIS  
7 BOARD HAS ASKED, I THINK SUPERVISOR RIDLEY-THOMAS SOME YEARS  
8 AGO TO TAKE A QUICK LOOK AT WHAT PERCENTAGE OF THESE EMPLOYEES  
9 ARE COUNTY RESIDENTS. AND OUR TARGET IS TO MAKE SURE THAT AT  
10 LEAST 40 PERCENT ARE. NOW, THAT IS NOT A GREAT STATISTIC FOR A  
11 ROOM FULL OF HARD WORKERS. WE'RE DOING BETTER THAN 40 PERCENT  
12 IS THE GOOD NEWS. WE'RE SOMEWHERE AROUND 56 PERCENT. BUT THIS  
13 IS WHAT I HAVE BEEN TALKING ABOUT WITH JOB ORDER CONTRACTING.  
14 IT SORTS THROUGH SO THAT POWERFUL CONTRACTORS CAN LOWER THAT  
15 NUMBER TO A VERY LOW NUMBER AND GET COUNTY CONTRACTS. REGULAR  
16 CONTRACTORS, LIKE THE KIND YOU MIGHT HIRE TO FIX UP YOUR  
17 GUTTERS OR DO SOME OF YOUR HOUSES, THEY'RE NOT INVOLVED IN  
18 THIS KIND OF WORK. AND THAT'S WHY I'VE ASKED THIS BOARD TO  
19 PROVIDE AN ACCOUNTING AND A KIND OF CHART OF WHO'S GOT THESE  
20 CONTRACTS. HOW MANY ARE OUT THERE? THEY ARE USUALLY FOR ABOUT  
21 \$4.3 MILLION. AND THE NUMBERS ALL ARE ADJUSTED BY PUBLIC  
22 WORKS. IT'S NOT WHAT THE PUBLIC IS AFTER. THIS MORNING, WE HAD  
23 THE CITIZENS COMMISSION ON JAIL VIOLENCE REPORT, WHICH WAS, AS  
24 ALWAYS, DISTURBING. WE HAVE DONE AN EXCELLENT JOB OF KIND OF  
25 FILTERING IT DOWN TO THE MERE SORT OF THE LAST GASPS. AND





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1 HERE'S WHAT I PROPOSE, AND WHAT I'LL PROPOSE AGAIN. LET'S GET  
2 THE CITIZENS COMMISSION, WHO IS A BUNCH OF FINE LAWYERS WITH  
3 SHARP PENCILS, TO WRITE UP SOME FORCE POLICY GUIDELINES. THEY  
4 CAN DO IT. MAKE IT INTO A NICE LITTLE PACKET AND LET'S GET  
5 THAT PACKET OVER TO SHERIFF BACA AND HAVE HIM TAKE A LOOK,  
6 GIVE IT A GOOD, HMM, I'LL TAKE IT. AND THEN HE WILL ENFORCE IT  
7 AND GET HIS GUYS TO FOLLOW RULES THAT ARE KNOWABLE. SUPERVISOR  
8 RIDLEY-THOMAS WILL CONFIRM: THEY ARE KNOWABLE. THESE WAYS OF  
9 DEALING WITH CORRECTIONS IS NOT BRAND NEW BUSINESS. WHAT'S  
10 PROBLEMATIC IS WE'VE GOT A RESISTANT CULTURE AND WE'VE GOT A  
11 BIG, TALL ORDER TO FIX IT. AND THIS WILL HELP. AND THAT WOULD  
12 NOT TAKE THEM LONG. ALL THE PAPERS ARE STILL ON THEIR DESKS  
13 FROM THE 9300 HOURS IN PRO BONO WORK. AND THE OTHER THING  
14 WHICH I SUGGESTED WHICH IS A LITTLE MORE KOOKY, I HAVE TO  
15 ADMIT MYSELF, IS LET'S -- THANK YOU, SIR. LET'S GET 1 PERCENT  
16 OF THE BILLIONS, I BELIEVE IT'S \$2.6 BILLION IN THE SHERIFF'S  
17 BUDGET FROM THE FOLKS WHO ACTUALLY WORK THERE WHO WANT TO BE  
18 PROUD OF WHAT THEY'RE DOING TO COVER THE COSTS OF THE REFORMS  
19 THAT ARE NECESSARY TO MAKE OUR JAILS SAFE AND TO MAKE OUR  
20 PEOPLE CONFIDENT THAT LAW ENFORCEMENT IS LOOKING AFTER THE  
21 INTERESTS OF THE REGULAR FOLKS LIKE YOU AND ME.

22

23 **SUP. YAROSLAVSKY, CHAIRMAN:** THANK YOU. MR. SACHS?

24



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1   **ARNOLD SACHS:** YES, THANK YOU. GOOD AFTERNOON. ARNOLD SACHS. A  
2   FEW ITEMS I JUST HELD TODAY. I HELD ITEM 2-D. WOULD YOU ALSO  
3   BE VOTING FOR THE MINUTES AS THE C.D.D., SINCE YOU'RE ON THAT  
4   BOARD, AND YOU'RE ALSO ON THE OVERSIGHT COMMITTEE FOR  
5   REDEVELOPMENT AGENCIES, WOULD THOSE MEETING MINUTES BE  
6   INCLUDED IN THIS VOTE? I HELD ITEM 2-P, IT REFERS TO \$3.2  
7   MILLION IN SPECIFIED EXCESS FUNDS FOR THE KENNETH HAHN  
8   RECREATION PARK. SO I WAS WONDERING P.X.P. IS DOING THE OIL  
9   EXTRACTION FROM THAT PARK. IS THERE ANY FUNDING AVAILABLE OR  
10  ANY PART OF THIS PROGRAM THAT THEY WOULD HAVE SOME FUNDING  
11  AVAILABLE TO HELP WITH THE MAINTENANCE OF THE PARK THERE? I  
12  HELD ITEM NUMBER 1, I WAS REFERRING TO THE APPOINTMENTS TO THE  
13  GRAND AVENUE PARK COMMISSION OR THE GRAND AVENUE COMMISSION.  
14  AND I'M WONDERING, \$50,000 THAT WAS PAID FOR THE NEW PARK IS  
15  AN AWFULLY INEXPENSIVE AMOUNT OF MONEY TO ALLOW RELATED  
16  COMPANY, OR RELATED TO HAVE CONTROL OVER ALL THE REST OF THOSE  
17  ASSETS THAT MAKE UP THE GRAND AVENUE PROJECT. IT IS A VERY  
18  SIMILAR SITUATION THAT'S OCCURRING WITH THE L.A. LIVE PROJECT.  
19  A.E.G. HAD ACCESS TO THAT PROPERTY FOR 20 YEARS, BASICALLY.  
20  THEY'VE HAD ACCESS FOR 20 YEARS SINCE THE EARLY '90S. AND THEY  
21  STILL MAINTAIN CONTROL OVER IT. SO ARE YOU GIVING UP --  
22  BECAUSE NOBODY'S EVER PAID ANY OF THE FINES THAT WERE SUPPOSED  
23  TO BE PUT AGAINST RELATED FOR THEIR LACK OF DEVELOPMENT FOR  
24  ANY OF THE BUILDING THAT ACTUALLY WENT ON. THE ONLY BUILDING  
25  THAT'S GOING ON IS OTHER THAN THE MUSEUM IS THE PARK. SO



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1 BASICALLY THEY ARE PAYING \$50,000 TO MAINTAIN CONTROL OF THAT  
2 PROPERTY.

3

4 **SUP. KNABE:** I THINK IT'S 50 MILLION.

5

6 **ARNOLD SACHS:** OH, 50 MILLION. THANK YOU. EVEN SO, 50 MILLION  
7 FOR ALL THAT PROPERTY, IT'S A BARGAIN. I WAS WONDERING IF YOU  
8 HAVE ANYMORE SUGGESTIONS FOR THE PUBLIC, YOU HAVE A SUGGESTION  
9 ON PROP 30 AND PROP 32. I'M WAITING FOR YOUR SUGGESTION ON  
10 MEASURE J. IS THAT A YES OR A NO VOTE? CONSIDERING THE 3010  
11 PROGRAM THAT THE MAYOR WANTED TO ENACT WITH THE HELP OF THE  
12 FEDERAL GOVERNMENT HAS GONE NOWHERE, THIS IS A NEW 30-YEAR  
13 PROGRAM THAT'S PUT BACK ON THE PUBLIC TO FINANCE THE BUILDING  
14 FOR METRO, WHICH WAS SUPPOSED TO TAKE PLACE WITH THE FIRST 30  
15 YEARS. AND THE ALAMEDA CORRIDOR EAST CONSTRUCTION AUTHORITY,  
16 THAT WOULD BE DIFFERENT THAN THE ALAMEDA CORRIDOR CONSTRUCTION  
17 AUTHORITY. OR WAS THERE EVEN A CONSTRUCTION AUTHORITY FOR  
18 THAT?

19

20 **SUP. YAROSLAVSKY, CHAIRMAN:** THANK YOU, MR. --

21

22 **ARNOLD SACHS:** THANK YOU FOR MANAGING THE TIME.

23

24 **SUP. YAROSLAVSKY, CHAIRMAN:** DR. CLAVREUL?

25



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1 **DR. GENEVIEVE CLAVREUL:** GOOD AFTERNOON, BOARD OF SUPERVISORS,  
2 DR. GENEVIEVE CLAVREUL. ON ITEM NO. 3, IN REGARD OF  
3 PROPOSITION 30, I AM TOTALLY OPPOSED OF THAT PROPOSITION. THE  
4 STATE OF CALIFORNIA HAVE A HISTORY OF PROMISING STUFF AND  
5 DON'T KEEP THEIR PROMISE. AND ON MANY TIMES WE HAVE AGREED TO  
6 HAVE SOME TAXATION TO DO A SPECIFIC JOB, AND THE MONEY IS  
7 NEVER USED FOR THAT SPECIFIC ISSUE. SO I FEEL I WILL ALWAYS  
8 VOTE NO TO ANY KIND OF THOSE PROPOSITIONS. ALSO, GOVERNOR  
9 BROWN RECEIVED \$1 MILLION FROM THE CALIFORNIA NURSE  
10 ASSOCIATION TO SUPPORT THAT MEASURE. THAT ALONE WILL MAKE ME  
11 OPPOSE IT. AND ON ITEM 23, VIS-A-VIS PROPOSITION 32, I AM VERY  
12 MUCH IN FAVOR OF THAT PROPOSITION. I THINK IT'S TIME WHEN WE  
13 STOP UNION DECIDING OF OUR VOTES. YOU KNOW --

14

15 **SUP. YAROSLAVSKY, CHAIRMAN:** ALL RIGHT. LET'S KEEP RESPECT  
16 HERE. THANK YOU.

17

18 **DR. GENEVIEVE CLAVREUL:** I FEEL THAT IT'S TOTALLY INAPPROPRIATE  
19 TO HAVE UNION TAKE MONEY OUT OF PAYCHECK OF EMPLOYEE TO USE  
20 FOR POLITICAL ISSUE. THE EXAMPLE IN PARTICULAR IS A CALIFORNIA  
21 NURSE ASSOCIATION. WE ARE ABOUT 400,000 R.N.S IN THE STATE OF  
22 CALIFORNIA. THE CALIFORNIA NURSE ASSOCIATION REPRESENTS LESS  
23 THAN 70,000. THEY CERTAINLY DO NOT REPRESENT ME AND 88 PERCENT  
24 OF NURSES. AND MONEY ARE TAKING FROM THE PAY OF MANY OF THE  
25 R.N.S WHO ARE NOT IN SUPPORT. AND I THINK THAT'S TOTALLY



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1 UNACCEPTABLE. AND I KNOW IT'S VERY HARD FOR YOU, MANY OF YOU,  
2 WHO HAVE BEEN ELECTED BECAUSE OF MONEY FROM THE UNION TO STAND  
3 AGAINST THAT. BUT LAST THING I CHECKED, WE ARE STILL IN A  
4 REPUBLIC HERE, AND THE PEOPLE HAVE THE RIGHT TO EXPRESS THEIR  
5 OPINION. SO I WILL STRONGLY ADVOCATE A NO ON 30 AND A YES ON  
6 32. AND I WILL STAND BY THOSE FOREVER. AND I HOPE THAT THE  
7 PUBLIC WILL DO THEIR RESEARCH AND REALLY READ IN DETAIL THOSE  
8 PROPOSITIONS AND DO WHAT THEIR CONSCIENCE TELLS THEM TO DO.  
9 THANK YOU FOR YOUR TIME.

10

11 **SUP. YAROSLAVSKY, CHAIRMAN:** THANK YOU, DR. CLAVREUL. ALL  
12 RIGHT. WE HAVE MORE -- SORRY. ADDITIONAL PEOPLE WHO WISH TO BE  
13 HEARD. LINDA BALEY WHO'S ASKED TO BE HEARD ON ITEM 2-P AND 16?  
14 MARY SUTTON ASKED TO BE HEARD ON ITEM NO. 8. I HAVE THAT. AND  
15 E.T. SNELL HAS ASKED TO BE HEARD ON CS-1 AND CS-3. ARE YOU  
16 MISS BALEY?

17

18 **LINDA BALEY:** I AM MISS BALEY, HOW ARE YOU?

19

20 **SUP. YAROSLAVSKY, CHAIRMAN:** FINE, HOW ARE YOU?

21

22 **LINDA BALEY:** HAPPY TO BE HERE. THANK YOU. IT'S NICE TO MEET  
23 YOU ALL, ESPECIALLY SUPERVISOR THOMAS. YOU'VE BEEN MOVING SOME  
24 THINGS LATELY AND MAKE SOMETHING CHANGES IN MY WORLD, AND I AM  
25 DEEPLY GRATEFUL FOR THAT. I CAME HERE TO INTRODUCE MYSELF TO



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1 YOU AND TO SAY HI. I'M A RABBIT RESCUER OF ALL THINGS. THERE  
2 ARE ONLY ABOUT FIVE OF US, MAYBE, IN L.A. COUNTY. MAYBE  
3 THERE'S 50 OF US IN THE UNITED STATES. FOR THE NUMBER 1 DUMPED  
4 PET AND THE NUMBER 3 EUTHANIZED PET AT SHELTERS. I THINK I AM  
5 A LITTLE SPECIAL. I'VE BEEN DOING THIS FOR A WHILE NOW. IN  
6 2007, I TOOK EVERY SINGLE RABBIT OFF THE ISLAND AT ALONDRA  
7 PARK, EVERY ONE. AND AT THAT POINT I WAS THE THIRD RESCUER TO  
8 DO IT. AND I OFFERED THE ISLAND DONATED GATES, SIGNS, FENCING,  
9 VIDEO CAMERA, COMPUTERS, SOFTWARE TO RUN THEM. AND THEY SAID  
10 NO AND THEY STOPPED TAKING MY PHONE CALLS. AND THEN I SENT  
11 THEM THE VERBIAGE IN ENGLISH AND SPANISH OF THE 597 ANIMAL  
12 CRUELTY LAWS. AND I SAID, "PLEASE, GOD, PLEASE, PLEASE PLEASE  
13 SAY PUT UP A SIGN. BECAUSE THE SIGN YOU HAVE NOW SAYS NATIVE  
14 CALIFORNIA PLANT AND WILDLIFE SANCTUARY." AND THEY PUT UP THIS  
15 HERE LITTLE SIGN. AND IT SAYS, INJURING OR KILLING ANIMALS  
16 PROHIBITED. DO NOT MOLEST, HUNT, DISTURB, INJURE, POISON,  
17 TAKE, SHOOT, OR HARM OR REMOVE ANY ANIMAL FROM THE PARK. AND  
18 WHEN YOU COMBINE THIS SIGN WITH THE OTHER SIGN, WHAT YOU GET  
19 IS AN ATTRACTIVE PUBLIC NUISANCE. AND THE PUBLIC CONTINUES  
20 DOING WHAT THEY'VE BEEN DOING FOR THE LAST 20 YEARS, WHICH IS  
21 DUMPING ANIMALS ON THIS PARK. AND I HAVE HERE PICTURES OF MANY  
22 DEAD ANIMALS ON THE PARK, BOTH PROTECTED WILDLIFE, MIGRATORY  
23 WATER FOWL, AND BUNNIES, TURTLES, THINGS THAT WERE BOUGHT IN  
24 SANTEE ALLEY MOST LIKELY. SO THE PARKS DEPARTMENT HAS KNOWN,  
25 ALL OF US RESCUERS HAVE TOLD THEM, THEY'VE STOPPED TAKING OUR





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1 PHONE CALLS. THEY ARE WELL AWARE. WE TELL THEM YOU'RE COUNTY  
2 EMPLOYEES. IT'S YOUR JOB WITHIN 48 HOURS TO DO SOMETHING. WE  
3 TELL THEM ABOUT THE ANIMAL CRUELTY LAWS. WE SAY, YOU OWN  
4 THESE. THEY HAVE BEEN ABANDONED. THEY HAVE BEEN HERE FOR MORE  
5 THAN FOUR WEEKS. THEY IGNORE US. AT THIS POINT, THE PARKS  
6 DEPARTMENT, YVETTE THE MANAGER OF THE PARK THERE, HAS KICKED  
7 ME OFF THE ISLAND. I'M ALLOWED ON THE PARK, BUT I AM NOT  
8 ALLOWED, SHE HAS TOLD ANIMAL CONTROL THAT I AM NOT ALLOWED ON  
9 THE ISLAND. AND APPARENTLY THE REASON IS BECAUSE I'M TALKING  
10 TO YOU. AND SHE DOESN'T LIKE IT THAT I'M BRINGING THIS TO YOUR  
11 ATTENTION TODAY THAT THIS IS WRONG AND THIS IS BREAKING YOUR  
12 OWN LAWS. AND THE FRUSTRATING PART THAT I WANT TO END WITH IS  
13 THE COUNTY SOLUTION TO THIS IS TO CALL ME AS A RESCUE PARTNER  
14 WITH THE COUNTY OF LOS ANGELES AND SAY, "LINDA, FIND A HOME  
15 FOR THESE ANIMALS, OTHERWISE WE'RE GOING TO KILL THEM." YOU  
16 CAN'T TAKE THEM OFF. THEY'LL BE BACK NEXT WEEK. PEOPLE DUMP  
17 THAT OFTEN. THEY'RE NOT GOING TO STOP. IN LONG BEACH THEY  
18 STOPPED. AT LONG BEACH CITY COLLEGE, THERE'S A MODEL, I  
19 PROPOSED IT. LET'S DO IT. CAN WE PLEASE DO IT?

20

21 **SUP. YAROSLAVSKY, CHAIRMAN:** THANK YOU. MARY SUTTON?

22

23 **SUP. RIDLEY-THOMAS:** MR. CHAIRMAN, IT SHOULD BE NOTED THAT THE  
24 SIGNAGE TO WHICH REFERENCE IS BEING MADE IS BEING  
25 SUBSTANTIALLY UPGRADED. AND THE INPUT THAT HAS BEEN OFFERED



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1 AND NO DOUBT, SERGEANT, IF YOU WOULD GET THE MATERIALS, AND SO  
2 KNOW THAT THE PARKS DEPARTMENT IS MOVING ON THAT ISSUE. AND  
3 THE BALANCE OF IT IN TERMS OF THE MODEL AND THE OTHER  
4 JURISDICTION THAT YOU MAKE REFERENCE TO, FEEL FREE TO FORWARD  
5 THAT TO OUR OFFICES FOR OUR CONSIDERATION AND REVIEW.

6

7 **LINDA BALEY:** WOULD YOU RATHER HAVE IT FORWARDED? CAN I HAVE  
8 THOSE COPIES BACK AND I'LL GET HIM?

9

10 **SUP. RIDLEY-THOMAS:** I'M TALKING ABOUT THE MODEL THAT YOU --

11

12 **LINDA BALEY:** OH THE LONG BEACH CITY COLLEGE MODEL. MOST  
13 DEFINITELY. I ALREADY TALKED TO EVELYN AVILLA, AS SHE WAS ON  
14 THE ISLAND WALKING IT WITH ME REPRESENTING ERIN REYES. MR.  
15 CHAIRMAN, THROUGH YOU, THE DOCUMENTS WERE FORWARDED TO OUR  
16 OFFICE, WE WILL FOLLOW-UP MOST ASSUREDLY. THANK YOU.

17

18 **SUP. YAROSLAVSKY, CHAIRMAN:** THANK YOU. THANK YOU, MR. RIDLEY-  
19 THOMAS. MISS SUTTON?

20

21 **MARY SUTTON:** OKAY, HI. I'M MARY SUTTON, I'M WITH CALIFORNIANS  
22 UNITED FOR A RESPONSIBLE BUDGET, A STATEWIDE COALITION OF OVER  
23 50 ORGANIZATIONS FIGHTING JAIL AND PRISON EXPANSION IN  
24 CALIFORNIA. WE ALSO ARE ASKING FOR THE REDUCTION OF POPULATION  
25 IN CALIFORNIA'S PRISON AND JAILS AND TO REINVEST DOLLARS BACK



**The Meeting Transcript of  
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1 INTO THE COMMUNITY AND PREVENT INCARCERATION AND REDUCE  
2 RECIDIVISM RATES. I WAS HOPING TO SPEAK AFTER THE REPORT ON  
3 THE ONE-YEAR RE-ALIGNMENT. SO I'M GOING TO USE THE TIME TO  
4 EDUCATE THE PEOPLE THAT ARE HERE. AS OF OCTOBER 1, 2011,  
5 GOVERNOR BROWN INSTITUTED A.B.109, RE-ALIGNMENT FOR CALIFORNIA  
6 PRISONERS. THOSE CONVICTED OF NONSERIOUS, NONVIOLENT,  
7 NONSERIOUS OFFENSES WHEN RELEASED FROM STATE PRISON CAME DOWN  
8 UNDER COUNTY PROBATION RATHER THAN STATE PAROLE. THOSE  
9 CONVICTED OF THESE -- OF NEW CONVICTIONS, NONSERIOUS,  
10 NONVIOLENT -- NONSERIOUS, NON-SEX OFFENSES WILL GO INTO COUNTY  
11 JAIL. IF COUNTY WAS GIVEN \$124 MILLION AND THEY HAD THE CHOICE  
12 TO PUT THIS MONEY INTO THE COMMUNITY OR INTO FURTHER POLICING  
13 EFFORTS. MY UNDERSTANDING FROM THE JUNE 6 MEETING 2012 IS THAT  
14 THE COUNTY BOARD OF SUPERVISORS HELD OFF ON RELEASING 90  
15 MILLION OF THOSE DOLLARS AND THEY'RE STILL SITTING IN THE  
16 COFFERS. 56 MILLION, IF I'M WRONG, I'D LIKE TO BE CORRECTED,  
17 BECAUSE WE HAVEN'T HEARD ABOUT IT FOR QUITE A WHILE SINCE JUNE  
18 AND I WOULD LIKE THE ANSWERS. 56 MILLION IS STILL ALLOCATED TO  
19 BE GIVEN TO THE SHERIFF'S DEPARTMENT. SO WE INSIST THAT NO  
20 MORE MONEY BE GIVEN TO THE SHERIFF'S DEPARTMENT, ESPECIALLY IN  
21 LIGHT OF WHAT HAS BEEN UNVEILED BY THE CITIZENS COMMISSION ON  
22 JAIL VIOLENCE. HE SHOULD BE GIVEN NO MORE MONEY TO EXPAND THE  
23 DECREPIT VIOLENT SYSTEM THAT EXISTS. IT CAN GO BACK INTO  
24 PROGRAMS WHERE THE BOARD OF COUNTY SUPERVISORS HAS TOTAL  
25 JURISDICTION OVER THAT MONEY. IT CAN GO INTO THE COMMUNITY. IT



**The Meeting Transcript of  
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1 CAN PREVENT THE HIGH RECIDIVISM RATES THAT WE'VE BEEN SEEING  
2 OVER 30, 40 YEARS. ALSO, I'D ASK THE COUNTY TO REJECT THE \$100  
3 MILLION FOR THE JAIL EXPANSION PROJECT UP IN CASTAIC. THERE'S  
4 A PLAN TO BUILD 1056 NEW BEDS FOR WOMEN, NONSERIOUS OFFENSES  
5 BY THESE WOMEN, BUT THEY'RE GOING TO LOCK THEM UP AND THEY'RE  
6 CALLING IT A VILLAGE. THIS IS A TOTAL LIE. THIS MONEY WOULD BE  
7 MUCH BETTER SERVED THESE WOMEN IN THE COMMUNITY, KEEP THEM  
8 HOME, LET THEM STAY WITH THEIR CHILDREN, PROVIDE THE SERVICES  
9 ON THE OUTSIDE, IT'S MUCH MORE COST EFFICIENT AND MUCH MORE  
10 EFFECTIVE. NO MORE JAILS. NO MORE VIOLENCE. PUT THE MONEY INTO  
11 THE COMMUNITIES. THANK YOU.

12

13 **SUP. YAROSLAVSKY, CHAIRMAN:** THANK YOU. [APPLAUSE.] CAN I ASK  
14 ED DUFFY, SARAH WALSH AND DAVID PHELPS? ARE THEY HERE? OKAY.  
15 WE'RE GOING TO TAKE UP ITEM 5 AFTER THIS GENTLEMAN SPEAKS, SO  
16 COME ON DOWN. WE HAVE THREE SEATS FOR YOU. MR. SNELL?

17

18 **E.T. SNELL:** YES, ZEV, I HEARD IN THE NEWS THAT THEY CAUGHT  
19 YOUR SCHNOOKING AGAIN ON SOME TICKETS.

20

21 **SUP. YAROSLAVSKY, CHAIRMAN:** SPEAK TO ITEM, MR. SNELL.

22

23 **E.T. SNELL:** WELL YOU SAID PUBLIC COMMENT, SO, YOU KNOW, I  
24 THOUGHT --

25



**The Meeting Transcript of  
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1    **SUP. YAROSLAVSKY, CHAIRMAN:** NO. IT'S PUBLIC COMMENT ON ITEMS  
2    ON THE AGENDA.

3

4    **E.T. SNELL:** OKAY. I SIGNED UP FOR PUBLIC COMMENT AT THE LAST  
5    MEETING AND WAS NOT GIVEN THE OPPORTUNITY. IN FACT I WAS ONLY  
6    GIVEN AN OPPORTUNITY TO SPEAK FOR A MINUTE. BUT THAT'S ALL  
7    RIGHT, WE KNOW HOW YOU ROLL, ZEV, THAT'S OKAY. LET'S SEE. I  
8    WILL ATTEMPT TO ADDRESS THE CATASTROPHIC HISTORY AND PATTERN  
9    AND PRACTICE -- DOES ANYBODY KNOW HOW MUCH SINCE LEE BACA'S  
10   BEEN IN HERE HOW MUCH WE HAVE GIVEN IN LAWSUITS TO EXCESSIVE  
11   FORCE? DOES ANYBODY HAVE THAT FIGURE, MR. KNABE? HOW MANY  
12   MILLIONS OR HUNDREDS OF MILLIONS? YOU KNOW, THAT'S WHY -- IT'S  
13   IMPORTANT THAT YOU DISSECT THE PROBLEM OVER THERE WITH THE  
14   PROPER YARDSTICK. THE CORRECTIVE ACTIONS WITH THE EXCESSIVE  
15   HISTORY, I REMEMBER IN 1990, I REMEMBER COMING TO THE BOARD  
16   AND I REMEMBER ALL THE POLICE ABUSE CASES TIME AND TIME AGAIN.  
17   SO IT'S NOT CHANGED. IT'S ANOTHER CART AND PONY SHOW. AND  
18   UNTIL WE ADDRESS THE ISSUES -- AND I DON'T CARE HOW MANY  
19   REVEREND MURRAY, I LIKE REVEREND MURRAY, I'VE GOT A LOT OF  
20   RESPECT FOR HIM, I DON'T CARE HOW MANY REVEREND MURRAYS OR  
21   A.C.L.U. ORGANIZATIONS YOU BRING IN, THINGS ARE NOT GOING TO  
22   CHANGE. YOU CAN HAVE ALL THE TRANSPARENCY IN THE WORLD, BUT IF  
23   YOU DON'T KNOW HOW THE GAME IS PLAYED, YOU'RE GOING TO LOSE.  
24   AND I'M REFERRING TO THE GAME THAT THE SHERIFFS PLAY OVER  
25   THERE AND THEIR IN-HOUSE. I KNOW OCTOBER 19, 2010 I WAS



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1 ARRESTED AT THIS BOARD. I HAD A STACK OF PAPERWORK THIS THICK  
2 ON THE CORRUPT JOHN NOGUEZ, HIS REAL BIRTH CERTIFICATE, I WAS  
3 ARRESTED WITH A MILLION DOLLAR BAIL, I DID 19 MONTHS IN  
4 PRISON, THE WEBSITE'S ETSNELL.COM. THE POLYGRAPH RESULTS ARE  
5 ON THERE. SO I'VE HAD TO GO AROUND AND GO AROUND AND OTHER GO  
6 AROUNDS ON THIS BOARD WITH A LOT OF DIFFERENT ISSUES. BUT THE  
7 CORRUPTION HEREIN LIES ZEV ON YOUR PEOPLE'S INTERPRETATION OF  
8 CORRUPTION. YOU THINK IT'S ALL RIGHT TO GIVE OUT MILLIONS OF  
9 DOLLARS OF MONEY, OF TAXPAYERS' MONEY INTO A CORRUPT POLICE  
10 DEPARTMENT. WE NEED TO PRIVATIZE IT. WE'RE THE ENEMY TO THE  
11 SHERIFF'S DEPARTMENT. IT'S A MILITARIZED UNIT. WE'RE NOT  
12 DEALING WITH CITIZENS, WE'RE DEALING WITH A MILITARY. YOU'RE  
13 BRINGING THESE GUYS BACK FROM AFGHANISTAN AND THEY'RE WHACKING  
14 THE KIDS. THE KID TAKES OFF RUNNING AND, BAM, FIRST SHOT GOES  
15 IN THE BACK, THE SECOND ONE GOES TO THE BACK OF THE HEAD AND  
16 THEY'RE KILLING THEM. WE NEED TO PRIVATIZE OUR POLICE  
17 DEPARTMENT. AND WITH THAT I GUESS MY TIME'S UP.

18  
19 **SUP. YAROSLAVSKY, CHAIRMAN:** THANK YOU. MR. DUFFY?

20  
21 **ED DUFFY:** YES, THANK YOU. I APPRECIATE THE OPPORTUNITY TO  
22 SPEAK. MY NAME'S ED DUFFY. I'M BUSINESS AGENT AND VICE  
23 PRESIDENT OF TEAMSTERS LOCAL 399 WHO REPRESENTS LOCATION  
24 MANAGERS, CASTING DIRECTORS, DRIVERS AND OTHERS WORKING IN THE  
25 ENTERTAINMENT INDUSTRY. I WAS A LOCATION MANAGER HERE IN L.A.





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1 FOR ALMOST 30 YEARS PRIOR TO THAT. IN THESE ECONOMICALLY  
2 COMPETITIVE TIMES FOR THE ENTERTAINMENT INDUSTRY IN OUR STATE  
3 AND THE TREMENDOUS JOB LOSSES WE ARE SUFFERING THROUGHOUT DUE  
4 TO THE INCENTIVES OFFERED BY OTHER STATES AND COUNTIES, WE  
5 VERY MUCH APPRECIATE SUPERVISOR KNABE'S MOTION. AS INDICATES  
6 WITH OUR LOCAL AS MENTIONED IN THE MOTION REGARDING I.A.T.C.,  
7 WE, TOO, HAVE OVER A 30 PERCENT RATE OF UNEMPLOYMENT THAT IS  
8 GROWING RATHER THAN SHRINKING AND SEE VERY LITTLE CHANGE OF  
9 THAT IN THE NEAR FUTURE. THE COST OF COUNTY FACILITIES, MOST  
10 NOTABLY LOCATIONS THAT HAVE BEEN TURNED OVER TO NONPROFITS FOR  
11 REPRESENTATION, HAVE BEEN A TREMENDOUS PROBLEM FOR US. AND AT  
12 A TIME WHEN THE COUNTY SHOULD BE RESPONDING TO THE CALL AND  
13 SETTING AN EXAMPLE TO BE MORE FILM FRIENDLY IN THE WAKE OF  
14 MANY OF OUR JOBS LEAVING THE STATE, IT SEEMS TO BE JUST THE  
15 OPPOSITE. COST RECOVERY IS ONE THING, BUT THIS GOES FAR BEYOND  
16 THAT. LOCATION MANAGERS WORK VERY HARD TO KEEP PRODUCTIONS  
17 HERE THAT ARE CONSIDERING OTHER STATES THAT CAN OFFER RICHER  
18 INCENTIVES, OFFERING FREE AND LOW COST FILMING LOCATIONS AND  
19 ARE BEGGING PRODUCERS TO TAKE THEIR PROJECTS TO THEIR AREA.  
20 WHEN WE ENCOUNTER A FEE SUCH AS THE ONE JUST ESTABLISHED FOR  
21 GRAND PARK OR OTHER VENUES, IT'S PERCEIVED BY PRODUCERS AND  
22 STUDIOS THAT THE COUNTY JUST DOESN'T REALLY CARE ABOUT BEING  
23 FILM FRIENDLY. WHY ARE WE WORKING HERE, IS SOMETHING LOCATION  
24 MANAGERS HEAR WAY TOO OFTEN. THE GRAND PARK CASE, BESIDES THE  
25 EXORBITANT FEE TO BEGIN WITH, THERE DOESN'T SEEM TO BE ANY



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1    LEEWAY AS TO HOW THE FEES ARE STRUCTURED. AND THERE'S  
2    ABSOLUTELY NO THOUGHT OF IT. WHAT IF THE SCENE IS SHOT AFTER  
3    HOURS WHEN THE PARK'S CLOSED? WHAT IF THE COMPANY IS ONLY  
4    AFFECTING A SMALL PORTION OF THE PARK OR THEY HAVE A SMALL  
5    CREW AND HAVE VERY LITTLE IMPACT? WHAT IF THEY ARE ONLY THERE  
6    FOR A FEW HOURS? NONE OF THIS SEEMS TO MATTER. THE FEE IS THE  
7    ONLY THING THAT SEEMS TO MATTER. AS IN THE CASE OF THE MUSIC  
8    CENTER, HOLLYWOOD BOWL AND OTHERS, THESE ARE ICONIC LOS  
9    ANGELES COUNTY LANDMARKS AND WE ARE TURNED AWAY FROM FILMING  
10    THEM DUE TO HIGH FEES OR RULES THAT SEEM DESIGNED TO  
11    DISCOURAGE PRODUCTION COMPANIES TO EVEN CONSIDER APPROACHING  
12    THEM RATHER THAN EMBRACING THIS CORNERSTONE INDUSTRY THAT  
13    HELPED CREATE PART OF THE RICH HISTORY THAT IS LOS ANGELES.  
14    TEAMSTER LOCAL 399 APPRECIATES SUPERVISOR KNABE'S MOTION AND  
15    HOPES THAT THESE FEES ARE SERIOUSLY REVIEWED. WE HAVE NEVER  
16    BEEN SO THREATENED BY THE LOSS OF JOBS, WORK FOR OUR MEMBERS  
17    AND OTHERS IN THE INDUSTRY AS WE ARE RIGHT NOW, AND WE NEED  
18    THE COUNTY'S SUPPORT.

19  
20    **SUP. ANTONOVICH:** MR. CHAIRMAN?

21  
22    **SUP. YAROSLAVSKY, CHAIRMAN:** YES MR. ANTONOVICH.



**The Meeting Transcript of  
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1   **SUP. ANTONOVICH:** MR. DUFFY, WHEN YOU HAD EMAILED THE BOARD, I  
2   HAD EMAILED YOU BACK, BUT IT BOUNCED BACK. I DON'T KNOW IF YOU  
3   EVER DID RECEIVE THE EMAIL.

4

5   **ED DUFFY:** OH, I DON'T THINK I DID.

6

7   **SUP. ANTONOVICH:** OKAY. AND LAST WEEK WE DIRECTED THE C.E.O. TO  
8   REVIEW THOSE POLICIES, WHICH HE'S GOING TO DO AND MAKE A  
9   REPORT BACK. BECAUSE WE DO SHARE YOUR CONCERN, AS ONE WHO  
10   HELPED ESTABLISH THE FILM PERMITTING COMMISSION, AND WISH TO  
11   BRING JOBS IN LOS ANGELES COUNTY AND THE STATE OF CALIFORNIA,  
12   NOT IN OTHER STATES. AND WE CAN ONLY DO THAT IF WE'RE COST-  
13   EFFECTIVE. AND WE SHOULDN'T PRICE PRODUCTION OUT OF THE MARKET  
14   AS THAT FEE WOULD HAVE DONE AND IS DOING RIGHT NOW. SO THANK  
15   YOU. YOUR EMAIL, IT DID BOUNCE BACK.

16

17   **ED DUFFY:** OKAY, THANK YOU. I'M SORRY.

18

19   **SUP. KNABE:** JUST TO FOLLOW-UP ON THAT COMMENT. WE JUST TRIED  
20   TO REFINE IT A LITTLE BIT MORE THAN WHAT WE DID LAST WEEK, AS  
21   WELL, TOO. BUT THE EYE OPENER FOR ME WAS THE OTHER NIGHT  
22   WATCHING, I THINK IT WAS THE EMMY'S, WHEN HOMELAND WON ALL THE  
23   AWARDS. IT'S WRITTEN HERE IN LOS ANGELES AND FILMED IN  
24   CHARLOTTE, NORTH CAROLINA.

25



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1   **ED DUFFY:** THAT'S CORRECT. WE HAVE LOTS OF SHOWS LIKE THAT ALL  
2   ACROSS THE COUNTRY. ALL THE WRITERS, THE EXECUTIVE PRODUCERS  
3   ARE ALL SITTING RIGHT HERE. BUT THE COMPANIES ARE WORKING  
4   ELSEWHERE.

5

6   **SUP. YAROSLAVSKY, CHAIRMAN:** YEAH. ALL RIGHT. THANK YOU, MR.  
7   DUFFY. MISS WALSH.

8

9   **SARAH WALSH:** THANK YOU SO MUCH. GOOD AFTERNOON. MY NAME IS  
10   SARAH WALSH, I'M HERE ON BEHALF OF THE MOTION PICTURE  
11   ASSOCIATION OF AMERICA AND OUR MEMBER COMPANIES TO SUPPORT  
12   THIS MOTION BY SUPERVISOR KNABE. WE APPRECIATE SUPERVISOR  
13   KNABE'S RECOGNITION THAT THE COUNTY IS ITS OWN WORST ENEMY THE  
14   HERE. WE ALSO SHARE HIS VIEW THAT THERE IS A BALANCE TO BE  
15   STRUCK BETWEEN THE USE OF COUNTY FACILITIES FOR FILMING  
16   ACTIVITY AND FOR THE ENJOYMENT OF THE PUBLIC. BUT THE FEE OF  
17   \$20,000 PER DAY FOR FILMING AT GRAND AVENUE PARK IS ANYTHING  
18   BUT BALANCED. THIS FEE WAS UNILATERALLY SET BY COUNTY  
19   OFFICIALS WITHOUT ANY COMMUNICATION TO OR CONSULTATION WITH  
20   THE FILM COMMUNITY. FURTHER, AS NOTED IN SUPERVISOR KNABE'S  
21   MOTION, THIS FEE IS NOT IN ANY WAY ALIGNED WITH THE FEES  
22   CHARGED AT OTHER COUNTY PARK FACILITIES, WHERE MANY OF THE  
23   SAME CONCERNS ABOUT PUBLIC USE OF THE GROUNDS EXIST. FINALLY,  
24   ON A VERY PRACTICAL LEVEL, THIS FEE HAS THE POTENTIAL TO MAKE  
25   ESTABLISHING SHOTS OF LOS ANGELES'S ICONIC CITY HALL COST



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1 PROHIBITIVE, UNDERMINING THE WORK THAT CITY HAS ALREADY DONE  
2 TO ELIMINATE FILM FEES AT MOST CITY LOCATIONS, INCLUDING MANY  
3 OF THE AREA'S LANDMARKS. NUMEROUS REPORTS HAVE NOTED THAT THE  
4 LOSS OF FILMING JOBS CONTINUE IN LOS ANGELES. A FEE OF \$20,000  
5 PER DAY FOR A PUBLIC LOCATION GIVES FILMMAKERS ANOTHER REASON  
6 TO CHOOSE LOCATIONS OUTSIDE OF LOS ANGELES. IN THE FACE OF  
7 GENEROUS STATE INCENTIVES AND THOSE OF OTHER FOREIGN  
8 JURISDICTIONS, IT IS INCREASINGLY MORE DIFFICULT TO LOCATE A  
9 MOVIE OR TELEVISION PROGRAM HERE IN LOS ANGELES. THE COUNTY  
10 CAN DO MORE TO ENCOURAGE FILMING HERE, AND REDUCING THIS FEE  
11 WOULD BE A GOOD FIRST STEP. THE C.E.O.'S OFFICE HAS SCHEDULED  
12 A MEETING ON OCTOBER 18 TO MEET WITH THE FILM COMMUNITY ABOUT  
13 THIS FEE. WE WOULD HAVE APPRECIATED A MEETING IN ADVANCE OF  
14 THE FEE BEING SET, BUT WE VERY MUCH LOOK FORWARD TO  
15 PARTICIPATING IN THIS MEETING. WE URGE THE BOARD TO ADOPT  
16 SUPERVISOR KNABE'S MOTION AND HOLD COUNTY OFFICIALS  
17 ACCOUNTABLE FOR SETTING REASONABLE FEES IN A PROCESS THAT  
18 INCLUDES PUBLIC PARTICIPATION. THANK YOU VERY MUCH.

19  
20 **SUP. YAROSLAVSKY, CHAIRMAN:** THANK YOU, MS. WALSH.

21  
22 **SARAH WALSH:** THANK YOU.

23  
24 **SUP. YAROSLAVSKY, CHAIRMAN:** AND MR. PHELPS?  
25



**The Meeting Transcript of  
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1   **DAVID PHELPS:** THANK YOU, SUPERVISOR. MY NAME IS DAVID PHELPS.  
2   I'M THE DIRECTOR OF EXTERNAL RELATIONS FOR THE ASSOCIATION OF  
3   INDEPENDENT COMMERCIAL PRODUCERS. WE'RE A TRADE ASSOCIATION OF  
4   APPROXIMATELY 320 PRODUCTION COMPANIES AND AN ADDITIONAL 175  
5   VENDING AND SUPPLY COMPANIES THAT SUPPORT THE FILM INDUSTRY.  
6   WE ARE HERE TODAY IN SUPPORT OF THE MOTION INTRODUCED BY  
7   SUPERVISOR KNABE. AS A REPRESENTATIVE OF THE COMMERCIAL  
8   PRODUCTION COMMUNITY, IT'S IMPORTANT TO UNDERSTAND THAT IN  
9   2011, OVER 78 PERCENT OF ALL PRODUCTIONS THAT WERE CONDUCTED,  
10   COMMERCIAL PRODUCTIONS CONDUCTED NATIONALLY WERE CONDUCTED ON  
11   LOCATION. MOST OF OUR PRODUCTIONS ARE NOT CONDUCTED ON STAGE,  
12   SO THE AVAILABILITY OF ON-LOCATION SITES IS KEY AND INTEGRAL  
13   TO THE SUCCESS OF THE COMMERCIAL PRODUCTION INDUSTRY. WE ARE  
14   VERY CONCERNED ABOUT THE SETTING OF FEES THAT ARE EXCESSIVE  
15   AND NOT REPRESENTATIVE OF SIMILAR PLACES AND LOCATIONS, NOT  
16   ONLY IN THE CITY AND THE REGION BUT IN THE COUNTRY. AND WE  
17   FEEL THAT THESE FEES WILL ONLY DETER FILMING AND NOT ATTRACT  
18   IT. SO WE SUPPORT THE PRIOR TWO SPEAKERS AND ASK THAT THE  
19   BOARD APPROVE THE MOTION.

20

21   **SUP. YAROSLAVSKY, CHAIRMAN:** THANK YOU. THAT CLOSES THE PUBLIC  
22   HEARING. SACHI?

23

24   **CLERK SACHI HAMAI:** THE FOLLOWING ITEMS ARE BEFORE YOU. ITEM  
25   NO. 1-D, 2-H, 2-P, 1, 5, 9, 15, 16, 17 AND 21.





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1

2 **SUP. YAROSLAVSKY, CHAIRMAN:** MOVE IT. IT'S MOVED. SECONDED BY  
3 RIDLEY-THOMAS. ANY OBJECTION? WITHOUT OBJECTION, UNANIMOUS  
4 VOTE. JUST GO OVER THE NUMBERS AGAIN.

5

6 **CLERK SACHI HAMAI:** SURE. THEY ARE 1-D, 2-H, 2-P, 1, 5, 9, 15,  
7 16, 17 AND 21.

8

9 **SUP. YAROSLAVSKY, CHAIRMAN:** OKAY. THANK YOU. ALL RIGHT.  
10 SUPERVISOR MOLINA, YOU'RE UP FIRST. ADJOURNING MOTIONS OR  
11 ANYTHING? HOLDING ANYTHING? ARE YOU HOLDING ANY ITEM?

12

13 **SUP. MOLINA:** NO.

14

15 **SUP. YAROSLAVSKY, CHAIRMAN:** OKAY. SUPERVISOR RIDLEY-THOMAS,  
16 YOU'RE UP NEXT.

17

18 **SUP. RIDLEY-THOMAS:** MR. CHAIRMAN AND COLLEAGUES, PLEASE JOIN  
19 ME IN ADJOURNING IN MEMORY OF JACK DAVENPORT SR., BORN  
20 FEBRUARY 11, 1935, IN BOLEY, OKLAHOMA, AND PASSED ON OCTOBER 5  
21 AT THE AGE OF 77. HIS FAMILY RELOCATED TO MESA, ARIZONA, WHERE  
22 HE WORKED AS A DISHWASHER AT THE ADAMS HOTEL AND RECEIVED  
23 FORMAL CHEF TRAINING. HE RELOCATED TO LOS ANGELES IN THE 1950S  
24 AND OPENED UP THE NOW FAMOUS JACK'S FAMILY KITCHEN ON WESTERN  
25 AVENUE. HE INCORPORATED HIS ENTIRE FAMILY IN THE BUSINESS AND



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1 AIMED TO OFFER THE BEST HEARTY BREAKFASTS, LUNCH AND DINNER.  
2 HE WAS A DEDICATED FAMILY MAN AND WAS AWARDED THE FATHER OF  
3 THE YEAR AWARD BY PACE NEWS THE YEAR OF JUNE 2012. HE IS  
4 SURVIVED BY HIS WIFE, IRA LAFAYE; HIS CHILDREN, LOISE,  
5 BARBARA, CECELIA AND ANTHONY; SISTERS LANELL AND MARY; AND A  
6 HOST OF EXTENDED FAMILY MEMBERS AND FRIENDS WHO WILL MISS HIM  
7 DEARLY. JACK DAVENPORT SR., MR. CHAIRMAN.

8

9 **SUP. YAROSLAVSKY, CHAIRMAN:** YOU STILL HAVE MORE?

10

11 **SUP. RIDLEY-THOMAS:** AND THEN, MR. CHAIRMAN AND COLLEAGUES, MAY  
12 I ASK THAT ALL MEMBERS JOIN ME IN ADJOURNING IN THE MEMORY OF  
13 THE HONORABLE MERVYN M. DYMALLY. BORN ON MAY 12, 1926, IN  
14 CEDROS, TRINIDAD, WEST INDES AND PASSED ON OCTOBER 7 AT THE  
15 AGE OF 86. AT AGE 19, HE RELOCATED TO THE UNITED STATES AND  
16 EARNED HIS FIRST OF SEVERAL DEGREES FROM CALIFORNIA STATE  
17 UNIVERSITY AT LOS ANGELES. HE BECAME A NATURALIZED CITIZEN IN  
18 1957 AND WORKED AS A SPECIAL EDUCATION TEACHER IN L.A.U.S.D.  
19 IN 1962 HE WAS ELECTED TO THE CALIFORNIA STATE ASSEMBLY. IN  
20 1974 HE WAS ELECTED LIEUTENANT GOVERNOR. IN 1980 HE WAS  
21 ELECTED TO CONGRESS AND SERVED SIX TERMS BEFORE RETIRING IN  
22 1992 AT THE AGE OF 65. IN 2002 AT THE AGE OF 76, HE WAS  
23 REELECTED TO THE COMPTON AREA ASSEMBLY SEAT WHERE HE SERVED  
24 TWO ADDITIONAL TERMS. WHILE MANY MAY MARVEL AT HIS LENGTH OF  
25 SERVICE TO THE STATE OF CALIFORNIA, MERVYN DYMALLY'S LEGACY



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1 LIVES ON NOT IN JUST HIS LEGISLATIVE CAREER BUT IN THE LEGIONS  
2 OF PEOPLE ACROSS ALL ETHNICITIES THAT HE MENTORED. MANY GOT  
3 THEIR START IN PUBLIC SERVICE WITH HIS ENCOURAGEMENT AND  
4 SUPPORT. HIS RECORD SPEAKS FOR ITSELF. HE ADVOCATED FOR CAUSES  
5 CLOSE TO HOME, WORKING TIRELESSLY ON BEHALF OF THE CHARLES R.  
6 UNIVERSITY OF MEDICINE AND SCIENCE, PARTICULARLY THE NURSING  
7 SCHOOL THAT BEARS HIS NAME, AND ISSUES OF STATEWIDE AND  
8 NATIONAL SIGNIFICANCE, SUCH AS REPARATIONS FOR JAPANESE  
9 AMERICANS WHO WERE INTERNED DURING THE WORLD WAR II ERA. HE IS  
10 SURVIVED BY HIS WIFE, ALICE; HIS DAUGHTER LYNN, HIS SON, MARK;  
11 THREE SISTERS AND A HOST OF EXTENDED FAMILY MEMBERS AND  
12 FRIENDS WHO WILL MISS HIM DEARLY. THE HONORABLE MERVYN M.  
13 DYMALLY. MR. CHAIRMAN.

14  
15 **SUP. YAROSLAVSKY, CHAIRMAN:** ALL MEMBERS.

16  
17 **SUP. RIDLEY-THOMAS:** THANK YOU. THAT CONCLUDES MY ADJOURNING  
18 MOTIONS.

19  
20 **SUP. YAROSLAVSKY, CHAIRMAN:** OKAY. ARE YOU HOLDING ANY ITEMS?  
21 UNANIMOUS VOTE, WITHOUT OBJECTION. YOU'RE NOT HOLDING ANY  
22 ITEMS? OKAY. I HAVE SEVERAL ADJOURNING MOTIONS, MEMBERS. FIRST  
23 I'D ASK THAT THE BOARD ADJOURN IN THE MEMORY OF MAURY WEINER.  
24 MAURY IS A LONGTIME ADMINISTRATOR, ALL MEMBERS, LONGTIME  
25 ADMINISTRATOR OF THE TARZANA TREATMENT CENTER FOR MORE THAN 20



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1 YEARS AND LATER HEAD OF THE AGENCY'S GOVERNMENT RELATIONS WHO  
2 RECENTLY PASSED AWAY. A GRADUATE OF THE CITY UNIVERSITY OF NEW  
3 YORK, HE CARRIED OUT GRADUATE WORK AT THE GRADUATE FACULTY OF  
4 THE NEW YORK SCHOOL FOR SOCIAL RESEARCH BEFORE UNDERTAKING A  
5 WIDE VARIETY OF PUBLIC AND PRIVATE ADMINISTRATIVE ROLES WITH  
6 THE NEW YORK CITY HOUSING AUTHORITY, CITIZENS NATIONAL BANK,  
7 L.A. UNIFIED SCHOOL DISTRICT AND THE CITY OF LOS ANGELES,  
8 WHERE HE SERVED AS A DEPUTY MAYOR IN THE FIRST TOM BRADLEY  
9 ADMINISTRATION, ACTUALLY THE DEPUTY MAYOR IN THE FIRST TOM  
10 BRADLEY ADMINISTRATION, BEFORE EMBARKING ON A NEW CAREER IN  
11 THE PRIVATE NONPROFIT SECTOR. HE SERVED AS CHAIRMAN OF THE TOM  
12 BRADLEY LEGACY FOUNDATION AT U.C.L.A., AS MY APPOINTEE ON THE  
13 COUNTY'S MENTAL HEALTH COMMISSION AND AS A MEMBER OF THE  
14 COMMISSION ON OLDER ADULTS. HE WAS KNOWN AND ADMIRERED FOR HIS  
15 DECENCY AND HONESTY AND HE WILL BE DEEPLY MISSED BY ALL OF US  
16 WHO HAD THE PLEASURE OF SERVING WITH HIM. HE IS SURVIVED BY  
17 HIS MANY FRIENDS AND FORMER COLLEAGUES. I'LL SAY I FIRST MET  
18 MAURY WHEN HE AND I WERE BOTH ATTENDING YOM KIPPUR SERVICES IN  
19 THE MOSCOW SYNAGOGUE IN THE SOVIET UNION AND THEY HAD A  
20 SECTION OF THE SYNAGOGUE RESERVED JUST FOR FOREIGNERS. AND I  
21 HAD BEEN SITTING THERE AND IN WALKS THIS GUY AND SAYS, "WHO'S  
22 THE OTHER GUY HERE FROM L.A." AND IT WAS MAURY WEINER WHO JUST  
23 FINISHED RUNNING TOM BRADLEY'S ILL-FATED FIRST CAMPAIGN FOR  
24 MAYOR. AND THEN HE RAN HIS SECOND CAMPAIGN AND BECAME HIS  
25 CHIEF DEPUTY MAYOR AND WAS, FRANKLY, I THINK, I THINK IF HE



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1 HAD SURVIVED THE TENURE OF TOM BRADLEY AS DEPUTY MAYOR, TOM  
2 BRADLEY WOULD HAVE BEEN GOVERNOR. I THOUGHT THE WORLD OF HIM  
3 EVEN THOUGH HE CHAIRED MY OPPONENT'S CAMPAIGN IN MY FIRST  
4 CAMPAIGN. FORTUNATELY HE WASN'T THAT GOOD THAT YEAR. MAURY WAS  
5 A GREAT HUMAN BEING. A QUINTESSENTIAL LIBERAL PROGRESSIVE AND  
6 WAS UNABASHED ABOUT IT. AND IT'S A REAL LOSS. JOHN ROVICK,  
7 YES, YOU'RE ALL ON MAURY. JOHN ROVICK, KNOWN TO A GENERATION  
8 OF SOUTHERN CALIFORNIA CHILDREN AS THE HOST OF THE LONG-  
9 RUNNING T.V. PROGRAM "SHERIFF JOHN'S LUNCH BRIGADE" ON  
10 K.T.T.V. IN LOS ANGELES, PASSED AWAY AT THE AGE OF 93 IN  
11 BOISE, IDAHO. BORN IN DAYTON, HE EARNED A COLLEGE DEGREE IN  
12 SPEECH AND RADIO BROADCASTING AND BEGAN WORK AS A RADIO  
13 ANNOUNCER. HE WAS ON THE AIR WHEN PEARL HARBOR WAS ATTACKED IN  
14 DECEMBER 1941, AND A FEW MONTHS LATER ENLISTED IN THE ARMY AND  
15 BEGAN TRAINING AS A RADIO OPERATOR. HE ALSO RECEIVED TRAINING  
16 AT AIR GUNNERY SCHOOL AND WENT ON TO FLY 50 COMBAT BOMBING  
17 MISSIONS AND EARNED SEVERAL SERVICE DECORATIONS. AFTER THE WAR  
18 HE RESUMED HIS RADIO ANNOUNCING CAREER, GOT MARRIED AND MOVED  
19 TO LOS ANGELES WHERE HE TOOK A JOB AS A STAFF ANNOUNCER FOR  
20 K.T.T.V., CHANNEL 11. A FEW YEARS LATER, HE HIT ON THE IDEA OF  
21 CREATING A CHILDREN'S SHOW AROUND THE CHARACTER OF A KINDLY  
22 SHERIFF. WITH ITS SIGNATURE SONGS, "LAUGH AND BE HAPPY" AND  
23 "PUT ANOTHER CANDLE ON THE BIRTHDAY CAKE," THE SHOW WAS AN  
24 INSTANT HIT AND EVENTUALLY RAN FOR 18 YEARS BEFORE CONCLUDING  
25 ITS RUN IN 1970. ROVICK RESUMED HIS ANNOUNCING DUTIES AND



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1 RETIRED FROM THE STATION IN 1981, AND FOR DECADES AFTERWARDS  
2 HE RECEIVED FAN MAIL FROM GROWN CHILDREN WHO FONDLY REMEMBERED  
3 SHERIFF JOHN WHO GENTLY SCHOOLED HIS YOUNG VIEWERS IN PROPER  
4 NUTRITION, COURTESY, RESPECT AND PATRIOTISM. HE IS SURVIVED BY  
5 HIS WIFE, JACQUELINE; TWO DAUGHTERS, SANDRA KAISER AND WENDY  
6 MACERI; FIVE GRANDCHILDREN; ONE GREAT GRANDCHILD; A NIECE AND  
7 TWO NEPHEWS. ALL MEMBERS ON SHERIFF JOHN. YVONNE MOUNSEY,  
8 LONGTIME DIRECTOR OF THE WEST SIDE SCHOOL OF BALLET IN SANTA  
9 MONICA, WHO PASSED AWAY AT THE AGE OF 93 AT HER HOME IN L.A.  
10 AFTER BATTLING CANCER. BORN IN SOUTH AFRICA TO AN IMPOVERISHED  
11 FARMING FAMILY, SHE SHOWED EARLY TALENT AS A DANCER AND  
12 PERSUADED HER PARENTS TO SCRAPE TOGETHER THE MONEY TO SEND HER  
13 ABROAD AT THE AGE OF 16 TO STUDY IN ENGLAND UNDER A RUSSIAN  
14 BALLET MASTER. SHE WENT ON TO JOIN A TOURING COMPANY THAT  
15 PERFORMED IN FRANCE, ITALY, AND OTHER COUNTRIES. SHE LATER  
16 SETTLED IN NEW YORK AND JOINED THE NEW YORK BALLET, WHERE SHE  
17 BECAME A SOLOIST AND PRINCIPAL DANCER UNDER THE GUIDANCE AND  
18 SUPPORT OF GEORGE BALANCHINE. SHE RETIRED FROM ACTIVE  
19 PERFORMING IN 1958 AND BEGAN HER LONG TEACHING CAREER, WHERE  
20 SHE BECAME KNOWN FOR THE DOZENS OF PROMISING STUDENTS SHE  
21 HELPED MENTOR AND PLACE AS THEY EMBARKED ON THEIR PROFESSIONAL  
22 DANCING CAREERS. SHE IS SURVIVED BY HER DAUGHTER ALLEGRA  
23 CLEGG; A SISTER, ROSHILD COLLARD; TWO STEPSONS, CHRISTOPHER  
24 AND STEPHEN CLEGG; AND A GRANDSON, MARCUS SPELLMAN. AND  
25 FINALLY, IRWIN GARFINKEL, LONGTIME PUBLIC DEFENDER AND





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1 SUPERIOR COURT COMMISSIONER FOR THE COUNTY OF L.A. WHO  
2 RECENTLY PASSED AWAY. BORN IN MIAMI, HE LIVED IN PHILADELPHIA  
3 UNTIL THE AGE OF 10, MOVED TO L.A. GRADUATE OF VENICE HIGH  
4 SCHOOL, U.C.L.A. AND SOUTHWESTERN LAW SCHOOL. HE SERVED AS A  
5 PUBLIC DEFENDER FROM 1959 TO '72 AND AS A SUPERIOR COURT  
6 COMMISSIONER FROM 1972 UNTIL HIS RETIREMENT IN 1995. HE  
7 CONTINUED TO SIT ON THE BENCH AS AN AS-NEEDED REFEREE IN  
8 DEPENDENCY COURT UNTIL MARCH 2011. KNOWN FOR HIS SWEET  
9 DISPOSITION AND CONSCIENTIOUS JURISPRUDENCE, HE LOVED TRAVEL,  
10 CLASSICAL MUSIC, SPENDING TIME WITH HIS FAMILY AND SAVORING  
11 CORN BEEF SANDWICHES. HE IS SURVIVED BY HIS WIFE OF 52 YEARS,  
12 GLORIA; A SON, JOHN; A DAUGHTER, CHAVA AXELROD; AND TWO  
13 GRANDCHILDREN, ELIANA MIRIAM AND AHARON MORDECHAI. UNANIMOUS  
14 VOTE ON ALL THOSE. YOU'RE NOT HOLDING ANYTHING EITHER, RIGHT?  
15 SUPERVISOR KNABE.

16

17 **SUP. KNABE:** THANK YOU, MR. CHAIRMAN. I HAVE A NUMBER OF  
18 ADJOURNMENTS AS WELL. FIRST OF ALL, IN THE MEMORY OF MR. FRED  
19 PETERSON, A LONGTIME FRIEND, PASSED AWAY RECENTLY AT THE AGE  
20 OF 81. SERVED IN THE UNITED STATES NAVY DURING THE KOREAN WAR.  
21 WAS A MEMBER, VERY ACTIVE MEMBER OF THE V.F.W. AND THE ROTARY  
22 CLUB WELL AS IN THE CERRITOS AREA. HE WAS VERY INVOLVED WITH  
23 THE CHURCH OF LATTER DAY SAINTS. WORKED AT SAV-ON MANY TIMES  
24 AS A VOLUNTEER DELIVERING PRESCRIPTIONS TO THOSE CUSTOMERS  
25 THAT HAD TO STAY AT HOME. HE'S SURVIVED BY HIS THREE SONS, TWO



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1 DAUGHTERS, GRANDCHILDREN AND GREAT GRANDCHILDREN. ALSO THAT WE  
2 ADJOURN IN MEMORY OF MR. DONALD STRUB, A PAST PRESIDENT OF  
3 OPTIMISTS INTERNATIONAL WHO PASSED AWAY RECENTLY AT THE AGE OF  
4 82. WHEN I WAS GOVERNOR OF THE OLD PACIFIC SOUTHWEST DISTRICT,  
5 DON WAS THE CURRENT PRESIDENT AT THE TIME. GREAT GUY. VERY  
6 ENTHUSIASTIC AND COMMITTED. AND HE WAS A MEMBER OF -- HE IS  
7 SURVIVED BY HIS WIFE JAY AND THEIR THREE CHILDREN. GREAT GUY.  
8 ALSO WE ADJOURN IN MEMORY OF LA VERNE SWITZER, MOTHER OF WAYNE  
9 SWITZER, PASSED AWAY ON OCTOBER 7 AT THE AGE OF 98. SHE WILL  
10 BE DEARLY MISSED. SHE IS SURVIVED BY HER SON, WAYNE. ALSO THAT  
11 WE ADJOURN IN MEMORY OF CHARLIE LEDBETTER WHO PASSED AWAY AT  
12 THE AGE OF 77. HE BECAME THE FIRST PRINCIPAL OF CERRITOS HIGH  
13 SCHOOL WHEN IT OPENED IN 1973 AND EVENTUALLY RETIRED AS  
14 ASSISTANT SUPERINTENDENT OF A.B.C. UNIFIED. HE WAS JUST A  
15 GREAT GUY. IN RETIREMENT, HE BECAME A BOOKKEEPER AND MARSHALL  
16 AT THE LA MIRADA GOLF COURSE ACCOUNTING FACILITY. HE'S  
17 SURVIVED BY HIS DAUGHTER, LISA AND HUSBAND, MARC; A SON, SCOTT  
18 AND WIFE, SYLVIA; STEPSONS AND WIFE, DANICA. ALSO THAT WE  
19 ADJOURN IN MEMORY OF JIM NUNYA, BELOVED HUSBAND OF CHERYL  
20 PARISI, EXECUTIVE DIRECTOR OF A.F.S.C.M.E. DISTRICT COUNCIL  
21 36, WHO PASSED AWAY ON SEPTEMBER 26. ALL MEMBERS. SURVIVED BY  
22 HIS WIFE, CHERYL; THREE SONS, TODD, IAN AND RYAN. WE'D LIKE TO  
23 EXTEND OUR SINCERE CONDOLENCES TO THE NUNYA FAMILY. ALSO WE  
24 ADJOURN IN MEMORY OF GARRETT BRECKENRIDGE, WHO PASSED AWAY IN  
25 HIS HOME IN ROLLING HILLS, A LONGTIME RESIDENT DOWN THERE. HE



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1     STARTED -- HE JOINED I.B.M. AFTER GETTING OUT OF THE MARINE  
2     CORPS. HE AND HIS WIFE, ROBIN, HAVE BEEN MARRIED FOR 25 YEARS.  
3     ROBIN HILL SERVES AS PRESIDENT FOR SOUTH COAST BOTANIC GARDEN  
4     FOUNDATION. HE IS SURVIVED BY HER; CHILDREN SUSAN, KAREN, JIM;  
5     GRANDCHILDREN; AND WILL BE DEARLY MISSED BY HIS FAMILY AND  
6     FRIENDS. AND THEN FINALLY ALREADY DID ALL MEMBERS WITH MERVYN  
7     DYMALLY.

8

9     **SUP. YAROSLAVSKY, CHAIRMAN:** THANK YOU. DON, I FORGOT THAT I  
10    WAS HOLDING SOMETHING. SO CAN I RECLAIM MY TIME?

11

12    **SUP. KNABE:** I'M NOT HOLDING ANYTHING.

13

14    **SUP. YAROSLAVSKY, CHAIRMAN:** GO AHEAD DO YOUR ADJOURNMENTS.

15

16    **SUP. ANTONOVICH:** ONE OF OUR GREAT COUNTY EMPLOYEES JUST PASSED  
17    AWAY, AND THAT'S ROBERT "BOB" SAXON, DEPARTMENT OF MILITARY  
18    VETERANS AFFAIRS WHO IS HERE EVERY WEEK WITH THE PLEDGE OF  
19    ALLEGIANCE. HE WAS THE CHIEF DEPUTY TO COLONEL SMITH. HE  
20    PASSED AWAY UNEXPECTEDLY. HE WAS A 40-YEAR L.A. COUNTY  
21    EMPLOYEE AND COLONEL SMITH'S RIGHT-HAND PERSON. AND WE SHOULD  
22    DISCUSS THIS TODAY IN EXECUTIVE SESSION, AS WELL. HE STARTED  
23    AT THE DEPARTMENT OF PUBLIC SOCIAL -- WITH THE DEPARTMENT OF  
24    PUBLIC SOCIAL SERVICES.

25



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1    **SUP. YAROSLAVSKY, CHAIRMAN:** ALL MEMBERS.

2

3    **SUP. ANTONOVICH:** AND WORKED WITH THE DEPARTMENT OF CHILDREN  
4    AND FAMILY SERVICES BEFORE HE MOVED TO THE MILITARY VETERANS  
5    AFFAIRS IN 1986, WHERE HE WAS A STRONG ADVOCATE FOR VETERANS  
6    AND THEIR FAMILIES. HE WAS BORN IN PASADENA, AND LIVED IN  
7    COVINA. SURVIVED BY HIS WIFE, YOKO, AND THEIR THREE CHILDREN,  
8    MARK, STEWART AND A SIX-YEAR-OLD ARIANA. ALSO JOHN ROVICK, THE  
9    SHERIFF JOHN WHO PASSED AWAY. IN THE PAST WE HAD SHERIFF JOHN  
10    AND ENGINEER BILL, UNCLE ARCHIE, ALL KINDS OF VERY GOOD  
11    CHILDREN'S PROGRAMS WHICH TODAY OUR CHILDREN DON'T HAVE THE  
12    ADVANTAGE OF THOSE TYPES OF WHOLESOME QUALITY PROGRAMS THAT  
13    STRESS RESPONSIBILITY, EDUCATION AND GOOD HEALTH. DAN CARASSO,  
14    WHO PASSED AWAY AT THE AGE OF 95 ON OCTOBER 5. HE WAS QUITE  
15    INVOLVED IN THE SAN FERNANDO VALLEY, QUITE INVOLVED WITH  
16    REPUBLICAN POLITICS. HE WENT TO FAIRFAX HIGH SCHOOL, WAS  
17    ACTIVE WITH THE BOY SCOUTS OF AMERICA, SERVED WITH THE UNITED  
18    STATES ARMY DURING WORLD WAR II. AND HE HELD A JURIS DOCTORATE  
19    DEGREE. AND EVEN THOUGH HE HAD BEEN WHEELCHAIR BOUND FOR THE  
20    LAST COUPLE YEARS, HE WAS STILL VERY ACTIVE AND INSTRUMENTAL  
21    IN RECRUITING AND SUPPORTING CANDIDATES FOR OFFICES. HE IS  
22    SURVIVED BY HIS WIFE, IDA; AND THEIR TWO DAUGHTERS, CAMILLA  
23    AND DIANE. BUT HE REALLY HAD A HEART OF GOLD AND WAS DEVOTED  
24    TO HIS COMMUNITY AND TO HIS FAMILY. FERN TOMPKINS, WHO PASSED  
25    AWAY. SHE WAS THE STATION CLERK AT THE ALTADENA SHERIFF'S



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1 STATION. BORIS SPREM, HE WAS FORMER PRESIDENT OF THE CROATIAN  
2 PARLIAMENT PASSED AWAY ON SEPTEMBER 30 AT THE AGE OF 57. HE  
3 WAS A CHIEF OF STAFF OF THE OFFICE OF THE PRESIDENT OF THE  
4 REPUBLIC OF 2005 TO 2007. JOHN YOHAN PARK. DR. PARK PASSED  
5 AWAY ON OCTOBER 4. HE WAS A PASTOR WHO TRAVELED THE WORLD  
6 TEACHING THEOLOGY, PARTICULARLY IN ASIA AND LATIN AMERICA. HE  
7 WAS FOUNDER OF THE REFORM UNIVERSITY BASED IN LOS ANGELES AND  
8 HE IS SURVIVED BY HIS TWO DAUGHTERS, TINA PARK, WHO IS A  
9 MEMBER OF THE LOS ANGELES COMMUNITY COLLEGE BOARD OF TRUSTEES  
10 AND JANE PARK. MARY MCALISTER, ACTIVE AND FULL-TIME BOARD  
11 MEMBER OF THE SAN GABRIEL VALLEY COUNCIL OF THE BOY SCOUTS AND  
12 SHE WAS THE RECIPIENT OF THE SILVER BEAVER AWARD, AND DEVOTED  
13 VOLUNTEER AND SCOUTER. MARCELLA MAY ROTTER FRAKES, SHE PASSED  
14 AWAY AT THE AGE OF 80. SHE WAS A 55-YEAR RESIDENT OF THE  
15 ANTELOPE VALLEY AND INVOLVED IN THE COMMUNITY. FELBERT NAULLS  
16 SR., A LONGTIME RESIDENT OF SUN VILLAGE. PASSED AWAY AT THE  
17 AGE OF 85 AND HE HAD BEEN VERY ACTIVE IN THE SUN VILLAGE  
18 AFFAIRS. CHUCK POWELL, BUSINESSMAN FROM THE ANTELOPE VALLEY,  
19 LONGTIME RESIDENT AND HE OPERATED THE FAMILY BUSINESS FOR 35  
20 YEARS. BETTY RICK, WORKED FOR WALT DISNEY STUDIOS, PASSED AWAY  
21 AT THE AGE OF 83. VINCENZO CARRANO OF LA VERNE, HE OWNED THE  
22 LOCAL RESTAURANT, AND CAME TO CALIFORNIA FROM NAPLES, ITALY.  
23 AND ADRIANNA AVILA OF COVINA, LONGTIME EMPLOYEE WITH OUR OWN  
24 COUNTY'S DEPARTMENT OF PUBLIC WORKS. SHE PASSED AWAY AT THE  
25 AGE OF 46 AFTER A SHORT ILLNESS. AND THOSE ARE MY ADJOURNMENT



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1 MOTIONS. LET ME ASK A QUESTION TO COUNTY COUNSEL. THIS  
2 MORNING'S HEARINGS ON THE JAIL COMMISSION'S REPORT, DO WE NEED  
3 AN OFFICIAL POSITION TO SUPPORT THOSE 63 RECOMMENDATIONS OR IS  
4 THAT ALREADY IMPLIED? IF NOT I MAKE A MOTION THAT WE WOULD  
5 SUPPORT THOSE MISSION RECOMMENDATIONS.

6

7 **JOHN KRATTLI, COUNSEL:** WELL AT SOME POINT IN TIME, YOUR BOARD  
8 MAY WANT TO TAKE A POSITION, CERTAINLY. AS YOU KNOW FROM THE  
9 DISCUSSION, I BELIEVE THAT THE COMMISSIONERS ARE VERY  
10 INTERESTED IN MATTERS PROCEEDING. AND ALSO, MR. FUJIOKA AND I  
11 WILL BE MEETING WITH MR. DROOYAN AND MS. KRINSKY THIS COMING  
12 MONDAY TO DISCUSS THE IMPLEMENTATION. SO PERHAPS IT MIGHT BE  
13 BETTER FOR US TO REPORT BACK TO YOUR BOARD.

14

15 **SUP. ANTONOVICH:** OKAY. AND THEN ON ISSUES RELATIVE TO THAT,  
16 COULD WE DISCUSS PERSONNEL ISSUES IN EXECUTIVE SESSION?

17

18 **JOHN KRATTLI:** AT NEXT WEEK'S BOARD MEETING?

19

20 **SUP. ANTONOVICH:** NO, NO, THIS WEEK. RELATED TO THAT AND I'LL  
21 EXPLAIN IT TO YOU MAYBE.

22

23 **JOHN KRATTLI:** WELL, WE DON'T HAVE ANYTHING ON THE AGENDA RIGHT  
24 NOW WITH RESPECT TO THAT. PERHAPS I COULD HAVE A DISCUSSION  
25 WITH YOU OFFLINE FOR A MINUTE.





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1

2 **SUP. ANTONOVICH:** OKAY, LET'S DO IT OFFLINE AND THEN WE'LL SEE  
3 HOW WE--

4

5 **SUP. YAROSLAVSKY, CHAIRMAN:** OKAY. LET ME CALL UP ITEM 3 AND  
6 23. 23-A, TOGETHER, YEAH. BECAUSE THEY'RE ALL SEQUENTIALLY I  
7 THINK BOTH RELATED TO THE NOVEMBER BALLOT. NO. 23-A, DO YOU  
8 WANT TO GO FIRST, MARK? DO WE HAVE PEOPLE WHO WANT TO BE HEARD  
9 ON BOTH?

10

11 **SUP. RIDLEY-THOMAS:** YES. I THINK WE SHOULD PROCEED WITH THE  
12 SPEAKERS, MR. CHAIR. AND I'D BE GLAD TO CLOSE AFTER THEY HAVE  
13 MADE THEIR REMARKS.

14

15 **SUP. YAROSLAVSKY, CHAIRMAN:** OKAY. I'M GOING TO LIMIT THE TIME  
16 HERE. WE HAVE A LOT OF PEOPLE WHO HAVE SIGNED UP TO BE HEARD  
17 ON THIS. SO I'M GOING TO LIMIT THE TIME TO 1 MINUTE PER. AND  
18 IF SOMEBODY HAS SOMETHING VERY IMPORTANT TO SAY LONGER, WE'LL  
19 BE FLEXIBLE. BUT I WANT TO STICK TO THAT TIMELINE. I'M GOING  
20 TO CALL FOUR PEOPLE AT A TIME. BETTY ROBBINS, WE'RE GOING TO  
21 START WITH NUMBER 3. BETTY ROBBINS, ASTRID CAMPOS, ANA GARCIA,  
22 AND NANCY GOMEZ. COULD SOMEONE HELP HER GET IN? THANK YOU.  
23 OKAY. WHAT IS YOUR NAME?

24

25 **ANA GARCIA:** ANA GARCIA.



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1

2 **SUP. YAROSLAVSKY, CHAIRMAN:** ANA, OKAY. AND WHAT IS YOUR NAME,  
3 MA 'AM?

4

5 **BETTY ROBBINS:** BETTY ROBBINS.

6

7 **SUP. YAROSLAVSKY, CHAIRMAN:** BETTY ROBBINS, OKAY. SO I'M GOING  
8 TO CALL TWO MORE PEOPLE. I HAD YOU TWICE, MISS ROBBINS.  
9 CLARISSA WOO HERMOSILLO, IS SHE HERE? OKAY. AND JAIME GARCIA.  
10 IS THAT YOU? OKAY. GREAT. OKAY. MISS ROBBINS, YOU'RE ON.

11

12 **BETTY ROBBINS:** YES, GOOD AFTERNOON. AS YOU STATED, MY NAME IS  
13 BETTY ROBBINS. AND I HAVE -- I LIVE IN LONG BEACH, CALIFORNIA,  
14 AND I AM AN I.H.S.S. RECIPIENT. AS A LOS ANGELES COUNTY  
15 RESIDENT, I'M HERE TODAY TO ASK THAT YOU SUPPORT PROPOSITION  
16 30. AND PROPOSITION 30 IS SO IMPORTANT TO OUR FUTURE. THERE IS  
17 NO QUESTION WITHOUT THIS PASSAGE WE WILL BE FACING DEVASTATING  
18 CUTS TO OUR CHILDREN'S EDUCATION, OUR PUBLIC SAFETY AND THE  
19 PROGRAMS THAT INDIVIDUALS LIKE MYSELF RELY TO LIVE SAFELY AT  
20 HOME. WITHOUT PROPOSITION 30, CALIFORNIA'S FUTURE IS  
21 UNCERTAIN, AND THAT TROUBLES ME. THAT IS WHY I'M ASKING YOU TO  
22 JOIN ME AND COUNTLESS OTHERS TO SAY YES ON PROPOSITION 30.

23

24 **SUP. YAROSLAVSKY, CHAIRMAN:** OKAY. THANK YOU.

25



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1 **BETTY ROBBINS:** THANK YOU.

2

3 **SUP. YAROSLAVSKY, CHAIRMAN:** ANA GARCIA?

4

5 **ANA GARCIA:** GOOD AFTERNOON, MEMBERS OF THE BOARD. MY NAME'S  
6 ANA GARCIA. I'M HERE TO SPEAK ON BEHALF OF THE COALITION FOR  
7 HUMANE IMMIGRANT RIGHTS OF LOS ANGELES. C.H.I.R.L.A. WAS  
8 FORMED IN 1986 TO ADVANCE THE HUMAN AND CIVIL RIGHTS OF  
9 IMMIGRANTS AND REFUGEES IN LOS ANGELES. ON BEHALF OF  
10 C.H.I.R.L.A. I'M HERE TO VOICE OUR SUPPORT FOR THE MOTION TO  
11 ENDORSE PROPOSITION 30 ON NOVEMBER 6. PROPOSITION 30 WILL  
12 ENSURE THAT OUR SCHOOLS AND PUBLIC PROGRAMS DO NOT FACE  
13 DRACONIAN BUDGET CUTS AND IT WOULD ALSO ENSURE THAT THERE'S A  
14 SHARED BURDEN AND SHARED RESPONSIBILITY AMONG CALIFORNIANS TO  
15 GET OUR FISCAL HOUSE IN ORDER. WE APPLAUD THE BOARD OF  
16 SUPERVISORS FOR TAKING THIS STANCE AND WE ALSO ENCOURAGE THAT  
17 THE BOARD CONSIDER OPPOSING PROPOSITION 32 THAT WILL HAVE A  
18 NEGATIVE EFFECT ON THOUSANDS OF WORKERS. ONCE AGAIN, THANK YOU  
19 FOR INTRODUCING THIS MOTION AND THANK YOU FOR YOUR TIME.

20

21 **SUP. YAROSLAVSKY, CHAIRMAN:** THANK YOU. CLARISSA WOO  
22 HERMOSILLO.

23

24 **CLARISSA WOO HERMOSILLO:** GOOD AFTERNOON SUPERVISORS. MY NAME  
25 IS CLARISSA WOO HERMOSILLO, I AM THE DIRECTOR OF POLICY



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1 ADVOCACY WITH THE A.C.L.U. OF SOUTHERN CALIFORNIA. FIRST OF  
2 ALL, THANK YOU VERY MUCH FOR THE MEMBERS WHO BROUGHT FORWARD  
3 THESE TWO RESOLUTIONS. THE A.C.L.U. STANDS IN SOLIDARITY WITH  
4 OUR LABOR PARTNERS, COMMUNITY ALLIES AND ALL OF THE WORKERS  
5 WHO KEEP OUR COUNTY AND STATE RUNNING. WE ARE IN UNISON AND  
6 RAISING OUR VOICES IN SUPPORT OF PROPOSITION 30 AND OPPOSITION  
7 OF PROPOSITION 32. WE HAVE WORKED HARD FOR MANY, MANY YEARS TO  
8 STOP THE DEVASTATING CUTS TO PUBLIC EDUCATION, HEALTHCARE AND  
9 SOCIAL SERVICES THAT KEEP OUR MOST VULNERABLE RESIDENTS FROM  
10 FALLING INTO HOMELESSNESS OR WORSE. WE SUPPORT PROP 30 AS A  
11 CRITICAL FIRST STEP TO RAISING REVENUES TO PREVENT THE  
12 INEVITABLE INEQUITIES THAT WILL RESULT FROM FURTHER CUTS. AND  
13 WE STAND IN OPPOSITION TO PROPOSITION 32 BECAUSE IT IS A  
14 DECEPTIVE ATTEMPT TO DISCRIMINATE AGAINST THE LABOR UNION  
15 POLITICAL SPEECH IN OUR SOCIETY. THANK YOU SO MUCH FOR YOUR  
16 LEADERSHIP ON THIS ISSUE, AND THANK YOU FOR PASSING THESE TWO  
17 RESOLUTIONS.

18  
19 **SUP. YAROSLAVSKY, CHAIRMAN:** THANK YOU. BEFORE I CALL ON MR.  
20 GARCIA, LET ME CALL ON NANCY MAHR, VELMA BUTLER, AND ALVIVON  
21 HURD. OKAY. MR. GARCIA?

22  
23 **JAIME GARCIA:** GOOD AFTERNOON, MR. CHAIRMAN AND MEMBERS OF THE  
24 BOARD OF SUPERVISORS, MY NAME IS JAIME GARCIA AND I'M WITH THE  
25 HOSPICE ASSOCIATION OF SOUTHERN CALIFORNIA. OUR ASSOCIATION



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1 REPRESENTS ABOUT 88 HOSPITALS IN LOS ANGELES COUNTY. I'M HERE  
2 TODAY TO VOICE OUR SUPPORT AND REQUEST YOUR SUPPORT FOR  
3 PROPOSITION 30. THE HOSPITAL COMMUNITY HAS LONG SUPPORTED A  
4 BALANCED APPROACH TO DEALING WITH THE STATE'S BUDGET DEFICIT  
5 BY PURSUING BOTH CUTS AS WELL AS LOOKING FOR REVENUES, NEW  
6 REVENUES INTO THE PROGRAMS. AND FOR THE LAST SEVERAL YEARS, WE  
7 HAVE SEEN THE STATE'S BUDGET DEFICIT, WHICH HAS BECOME THE  
8 NORM RATHER THAN THE EXCEPTION, BEING DEALT WITH PURELY BY  
9 CUTS. NOW IS THE TIME FOR VOTERS IN THE STATE OF CALIFORNIA  
10 AND IN THIS COUNTY TO VOICE THEIR SUPPORT FOR PROP 30, WHICH  
11 WILL BRING ADDITIONAL NEW REVENUES INTO THE STATE'S GENERAL  
12 FUND, WHICH WILL HELP THE COUNTY, AS WELL, DEAL WITH ITS OWN  
13 LOCAL BUDGET RE-ALIGNMENT PLAN. AND SO I WOULD ASK FOR THIS  
14 BOARD TO ENDORSE PROP 30. THANK YOU VERY MUCH.

15  
16 **SUP. YAROSLAVSKY, CHAIRMAN:** THANK YOU. NANCY MAHR?

17  
18 **NANCY MAHR:** I'M NANCY MAHR, PRESIDENT OF THE LEAGUE OF WOMEN  
19 VOTERS OF LOS ANGELES COUNTY, AND I'M SPEAKING IN SUPPORT OF  
20 ITEM 3. PROPOSITION 30 BEGINS TO MOVE CALIFORNIA TOWARD  
21 FINANCIAL STABILITY. IT WOULD ALLOW THE STATE TO MEET ITS  
22 FINANCIAL OBLIGATIONS TO EDUCATION AND AT THE SAME TIME BRING  
23 THE BUDGET INTO BALANCE AND AVOID DEEPER CUTS TO PUBLIC  
24 PROGRAMS. THE PROPOSED TAX INCREASES ARE ONE PART OF A  
25 BALANCED BUDGET PLAN, ALONG WITH CUTS, LOANS AND DEFERMENTS.



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1 IN ADDITION, PROPOSITION 30 ENSURES THAT COUNTIES WILL  
2 CONTINUE TO RECEIVE FUNDING TO PAY FOR THE REALIGNED PUBLIC  
3 PROGRAMS AND THAT RESPONSIBILITY. THE LEAGUE OF WOMEN VOTERS  
4 HOLDS POLICY POSITIONS THAT SUPPORT MEASURES TO INSURE  
5 ADEQUATE STATE REVENUES, A TAX SYSTEM THAT USES ABILITY TO PAY  
6 AS A CRITERION AND STATE REIMBURSEMENT TO LOCAL GOVERNMENTS  
7 FOR STATE-IMPOSED PROGRAMS. BASED ON OUR POSITION, THE LEAGUE  
8 OF WOMEN VOTERS OF LOS ANGELES COUNTY AND THE STATE LEAGUE OF  
9 WOMEN VOTERS ARE SUPPORTING PROPOSITION 30 AND WE URGE YOU TO  
10 DO SO, AS WELL.

11  
12 **SUP. YAROSLAVSKY, CHAIRMAN:** THANK YOU. ARE YOU VELMA BUTLER?

13  
14 **ALVIVON HURD:** ALVIVON HURD.

15  
16 **SUP. YAROSLAVSKY, CHAIRMAN:** OH, ALVIVON HURD. IS VELMA BUTLER  
17 HERE? SHE HAD TO GO. OKAY. SO ALVIVON HURD.

18  
19 **ALVIVON HURD:** ALL RIGHT. YOU GOT IT. ALL RIGHT, MY NAME IS  
20 ALVIVON HURD, I'M WITH THE COMMUNITY GROUP A.C.C.E., WHICH IS  
21 ALLIANCE OF CALIFORNIANS FOR COMMUNITY EMPOWERMENT. I HAVE  
22 NOTHING TO SAY, EVERYBODY KNOWS WHY WE'RE HERE. WE MUST -- AND  
23 YOU MUST SUPPORT PROPOSITION 30! YOU MUST! WE ARE TIRED OF OUR  
24 CHILDREN HAVING THE TYPE OF EDUCATION THAT WE HAVE HERE. WE'RE  
25 TIRED OF OUR TEACHERS NOT BEING ABLE TO DO THE JOB THAT THEY





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1 ARE TRAINED TO DO. IT'S TIME FOR US TO DEAL WITH THE RICH.  
2 LET'S REWRITE HERE. LET'S TAX 'EM! THEY MAKE A MILLION  
3 DOLLARS, THEIR KIDS GO TO SCHOOL, THEY HAVE TUTORS, THEY HAVE  
4 CLASSROOMS, COME ON NOW. WE KNOW WHAT'S UP. OUR KIDS NEED THE  
5 SAME BREAKS. HOW DO YOU EXPECT OUR CHILDREN OF THE WORKING  
6 CLASS, THE MIDDLE CLASS TO BE ABLE TO GET A DECENT JOB OR  
7 EDUCATION TO GO TO SCHOOL, TO GO TO COLLEGE? COME ON. WE NEED  
8 YOUR VOTE. WE NEED YOUR SUPPORT. [APPLAUSE.] WE'RE GOING TO  
9 TAX THE RICH. I'M SORRY MY TIME IS EXPIRED AND I WANT YOU --

10

11 **SUP. YAROSLAVSKY, CHAIRMAN:** SORRY. YOUR TIME HAS EXPIRED.  
12 THANK YOU. ALL RIGHT. WE HAVE ITEM 3. PARDON? WE HAVE ITEM 3  
13 BEFORE US NOW. MIKE, DID YOU WANT TO BE HEARD ON THIS?

14

15 **SUP. RIDLEY-THOMAS:** MR. CHAIRMAN?

16

17 **SUP. YAROSLAVSKY, CHAIRMAN:** MR. RIDLEY-THOMAS?

18

19 **SUP. RIDLEY-THOMAS:** HE CAN PROCEED IF HE WISHES.

20

21 **SUP. YAROSLAVSKY, CHAIRMAN:** OKAY.

22

23 **SUP. ANTONOVICH:** THE MONEY DOES NOT GO TO EDUCATION, IT'S  
24 GOING TO GO TO PAY FOR THE STATE DEFICIT. THAT'S ONE OF THE  
25 PROBLEMS, THAT WHILE THE GOVERNOR HAS ONCE STATED THAT IT WAS,



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1 OTHERS HAVE CORRECTED THE STATEMENT THAT IT WILL NOT GO TO  
2 EDUCATION. THAT'S ONE OF THE PROBLEMS. YOU JUST HEARD BRIEFLY  
3 PEOPLE FROM THE ENTERTAINMENT INDUSTRY SAY HOW A VERY HIGH  
4 FIGURE TO RENT THE COUNTY PARK WAS CAUSING BUSINESSES TO GO TO  
5 OTHER LOCATIONS, OUT OF STATE. IF WE WANT TO HAVE THIS ECONOMY  
6 GROW, WE NEED TO BRING BUSINESSES HERE SO WE'LL HAVE MONEY FOR  
7 OUR SCHOOLS, FOR OUR SCHOOLS. RIGHT NOW, WE HAVE ONE OF THE  
8 HIGHEST BUSINESS RATES IN THE UNITED STATES. WE HAVE ONE OF  
9 THE HIGHEST SALES TAXES IN THE UNITED STATES. AND AS A RESULT  
10 OF THAT, WE'VE HAD A MAJOR LOSS OF JOBS IN THE STATE. WHAT THE  
11 STATE HAS TO DO IS WHAT THIS COUNTY OF LOS ANGELES HAS BEEN  
12 DOING. WE HAVE RESTRUCTURED THE WAY WE DELIVER SERVICES SO WE  
13 CAN PROVIDE MORE SERVICES AT A CHEAPER COST AND CUT DOWN ON  
14 THE WASTE AND THE COST. WE REFORM CIVIL SERVICE UNANIMOUSLY ON  
15 THIS BOARD WHICH HAS HAD A DIRECT RESULT IN THE DELIVERY OF  
16 SERVICE AND IN THE PRODUCTIVITY OF OUR WORKFORCE. THE STATE OF  
17 CALIFORNIA HAS FAILED TO DO THAT. WE HAVE CONSOLIDATED COUNTY  
18 DEPARTMENTS BECAUSE THOSE SAVINGS WERE ABLE TO TRANSFER INTO  
19 PROVIDING BETTER SERVICES AND BE COST-EFFECTIVE. THE COUNTY  
20 HAS FAILED TO CONSOLIDATE. FOR EXAMPLE, THEY COULD CONSOLIDATE  
21 THE BUREAU -- THE FRANCHISE TAX BOARD AND THE BOARD OF  
22 EQUALIZATION. THEY HAVE FAILED TO DO THAT. THAT'S BEEN  
23 RECOMMENDED TIME AFTER TIME AFTER TIME, BUT YET THEY FAILED.  
24 THEY COULD HAVE A TWO-YEAR REGISTRATIONS OF YOUR VEHICLE  
25 REGISTRATION. THAT WOULD SAVE MILLIONS OF DOLLARS. THEY COULD



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1 CONSOLIDATE THEIR MENTAL HEALTH AND THEIR DRUG AND THEIR  
2 ALCOHOL PROGRAMS INTO A SINGLE AGENCY. THAT WOULD SAVE DOLLARS  
3 THAT WOULD BE AVAILABLE FOR EDUCATION AND OTHER VITAL  
4 SERVICES. THEY HAVE FAILED TO DO THAT. THEY DON'T HAVE THE  
5 STRUCTURAL REFORMS IN PLACE. PLUS WITH PROPOSITION 30, THE  
6 STATE IS STILL FACING ANOTHER \$8 BILLION SHORTFALL. THEY HAVE  
7 A VERY SERIOUS PROBLEM, AND THIS IS NOT GOING TO SOLVE THAT  
8 PROBLEM, WHICH WE NEED TO HAVE IF WE'RE GOING TO HAVE QUALITY  
9 EDUCATION AND BE IN AN ECONOMIC ENVIRONMENT THAT ATTRACTS JOBS  
10 AND EMPLOYMENT. WE NEED TO HAVE MORE JOBS AND MORE EMPLOYMENT  
11 TO GROW THE ECONOMY SO OUR SCHOOLS WILL HAVE THE RESOURCES  
12 NECESSARY TO DO THEIR JOB JUST AS THE OTHER SERVICES WITHIN  
13 THE STATE ARE VITAL FOR PUBLIC SERVICE BUT THEY CAN'T DO IT IF  
14 WE DON'T HAVE PEOPLE WORKING AND PEOPLE CAN'T WORK HERE IF THE  
15 JOBS ARE FLEEING BECAUSE OF THE HIGH COST OF DOING BUSINESS  
16 HERE. THAT'S ONE OF THE FACTS OF LIFE.

17  
18 **SUP. YAROSLAVSKY, CHAIRMAN:** OKAY. THANK YOU, MR. ANTONOVICH.  
19 MR. RIDLEY-THOMAS?

20  
21 **SUP. RIDLEY-THOMAS:** JUST BRIEFLY, MR. CHAIRMAN, I THINK  
22 THERE'S A MOMENT IN TIME WHEN ONE HAS TO ACT OUT OF ONE'S OWN  
23 SELF-INTEREST AND I BELIEVE THAT THESE CUTS ARE HARMFUL TO THE  
24 COUNTY OF LOS ANGELES. LIKE IT OR NOT, IF PROPOSITION 30 DOES  
25 NOT PASS, ALL OF THE WORK THAT WE THINK THAT WE ARE ATTEMPTING



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1 TO DO PURSUANT TO RE-ALIGNMENT WILL BE COMPOUNDED. THE NOTION  
2 THAT ATTACHES TO IT, OF COURSE, IS -- RE-ENTRY. I'M  
3 IDENTIFYING THAT AS ONE PARTICULAR ASPECT OF THE LAW  
4 ENFORCEMENT ISSUES THAT WILL BE UNDER MORE SEVERE PRESSURE. \$6  
5 BILLION ISN'T EXACTLY CHUMP CHANGE. AND TO THE EXTENT THAT  
6 THAT IS THE CASE, I BELIEVE A TEMPORARY REVENUE ENHANCEMENT IS  
7 APPROPRIATE. I THINK IT'S PRUDENT. AND IF WE ARE NOT INCLINED  
8 TO DO IT, THE CONSEQUENCES WILL BE SUCH THAT WE WILL BE RUE  
9 THE DAY THAT WE VOTED NO ON PROPOSITION 30. I THINK SUPERVISOR  
10 MOLINA, SUPERVISOR YAROSLAVSKY ARE CORRECT IN THIS REGARD. AND  
11 I'M PREPARED TO VOTE AYE WITH THE MOTION THAT IS BEFORE US.

12

13 **VELMA HURD:** YES! [APPLAUSE.]

14

15 **SUP. YAROSLAVSKY, CHAIRMAN:** OKAY. THANK YOU. PLEASE, DON'T  
16 APPLAUD. THE RULES OF THE BOARD DO NOT PERMIT APPLAUSE. BUT  
17 LET ME JUST ADD MY BRIEF COMMENT ON THIS. VOTING NO ON PROP 30  
18 IS PLAYING WITH FIRE FOR THE STATE OF CALIFORNIA. THIS HAS  
19 BEEN A PROBLEM THAT'S BEEN GOING ON FOR A LONG TIME. THE  
20 FISCAL MESS IN SACRAMENTO HAS BEEN BUILDING FOR A DECADE. THIS  
21 IS NOT ANYBODY'S IDEAL FOR HOW TO SOLVE THE PROBLEM. BUT NOT  
22 DOING THIS WOULD EXACERBATE THE PROBLEM. THIS WILL ACTUALLY  
23 ACCELERATE STABILITY AND GIVE THE STATE AN OPPORTUNITY TO  
24 FINALLY PLAN AND GET THEIR FINANCIAL HOUSE IN ORDER. IT IS  
25 WHAT PETE WILSON DID IN 1991-'92 WITH A COMBINATION OF CUTS



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1 AND TEMPORARY TAXES. THIS IS A COMBINATION OF CUTS, OF WHICH  
2 WE HAVE HAD PLENTY, AND SOME TEMPORARY TAXES. BUT WHETHER YOU  
3 TAKE IT OUT OF SCHOOLS OR WHETHER YOU TAKE IT OUT OF PRISONS  
4 OR WHETHER YOU TAKE IT OUT OF PARKS, OR WHATEVER YOU TAKE IT  
5 OUT OF, IT'S GOING TO HAVE A RIPPLE EFFECT THROUGHOUT THE  
6 STATE BUDGET AND LET'S NOT BE COY ABOUT IT, IT'S GOING TO HAVE  
7 A DIRECT IMPACT ON THIS COUNTY BECAUSE WE DEPEND SO MUCH ON  
8 STATE REVENUES FOR HEALTHCARE, CHILD WELFARE, HUMAN SERVICES  
9 THAT SO MANY OF OUR POPULATION DEPEND ON. SO I'M GOING TO  
10 SUPPORT THIS. I WROTE THE MOTION, SO I GUESS I WILL SUPPORT  
11 IT. [APPLAUSE.] CALL THE ROLL. OH, YES, MISS MOLINA, I'M  
12 SORRY.

13

14 **SUP. MOLINA:** MR. CHAIRMAN AND MEMBERS, I THINK THERE'S A LOT  
15 OF REASONS THAT WE NEED TO SUPPORT IT, BUT I ALSO WANT TO -- I  
16 THINK THAT THE GOVERNOR IS ON A VERY SOLID PATH AS FAR AS  
17 CUTTING THE BUDGET. I THINK THAT WE'VE BEEN OVERSPENDING FOR A  
18 LONG PERIOD OF TIME. AND WHILE THOSE CUTS HAVE BEEN VERY, VERY  
19 PAINFUL IN OUR COMMUNITY, WHEN WE LOOK AT THIS PROPOSITION, IT  
20 IS GOING TO RAISE OVER \$6 BILLION A YEAR. AND, AGAIN, IT'S A  
21 TEMPORARY TAX INCREASE ON THOSE THAT MAKE OVER \$250,000 A  
22 YEAR. AND OUR SALES TAX IS GOING TO GO BACK TO WHAT IT WAS,  
23 WHICH WAS 7-1/2 CENTS. RIGHT NOW IT'S 7.25. THE MONEY THAT IS  
24 BEING RAISED IS GOING TO GO DIRECTLY TO EDUCATION. IT CLEARLY  
25 STATES THAT. PROPOSITION 30 SAYS THAT 89 PERCENT OF ALL OF THE



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1 DOLLARS THAT ARE RAISED ARE GOING TO GO THROUGH K-12. AND THEN  
2 THE REMAINING AMOUNT IS GOING TO GO INTO OUR COMMUNITY  
3 COLLEGES AS WELL AS OUR U.C. SYSTEM. BUT I THINK SIGNIFICANTLY  
4 FOR OUR COUNTY, WE'RE GOING TO BE DISCUSSING MEASURE 109, OR  
5 A.B.109. THIS IS ALL OF OUR STATE PRISONERS COMING BACK INTO  
6 OUR COUNTY SYSTEM. THE ONLY WAY THAT WE'RE GOING TO BE  
7 ASSURED, AND WE KNOW THAT THAT IS LAW. FROM NOW ON THEY ARE  
8 NOT GOING INTO OUR STATE PRISONS. IN ORDER FOR OUR COUNTY TO  
9 SUSTAIN THEM AND MAINTAIN THAT SYSTEM, IS THAT WE NEED THAT  
10 CONSTITUTIONAL GUARANTEE. PROP 30 CONTAINS THAT. THAT ASSURES  
11 US THAT WE WILL HAVE THE DOLLARS THAT WILL FOLLOW. WITHOUT IT,  
12 WE'RE IN A LOT OF TROUBLE FOR THE FUTURE. AGAIN, NONE OF US  
13 LIKE A TAX INCREASE AT ALL. BUT WE'RE TALKING ABOUT BEING IN  
14 THIS STATE TOGETHER, MAKING EDUCATION WORK, MAKING OUR PUBLIC  
15 SAFETY WORK, AND TRYING TO GET, AT THE SAME TIME, ALL OF US TO  
16 GIVE A LITTLE IN ORDER TO RECOGNIZE AND UNDERSTAND WHAT WE  
17 NEED TO DO TO BALANCE OUR ECONOMY AND TO BRING IT BACK AT THE  
18 LEVEL THAT I THINK WE COULD ALL APPRECIATE. SO IT IS A MODEST  
19 TAX AND YET IT WILL GO A LONG WAY, OVER \$6 BILLION THAT WE  
20 WILL BE RAISING EVERY SINGLE YEAR TO BRING BACK STABILITY TO  
21 CALIFORNIA.

22

23 **SUP. YAROSLAVSKY, CHAIRMAN:** THANK YOU SUPERVISOR MOLINA. CALL  
24 THE ROLE.

25





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1 **CLERK SACHI HAMAI:** SUPERVISOR MOLINA.

2

3 **SUP. MOLINA:** AYE.

4

5 **CLERK SACHI HAMAI:** SUPERVISOR RIDLEY-THOMAS?

6

7 **SUP. RIDLEY-THOMAS:** AYE.

8

9 **CLERK SACHI HAMAI:** SUPERVISOR KNABE?

10

11 **SUP. KNABE:** NO.

12

13 **CLERK SACHI HAMAI:** SUPERVISOR ANTONOVICH.

14

15 **SUP. ANTONOVICH:** NO.

16

17 **CLERK SACHI HAMAI:** SUPERVISOR YAROSLAVSKY.

18

19 **SUP. YAROSLAVSKY, CHAIRMAN:** AYE.

20

21 **CLERK SACHI HAMAI:** MOTION CARRIES.

22

23 **SUP. YAROSLAVSKY, CHAIRMAN:** IT IS APPROVED. ALL RIGHT. QUIET,

24 PLEASE. WE NOW HAVE ITEM 23-A BEFORE US AND WE'RE GOING TO DO

25 THE SAME THING. A MINUTE APIECE. BETTY ROBBINS, SALVADOR



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1    SANCHEZ, NANCY GOMEZ AND BLAINE MEEK. OKAY. BETTY ROBBINS? GO  
2    AHEAD.

3

4    **BETTY ROBBINS:** I'M ALSO HERE TO ASK THAT YOU STAND WITH US BY  
5    OPPOSING PROPOSITION 32. WE ALL KNOW THAT PROPOSITION 32 IS  
6    NOT WHAT IT SEEMS. WE ALL KNOW THAT IT WAS WRITTEN BY THE BIG  
7    BUSINESSES FINANCED BY BILLIONAIRES TO DO ONE THING AND ONE  
8    THING ONLY. THAT IS TO SILENCE THE VOICES OF THE PEOPLE LIKE  
9    MYSELF AND MAYBE EVEN YOU. IF PROPOSITION 32 WERE TO PASS,  
10    THOSE THAT PROTECT PROGRAMS LIKE HOME CARE, WHICH I RELY ON,  
11    WILL NO LONGER HAVE A POLITICAL VOICE. THOSE THAT PROTECT THE  
12    RIGHTS OF WORKING PEOPLE WOULD BE SILENCED. THE ONLY VOICE  
13    LEFT IN GOVERNMENT WOULD BE WEALTHY BUSINESS OWNERS WHO DON'T  
14    CARE ABOUT MYSELF OR MAYBE EVEN YOU, WHO WON'T MAKE THEM  
15    MONEY, AND THAT'S THEIR MAIN PURPOSE IS MONEY.

16

17    **SUP. YAROSLAVSKY, CHAIRMAN:** THANK YOU. YOUR TIME IS UP.

18

19    **BETTY ROBBINS:** THANK YOU.

20

21

22

23    **>>SUP. YAROSLAVSKY, CHAIRMAN:** SALVADOR SANCHEZ?

24



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1 **SALVADOR SANCHEZ:** GOOD AFTERNOON, BOARD MEMBERS, MY NAME IS  
2 SALVADOR SANCHEZ AND I'M A COMMUNITY COLLEGE INSTRUCTOR FOR  
3 LOS ANGELES COUNTY COMMUNITY COLLEGE DISTRICT. I RISE TO  
4 SUPPORT THIS RESOLUTION INTRODUCED BY SUPERVISOR RIDLEY-  
5 THOMAS. PROPOSITION 32 IS A MISGUIDED PROPOSITION,  
6 SUPERVISORS. IT IS VERY INTERESTING THAT WHEN I WALKED INTO TO  
7 THIS BOARD, I READ THAT QUOTE ON THE WALL RIGHT THERE THAT  
8 SAID THIS IS THE GOVERNMENT OF THE PEOPLE, BY THE PEOPLE AND  
9 FOR THE PEOPLE. OBVIOUSLY IT SEEMS TO ME THAT THIS COMMUNITY  
10 HAS BECOME A GOVERNMENT OF CORPORATIONS FOR CORPORATIONS AND  
11 BY CORPORATIONS. I THINK THAT NEEDS TO BE CHANGED. THROUGH OUR  
12 HISTORY, BOARD MEMBERS, WE HAVE SEEN THAT WHEN WORKERS ARE AN  
13 IMPORTANT PART OF THE CIVIC CONVERSATION OR THE POLITICAL  
14 CONVERSATION, THIS COUNTRY ENJOYS STABILITY AND PROSPERITY. A  
15 HEALTHY AND A VIBRANT DEMOCRACY, BOARD OF SUPERVISORS,  
16 REQUIRES THAT ALL VOICES BEING HEARD IN THE POLITICAL PROCESS.  
17 WHEN WORKERS' VOICES ARE BEING SILENCED, THIS DEMOCRACY AS WE  
18 KNOW IT WILL NO LONGER EXIST. THANK YOU VERY MUCH.

19

20 **SUP. YAROSLAVSKY, CHAIRMAN:** THANK YOU. BLAINE?

21

22 **BLAINE MEEK:** YES. BLAINE MEEK ON BEHALF --

23

24 **SUP. YAROSLAVSKY, CHAIRMAN:** HANG ON A SECOND. HANG ON. I'M  
25 GOING TO CALL SOME OTHER PEOPLE UP, THEN WE'LL START YOUR



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1 TIME. CATALINA LUNA? IS CATALINA HERE? NOT HERE? SHE'S HERE.

2 OKAY. JERRY CLYDE? AND RICK JACOBS. OKAY BLAINE.

3

4 **BLAINE MEEK:** YEAH, IT'S BLAINE MEEK. I'M COUNSEL TO THE  
5 CALIFORNIA ASSOCIATION OF PROFESSIONAL EMPLOYEES AND CHAIR OF  
6 THE COALITION OF COUNTY UNIONS. I'M SPEAKING IN SUPPORT OF  
7 SUPERVISOR RIDLEY-THOMAS'S MOTION IN OPPOSITION OF THIS  
8 PROPOSITION 32. THE CENTRAL PORTION -- PROVISION OF THIS  
9 PROPOSITION IS, AS THE SUPERVISORS ARE WELL AWARE, A BAN ON  
10 PAYROLL DEDUCTIONS, EMPLOYEE PAYROLL DEDUCTIONS BEING  
11 COLLECTED BY CORPORATIONS AND UNIONS FOR THEIR POLITICAL  
12 ACTIVITIES. AS THE LEAGUE OF WOMEN VOTERS, THE COMMON CAUSE  
13 AND THE L.A. TIMES ALL NOTED, THAT THAT SOUNDS FAIR, BUT IT  
14 ISN'T. CORPORATIONS VERY RARELY COLLECT BY EMPLOYEE DEDUCTION  
15 FOR SUPPORT OF THEIR POLITICAL ACTIVITIES. FURTHER, MAJOR  
16 EXEMPTIONS EXIST FOR THOSE BUSINESSES THAT ARE OUTSIDE OF  
17 CORPORATE FORMATIONS, SUCH AS SUPER PACS, SUCH AS INSURANCE  
18 COMPANIES AND OTHER BIG ENTITIES. I WOULD ONLY POINT OUT THAT  
19 UNIONS ARE DEPENDENT ON THESE PAYROLL DEDUCTIONS TO SUPPORT  
20 THEIR POLITICAL ACTIVITIES. THESE ARE, CONTRARY TO WHAT A LOT  
21 OF PEOPLE UNDERSTAND, ARE VOLUNTARY CONTRIBUTIONS MADE BY THE  
22 EMPLOYEES TO THEIR UNION ACTIVITIES. AT ANY TIME, ANY EMPLOYEE  
23 CAN CHOOSE TO CONTRIBUTE OR CHOOSE NOT TO CONTRIBUTE BY  
24 PAYROLL DEDUCTION TO HIS OR HER UNION ACTIVITIES. WE BELIEVE  
25 THAT THIS PROPOSITION IS ONE-SIDED AND UNFAIR, AS THE LEAGUE



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1 OF WOMEN VOTERS OF CALIFORNIA, THE L.A. TIMES AND THE COMMON  
2 CAUSE HAS ALREADY TAKEN THAT POSITION. WE ENCOURAGE YOUR BOARD  
3 TO LIKEWISE TAKE A POSITION IN OPPOSITION. THANK YOU.

4

5 **SUP. YAROSLAVSKY, CHAIRMAN:** THANK YOU. CATALINA LUNA. ARE YOU  
6 GOING TO SPEAK? OKAY HAVE I'M GOING TO GIVE YOU ONE MORE  
7 SECOND. OKAY. YOU'RE NOT GOING TO SPEAK? ALL RIGHT. JERRY  
8 CLYDE? YOU'RE NOT GOING TO SPEAK? RICK JACOBS?

9

10 **RICK JACOBS:** THANK YOU, CHAIRMAN YAROSLAVSKY. I'M HERE TO  
11 SPEAK ON BEHALF OF CATALINA AND JERRY, WHO IF PROP 32 PASSES  
12 WOULD BE IN THE SITUATION THAT YOU SEE THEM NOW. THEIR SPEECH  
13 WOULD BE SILENCED. I'M THE CHAIR AND FOUNDER OF THE 750,000-  
14 MEMBER COURAGE CAMPAIGN. WE ARDENTLY SUPPORT YOUR MOTION,  
15 WHICH IS TO OPPOSE PROP 32 FOR A VERY SIMPLE REASON.  
16 SUPERVISOR ANTONOVICH EARLIER REFERRED TO THE NEED FOR FREE  
17 ENTERPRISE TO OPERATE AS YOUR WALL UP THERE SAYS. THIS IS THE  
18 OPPOSITE OF FREE ENTERPRISE OPERATING. PROP 32 VERY SIMPLY  
19 PUTS POLITICAL SPEECH OUT AND PUTS MONEY INTO POLITICS. I  
20 DON'T THINK THAT THE SOCIETY THAT THE PEOPLE WHO PUT PROP 32  
21 ON THE BALLOT THINK THEY WANT WOULD FUNCTION IF WE COULDN'T  
22 HAVE HOME HEALTHCARE WORKERS, NURSES, FIREFIGHTERS, PEOPLE WHO  
23 CLEAN THE BUILDINGS AND THE STREETS AND CHANGE THE LIGHTS, IF  
24 WE COULDN'T HAVE THEIR SPEECH AND THEIR INVOLVEMENT IN  
25 POLITICS. AND THAT'S PRECISELY WHAT PROP 32 IS ABOUT. IT'S



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1 ABOUT SILENCING THE MAJORITY WITH VAST SUMS OF MONEY FROM A  
2 VERY SMALL MINORITY.

3

4 **SUP. YAROSLAVSKY, CHAIRMAN:** THANK YOU, MR. JACOBS. ASTRID  
5 CAMPOS. IS SHE HERE? JOSEPH VILLELA? IS HE HERE? ELIZABETH  
6 RALSTON? THEN THAT WILL BE OUR LAST SPEAKER ON THIS ITEM. OH,  
7 NO, THERE'S JOHN WALSH.

8

9 **ELIZABETH RALSTON:** MY NAME IS ELIZABETH RALSTON AND I'D LIKE  
10 TO THANK YOU FOR THE OPPORTUNITY TO SPEAK TODAY IN SUPPORT OF  
11 RESOLUTION 23-A. I REPRESENT THE LEAGUE OF WOMEN VOTERS OF LOS  
12 ANGELES. THE LEAGUE OF WOMEN VOTERS HAVE LONG BEEN AN ADVOCATE  
13 OF CAMPAIGN FINANCE REFORM AT THE NATIONAL LEVEL, AT THE STATE  
14 LEVEL, AND AT LOCAL LEVELS. PROPOSITION 32 PURPORTS TO BE ALL  
15 ABOUT CAMPAIGN FINANCE REFORM. THE LEAGUE OF WOMEN VOTERS  
16 OPPOSES PROPOSITION 32. WHY? BECAUSE IT ISN'T ABOUT CAMPAIGN  
17 FINANCE REFORM. IT'S ABOUT LIMITING THE ABILITY OF UNIONS TO  
18 DO POLITICAL ADVOCACY ON BEHALF OF THEIR MEMBERS WHILE  
19 ALLOWING CORPORATIONS AND WEALTHY INDIVIDUALS TO CONTINUE TO  
20 SPEND UNLIMITED AMOUNTS OF MONEY TO FURTHER THEIR POLITICAL  
21 INTERESTS. THIS ISN'T FAIR AND IT ISN'T CAMPAIGN FINANCE  
22 REFORM. THE LEAGUE IS JOINED BY CALIFORNIA CLEAN MONEY AND  
23 CALIFORNIA COMMON CAUSE IN OPPOSING THIS INITIATIVE. WE URGE  
24 THIS BOARD TO EXPRESS ITS OPPOSITION, AS WELL. THANK YOU VERY  
25 MUCH.





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1

2 **SUP. YAROSLAVSKY, CHAIRMAN:** THANK YOU. MR. WALSH?

3

4 **JOHN WALSH:** JOHN WALSH, OF THE LEAGUE OF HUMAN VOTERS.

5 EVERYBODY BELONGS TO OUR LEAGUE. COME TO OUR WEBSITE AND YOU

6 WILL FIND, THAT'S HOLLYWOODHIGHLANDS.ORG, OUR POSITION ON 32.

7 IT SHOULDN'T BE A SURPRISE. I'VE BEEN A MEMBER OF A UNION

8 SINCE 1968. I HAVE GIVEN FREELY HUNDREDS IF NOT SEVERAL

9 THOUSAND DOLLARS TO MY UNION OVER THOSE YEARS FOR POLITICAL

10 REASONS, TO GET OUR POSITION ACROSS. AND IF THIS ACTUALLY

11 FAILS, WE WILL GO TO COURT AND STRIKE IT DOWN IN THE SUPREME

12 COURT. 32, SEE THE COMMERCIALS, THE COMMERCIALS, THE NO ON 32

13 COMMERCIALS WILL TELL YOU WHERE IT'S AT. THERE'S THREE VOTES

14 HERE. THERE'S NO SUSPENSE HERE. BUT GO TO OUR WEBSITE AND SEE

15 ALL OF OUR RECOMMENDATIONS AT HOLLYWOODHIGHLANDS.ORG. THANK

16 YOU.

17

18 **SUP. YAROSLAVSKY, CHAIRMAN:** THANK YOU. THAT CLOSES THE PUBLIC

19 HEARING. ANY DISCUSSION? IF NOT, CALL THE ROLL.

20

21 **CLERK SACHI HAMAI:** SUPERVISOR MOLINA?

22

23 **SUP. MOLINA:** AYE.

24

25 **CLERK SACHI HAMAI:** SUPERVISOR RIDLEY-THOMAS?



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1

2 **SUP. RIDLEY-THOMAS:** AYE.

3

4 **CLERK SACHI HAMAI:** SUPERVISOR KNABE?

5

6 **SUP. KNABE:** NO.

7

8 **CLERK SACHI HAMAI:** SUPERVISOR ANTONOVICH? SUPERVISOR

9 YAROSLAVSKY.

10

11 **SUP. YAROSLAVSKY, CHAIRMAN:** AYE.

12

13 **CLERK SACHI HAMAI:** MOTION CARRIES.

14

15 **SUP. YAROSLAVSKY, CHAIRMAN:** OKAY. THANK YOU VERY MUCH. THAT'S

16 THE LAST ITEM, RIGHT? ITEM 8. ITEM 8. DO WE HAVE STAFF REPORT

17 HERE? SHERIFF'S DEPARTMENT? PROBATION? JERRY, ARE YOU GOING TO

18 LEAD IT OFF?

19

20 **JERRY POWERS:** SURE.

21

22 **SUP. YAROSLAVSKY, CHAIRMAN:** OKAY.

23

24 **JERRY POWERS:** GOOD AFTERNOON, MR. CHAIRMAN, MEMBERS OF THE

25 BOARD, JERRY POWERS, YOUR CHIEF PROBATION OFFICER AND CHAIRMAN



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1 OF YOUR P.S.R.T. I'M JOINED BY MARK DELGADO FROM C.C.J.C.C.,  
2 ASSISTANT SHERIFF RHAMBO AND MARV SOUTHARD FROM D.M.H. I'D  
3 LIKE TO MAKE A COUPLE OF COMMENTS AND THEN GET INTO THE VERBAL  
4 REPORT. A.B.109 IS A YEAR OLD AS OF OCTOBER 1. IT IS CERTAINLY  
5 A WORK IN PROGRESS. I THINK THAT'S WHAT YOU'RE GOING TO HEAR  
6 TODAY WHEN WE SHARE OUR -- SOME OF OUR DATA WITH YOU. THE  
7 POSITIVE SIDE IS IT'S A REMARKABLE COLLABORATIVE EFFORT IN LOS  
8 ANGELES COUNTY BETWEEN PROBATION, SHERIFF, D.M.H., PUBLIC  
9 HEALTH, D.P.S.S., COMMUNITY-BASED ORGANIZATIONS, FAITH-BASED  
10 ORGANIZATIONS, IT TRULY IS A TEAM SPORT IN ADDRESSING THIS  
11 ISSUE. I CERTAINLY, AND I THINK I PROBABLY SPEAK FOR MOST  
12 INDIVIDUALS WHO ARE WORKING IN THIS PROGRAM, WOULD HAVE  
13 PREFERRED TO HAVE NINE MONTHS OR A YEAR TO RAMP UP TO BEGIN  
14 THIS PROGRAM. WE COULD GET OUR STAFF ON BOARD, GET THE  
15 PROGRAMS IN PLACE SO THAT WHEN THESE INDIVIDUALS STARTED  
16 COMING TO L.A. COUNTY, WE WOULD HAVE THE SERVICES AND THE  
17 SUPPORT IN PLACE TO GREET THEM. UNFORTUNATELY, THAT WASN'T THE  
18 CASE. PROBABLY THE QUESTION I'M MOST FREQUENTLY ASKED AS I'M  
19 IN THE COMMUNITY AND EVEN BY YOUR STAFF AND SOME OF YOU IS: IS  
20 THIS PROGRAM A SUCCESS OR FAILURE? I THINK IT'S TOO EARLY TO  
21 DESCRIBE IT AS EITHER. WE WOULD NEED PROBABLY AT LEAST THREE  
22 YEARS GOING FORWARD TO DETERMINE IF THE OUTCOMES THAT WE  
23 ACHIEVE ARE BETTER OR WORSE OR THE SAME AS WHAT THE STATE DID  
24 WITH THIS POPULATION, AND CERTAINLY WHETHER YOU'RE A SUPPORTER  
25 OR AN OPPONENT OR NOT SURE, THERE ARE PLENTY OF ANECDOTAL



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1 STORIES OUT THERE TO SUPPORT WHATEVER POSITION THAT YOU MAY  
2 TAKE ON THIS PROGRAM. BUT ULTIMATELY AT THE END OF THE DAY,  
3 THESE INDIVIDUALS WERE COMING BACK TO OUR COMMUNITY,  
4 REGARDLESS OF A.B.109 OR NOT, THEY WERE ALL COMING BACK TO US.  
5 WE CERTAINLY NEED TO DO OUR LEVEL BEST TO ASSIST WHERE WE CAN  
6 AND PROVIDE SERVICES TO ENSURE THAT OUR COMMUNITIES ARE AS  
7 SAFE AS POSSIBLE. AT THE END OF THE DAY, THE QUESTION'S GOING  
8 TO BE: WHO GETS TO DECIDE SUCCESS OR FAILURE? CERTAINLY WITH  
9 YOUR BOARD'S SUPPORT AND THE RECENT PASSAGE OF THE RE-  
10 ALIGNMENT BUDGET, WE'VE BEGUN DISCUSSIONS WITH MULTIPLE GROUPS  
11 WHO ARE INTERESTED IN DOING EVALUATIONS OF THIS PROGRAM. THIS  
12 RESEARCH IS NOT GOING TO BE QUICK, NOR WILL IT BE CHEAP. AND  
13 AS I SAID PREVIOUSLY, IT WILL PROBABLY TAKE SEVERAL YEARS TO  
14 COMPLETE. IT WILL INVOLVE COUNTY RESOURCES, FISCAL AND  
15 PERSONNEL RESOURCES, AS WELL AS PRIVATE SECTOR RESOURCES. BUT  
16 I AM CERTAINLY HOPEFUL THAT THE FINDINGS WILL HELP GUIDE THE  
17 DISCUSSION GOING FORWARD AS WE EVALUATE THE SUCCESS OR FAILURE  
18 OF THIS PROGRAM. THERE IS A SIGNIFICANT ISSUE WHICH REMAINS  
19 RELATIVE TO THE ONGOING FUNDING AND SUFFICIENCY OF FUNDING  
20 GOING FORWARD. AS YOU KNOW, AS YOU WELL KNOW, THERE IS NO  
21 GUARANTEE OF FUNDING AT THIS POINT, NOR IS THERE A GUARANTEE  
22 OF A LEVEL OF FUNDING TO LOS ANGELES COUNTY OR ANY OTHER  
23 COUNTY. THAT IS CERTAINLY A SIGNIFICANT CONCERN FOR ALL OF US  
24 AS WE TRY TO STRUGGLE WITH THIS POPULATION AND IMPLEMENT  
25 APPROPRIATE PROGRAMS. WITHOUT CERTAINTY AND SUFFICIENCY OF



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1 FUNDING, THE COUNTY AND COMMUNITY-BASED ORGANIZATIONS CANNOT  
2 INVEST IN THE LONG-TERM INFRASTRUCTURE REQUIRED TO TAKE ON  
3 THIS SIGNIFICANT CHALLENGE. PROGRAM COSTS WILL BE HIGHER THAN  
4 NECESSARY AS WE HEDGE AGAINST FUNDING UNCERTAINTY BY USING  
5 SHORTER-TERM CONTRACTS AND PROGRAMS VERSUS LONGER-TERM  
6 OPPORTUNITIES THAT ALLOW FOR COSTS TO BE AMORTIZED OVER LONGER  
7 PERIODS. AND I'M NOT JUST TALKING ABOUT BRICKS AND MORTAR, I'M  
8 TALKING ABOUT STAFFING, PERMANENT VERSUS TEMPORARY, OVERTIME  
9 VERSUS PERMANENT. I'D LIKE TO GIVE YOU JUST A SNAPSHOT OF SOME  
10 OF THE DATA FROM THE PROBATION DEPARTMENT'S EFFORTS OVER THE  
11 FIRST YEAR. I'LL START WITH OVERALL DATA FOR THE ENTIRE 12-  
12 MONTH PERIOD, OCTOBER 1 THROUGH THE END OF SEPTEMBER. AND I'M  
13 NOT GOING TO HIT ALL OF IT. WE WILL PROVIDE YOU PROBABLY THE  
14 SECOND WEEK IN NOVEMBER WITH A MORE COMPREHENSIVE WRITTEN  
15 REPORT THAT WILL CONTAIN SOME OF THE BACKGROUND AND THE  
16 FOUNDATION FOR SOME OF THE DATA I'M GOING TO GIVE YOU TODAY IN  
17 ADDITION TO SOME ADDITIONAL DATA. SO FOR THE ONE YEAR SINCE  
18 THIS PROGRAM STARTED, WE HAVE INTOOK 9,750 STATE PRISONERS  
19 INTO THE PROBATION SYSTEM FOR SUPERVISION. THE RISK TIERS OF  
20 THESE APPROXIMATELY 10,000 INDIVIDUALS, 59 PERCENT OF THEM  
21 HAVE BEEN CLASSIFIED AS HIGH-RISK OFFENDERS, 40 PERCENT WERE  
22 CLASSIFIED AS MEDIUM-RISK AND 1 PERCENT AS LOW-RISK. OUR  
23 PROJECTIONS BACK IN OCTOBER OF 2011 WERE THAT ABOUT 50 PERCENT  
24 WOULD BE HIGH-RISK AND ABOUT 25 PERCENT WOULD BE LOW-RISK. YOU  
25 CAN SEE THAT THOSE RISKS HAVE CERTAINLY SKEWED TOWARDS THE



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1 TOP. AND THAT DRIVES MUCH OF THE COSTS OF THIS PROGRAM, FROM  
2 TREATMENT TO SUPERVISION TO INCARCERATION. THOSE INDIVIDUALS,  
3 OUT OF THE 9,750, THERE WERE 1,182 WHO REPORTED TO THE  
4 PROBATION HUB AND STATED THAT THEY WERE HOMELESS OR TRANSIENT.  
5 THEY DIDN'T HAVE A PERMANENT ADDRESS, WHICH IS APPROXIMATELY  
6 12 PERCENT OF THE ENTIRE POPULATION THAT REPORTED TO THE  
7 COUNTY. OF THOSE 9,750, WE'VE HAD 990 THAT WE'VE HAD TO SEEK  
8 WARRANTS ON, OR APPROXIMATELY 9 PERCENT OF THE POPULATION,  
9 BECAUSE THEY FAILED TO REPORT TO OUR HUBS UPON RELEASE. WE'VE  
10 HAD TO REVOKE SUPERVISION OF 1,254 OF THESE INDIVIDUALS.  
11 REASONS FOR REVOCATION RANGE FROM NEW LAW OFFENSES TO FAILING  
12 TO COMPLY WITH PROBATION'S DIRECTIVES UPON RELEASE. WE'VE HAD  
13 400 INDIVIDUALS WHO HAVE BEEN RELEASED FROM COUNTY JAIL WHO  
14 HAVE BEEN SENTENCED UNDER THE NEW SENTENCING GUIDELINES FOR  
15 N3'S OR THE NON, NON, NONS WHO WERE GIVEN WHAT I CALL A LOCAL  
16 PRISON SENTENCE, THAT HAVE SPENT THEIR TIME IN COUNTY JAIL AND  
17 HAVE BEEN RELEASED, AND HAVE BEEN RELEASED TO PROBATION.  
18 THAT'S OF APPROXIMATELY, AND I'M SURE ASSISTANT SHERIFF RAMBO  
19 HAS THE LATEST NUMBERS, BUT THAT'S OF APPROXIMATELY 8,000 WHO  
20 HAVE BEEN SENTENCED DURING THIS YEAR TO LOCAL JAIL. YES?

21

22 **SUP. MOLINA:** IN THE REPORT WE RECEIVED?

23





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1   **JERRY POWERS:** THESE ARE NUMBERS THAT ARE HOT OFF THE PRESS.  
2   AND THESE WILL BE PART OF THE WRITTEN REPORT THAT WE PROVIDE  
3   TO YOU. YOU ASKED FOR A VERBAL REPORT TODAY.

4

5   **SUP. MOLINA:** I UNDERSTAND. BUT WE GOT A REPORT AND THE NUMBERS  
6   ARE DIFFERENT. I'M TRYING TO FOLLOW ALONG. THESE ARE NOW NEW  
7   NUMBERS?

8

9   **JERRY POWERS:** THEY MUST BE, THEN. OH, AS COMPARED TO MARK'S  
10   NUMBERS? YES. THESE ARE THE LATEST UPDATED NUMBERS.

11

12   **MARK DELGADO:** SUPERVISOR, IF I MAY, I THINK SOME OF THE  
13   NUMBERS ALSO ARE ADJUSTING, FOR EXAMPLE, IN THE F.A.Q. SHEET  
14   THAT YOU HAVE WOULD COUNT TOTAL NUMBER OF WARRANTS, FOR  
15   EXAMPLE, THAT MIGHT BE ISSUED.

16

17   **SUP. MOLINA:** I KNOW. BUT I'M LOOKING AT NUMBERS AND I'M TRYING  
18   TO FOLLOW ALONG AND THE NUMBERS ARE DIFFERENT. IN SOME  
19   INSTANCES THEY'RE LESS. SO THE NEW NUMBERS -- NEVER MIND. THIS  
20   IS CONFUSING.

21

22   **JERRY POWERS:** WELL, HOPEFULLY OUR WRITTEN REPORT WILL CLARIFY  
23   THAT FOR YOU. AND WHEN I CITE NUMBERS, I'M TALKING ABOUT  
24   BODIES VERSUS INSTANCES. SO, IN OTHER WORDS, IF I TALK ABOUT  
25   WARRANTS, THOSE ARE THE TOTAL NUMBER OF BODIES THAT HAD



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1    WARRANTS. SOMETIMES INDIVIDUALS WILL HAVE MULTIPLE WARRANTS.  
2    SO THE NUMBER OF WARRANTS ISSUED MAY BE HIGHER. THE 11,000  
3    NUMBER THAT YOU'RE -- OKAY. THE 11,000 NUMBER IS THOSE WHO  
4    WERE RELEASED IN OCTOBER UNDER THE LEAD SYSTEM, WHICH IS  
5    C.D.C.R. THE 9,750 WERE THE NUMBER WHO REPORTED TO PROBATION  
6    FOR SUPERVISION. SOME OF THOSE, BETWEEN THE 9,700 AND THE  
7    11,000, SOME OF THOSE WERE IMMEDIATELY DEPORTED, WERE RELEASED  
8    TO OTHER JURISDICTIONS. AND SO I'M TALKING ABOUT THE NUMBER OF  
9    BODIES THAT PROBATION IS ACTUALLY SUPERVISING, THAT'S THE  
10    DIFFERENCE.

11

12    **SUP. YAROSLAVSKY, CHAIRMAN:** OKAY. PROCEED.

13

14    **JERRY POWERS:** OKAY, THANK YOU. DR. SOUTHARD'S HERE AND CAN  
15    CERTAINLY ADD SOME DETAIL TO THE D.M.H. DATA, BUT WE HAD  
16    APPROXIMATELY 2,700 WERE REFERRED TO D.M.H. FROM OUR HUBS. OF  
17    THOSE 2,700, 1,675 ACCEPTED TREATMENT REFERRALS FROM THE  
18    PROBATION OFFICER AND 746 WERE IN TREATMENT WITH D.M.H.  
19    PROVIDERS. FOR DEPARTMENT OF PUBLIC HEALTH, WE HAD  
20    APPROXIMATELY 4,900 REFERRALS TO D.P.H. FOR SUBSTANCE ABUSE  
21    PROGRAMMING. 3,600 SHOWED UP AT THE CASKS FOR ASSESSMENT. AND  
22    OF THOSE 3,600, 1,500 WERE DETERMINED BY D.P.H. TO REQUIRE  
23    SUBSTANCE ABUSE TREATMENT. AND OF THOSE 1,500, 696 ACTUALLY  
24    ENTERED SUBSTANCE ABUSE TREATMENT. THE QUESTION THAT WE'RE  
25    MOST FREQUENTLY ASKED HAS TO DEAL WITH RECIDIVISM. FRANKLY,



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1 IT'S NOT FAIR TO TALK ABOUT AN ANNUAL RECIDIVISM RATE, BECAUSE  
2 SOME OF THESE INDIVIDUALS IN THE ANNUAL DATA WOULD HAVE BEEN  
3 RELEASED LAST WEEK OR THE WEEK PRIOR. SO IT WOULD UNFAIRLY  
4 SKEW THE DATA. SO WHAT I ASKED MY STAFF TO DO WAS TO GO OUT  
5 AND PULL JUST THE INDIVIDUALS WHO WERE RELEASED LAST OCTOBER  
6 FROM STATE PRISON AND CAME INTO OUR COUNTY IN OCTOBER. AND SO  
7 WE HAVE SOME OCTOBER OF 2011-SPECIFIC DATA, MUCH ALONG THE  
8 LINES OF WHAT I GAVE YOU FOR THE ANNUAL. BUT IN A NUTSHELL,  
9 THE ARREST DATA, TO CUT TO THE CHASE, C.D.C.R. REPORTS A  
10 FIRST-YEAR RETURN TO CUSTODY RATE OF ABOUT 46 PERCENT OF ITS  
11 OFFENDERS ARE RETURNED TO CUSTODY FOR EITHER A NEW CHARGE OR A  
12 VIOLATION OF TERM AND CONDITION OF PAROLE. AT THIS POINT, WE  
13 ARE COMPARING APPLES TO ORANGES, FRANKLY, BETWEEN OUR OCTOBER  
14 DATA FOR THE FIRST YEAR. WE ANTICIPATE THAT WE'RE GOING TO SEE  
15 SOMEWHERE AROUND A 30 PERCENT RETURN TO CUSTODY RATE FOR NEW  
16 OFFENSES, ADJUDICATED CRIMES, THINGS LIKE THAT. I HAVE  
17 ADDITIONAL DATA ON INCARCERATION -- OR EXCUSE ME, FLASH  
18 INCARCERATIONS, THE USE OF FLASH INCARCERATION AND THINGS LIKE  
19 THAT THAT I COULD SHARE. AND WE'LL CERTAINLY PROVIDE THAT IN  
20 OUR WRITTEN REPORT. BUT IN THE INTEREST OF BREVITY, I'LL CLOSE  
21 IT WITH TWO FINAL PIECES OF INFORMATION. WE HAD 756, AS I  
22 REPORTED, WHO REPORTED TO OUR PROBATION HUBS AND WERE UNDER  
23 SUPERVISION IN L.A. COUNTY FOR THE LAST 12 MONTHS. WHEN  
24 A.B.109 WAS PASSED, THE LAW WAS PERMISSIVE THAT SAID -- THERE  
25 WAS A PERMISSIVE SECTION OF THE LAW THAT SAID WE COULD



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1 TERMINATE JURISDICTION AFTER SIX MONTHS OF SUPERVISION IF THE  
2 OFFENDER DID NOT RECEIVE A NEW CUSTODIAL TERM DURING THAT  
3 FIRST SIX-MONTH PERIOD. THE STATE HAS IMPLEMENTED THAT  
4 PROVISION AND IS TERMINATING JURISDICTION AFTER SIX MONTHS. IN  
5 L.A. COUNTY, WE'VE MADE THE POLICY DECISION TO HOLD THESE  
6 OFFENDERS FOR 12 MONTHS OF SUPERVISION. AND IF THEY WERE ABLE  
7 TO COMPLETE 12 MONTHS WITHOUT SUSTAINING A NEW VIOLATION THAT  
8 RESULTED IN CUSTODY, THEN WE WOULD TERMINATE JURISDICTION. OF  
9 THE 756 THAT WERE RELEASED TO US IN OCTOBER OF LAST YEAR, AT  
10 THIS POINT WE'RE PROJECTING THROUGH THE END OF OCTOBER OF THIS  
11 YEAR APPROXIMATELY 376 OF THEM WILL COMPLETE THEIR 12-MONTH  
12 TERM WITHOUT BEING RETURNED TO CUSTODY, OR ROUGHLY ABOUT 50  
13 PERCENT OF THE POPULATION. A COUPLE OF FINAL ADVISORY COMMENTS  
14 TO YOU. THIS POPULATION THAT'S BEING RELEASED FROM THE STATE  
15 PRISON IS GOING TO DECREASE AS WE MOVE FORWARD BECAUSE THERE  
16 ARE FEWER OF THEM IN CUSTODY. WHAT'S GOING TO HAPPEN --  
17 BECAUSE THEY'RE NOT BEING SENTENCED TO PRISON ANYMORE,  
18 SUPERVISORS, [OFF MIC.] NO, WHAT'S HAPPENED IS BECAUSE THEY  
19 CAN NO LONGER GO INTO PRISON, THEY'RE NOT GOING TO BE  
20 RELEASED. SO WHAT'S GOING TO HAPPEN IS THE N3'S, THE NON, NON,  
21 NONS, ARE GOING TO COME OUT FROM JAIL. INSTEAD OF BEING  
22 RELEASED FROM PRISON, THEY'RE GOING TO COME TO US FROM JAIL,  
23 FROM COUNTY JAIL.

24



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1   **SUP. MOLINA:** YOU KEEP TALKING AS THOUGH YOU'RE THE ONLY  
2   DEPARTMENT IN THE WORLD. WE'RE TALKING ABOUT AS A COUNTY, THAT  
3   MEANS THAT WE'RE GOING TO BE ARRESTING THEM --

4  
5   **SUP. KNABE:** GLORIA, COULD YOU USE A MIC?

6  
7   **SUP. MOLINA:** WE'RE GOING TO BE ARRESTING THEM, AND THE JAILS,  
8   THE JUDGES ARE GOING TO GIVE THEM THEIR SENTENCE AND THEY'RE  
9   GOING INTO OUR COUNTY JAILS. NO THEY'RE NOT GOING TO STATE  
10   PRISON. THEY'RE STILL OURS.

11  
12   **JERRY POWERS:** WELL, AND SUPERVISOR, I'M TALKING TO YOU AS THE  
13   CHIEF PROBATION OFFICER. SO I'M GIVING YOU PROBATION DATA.

14  
15   **SUP. MOLINA:** I UNDERSTAND. AND I DON'T MEAN TO BE  
16   DISRESPECTFUL, BUT YOU'RE MAKING IT SOUND LIKE IT IS -- I  
17   THOUGHT THAT'S WHAT THIS THING WAS, WAS A TEAM. AND I DON'T  
18   SEE IT AS A TEAM. AND THAT'S A PROBLEM. IF WE ALL LET YOU DO  
19   IT BY JUST IN ISOLATION, I THOUGHT YOU WERE ALL WORKING  
20   TOGETHER. THE NON, NON, NONS ARE ONE LARGE GROUP OF PEOPLE.  
21   SOME BELONG TO MENTAL HEALTH, SOME BELONG TO THE SHERIFF, SOME  
22   BELONG TO YOU. AT THE END OF THE DAY, I THOUGHT THAT'S WHAT WE  
23   WERE WORKING ON SO THAT WE COULD GET A BETTER UNDERSTANDING.  
24   IT ISN'T JUST ONE DEPARTMENT'S RESPONSIBILITY. IT'S A  
25   COLLECTIVE. WE SHARED IT OVER THREE DEPARTMENTS, WITH OVERALL



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1 RESPONSIBILITY. AND SO, YEAH, THEY MAY NOT BE COMING FROM OUR  
2 JAILS, BUT THEY'RE BEING ARRESTED HERE AND THEY'RE BEING  
3 PROSECUTED HERE AND THEY'RE BEING IN CUSTODY HERE, RIGHT MR.  
4 RAMBO? SO THEY'RE OURS.

5

6 **JERRY POWERS:** AND I DIDN'T MEAN TO IMPLY THAT THEY WEREN'T  
7 OURS. I THINK THEY'RE ALL OF OURS, FRANKLY. THEY'RE COUNTY  
8 RESIDENTS. BUT MY POINT WAS -- OR THE POINT THAT I WAS TRYING  
9 TO MAKE WAS THAT THIS NEW N3 POPULATION THAT IS BEING  
10 SENTENCED TO COUNTY JAIL, FRANKLY, THEY DON'T HAVE A  
11 SUPERVISION TALE LIKE THE ONES WHO ARE COMING OUT OF STATE  
12 PRISON. SO THE VAST MAJORITY OF THEM, 90 PLUS PERCENT OF THEM  
13 ARE BEING GIVEN A STRAIGHT CUSTODIAL SENTENCE AND ARE WALKING  
14 OUT THE DOOR WITHOUT ANY OBLIGATION TO ANY OF US, INCLUDING  
15 YOU. THEY ARE WALKING OUT THE DOOR AS CITIZENS OF THE COUNTY  
16 WITH NO SEARCH CONDITIONS, NO TREATMENT CONDITIONS, NO TESTING  
17 CONDITIONS. THEY DON'T HAVE TO DO ANYTHING THAT THE AVERAGE  
18 CITIZEN DOESN'T HAVE TO DO.

19

20 **SUP. MOLINA:** BY STATE LAW.

21

22 **JERRY POWERS:** BY STATE LAW.

23

24 **SUP. MOLINA:** OKAY.

25





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1   **JERRY POWERS:** NOW THE COURT HAS THE ABILITY, IF THEY SO  
2   CHOOSE.

3

4   **SUP. MOLINA:** THANK YOU.

5

6   **JERRY POWERS:** LET ME FINISH. IF THEY SO CHOOSE, THE COURT HAS  
7   THE ABILITY TO SHORTEN THEIR CUSTODIAL SENTENCE AND GIVE THEM  
8   A SUPERVISION TALE. AT THIS POINT, OUR COURTS ARE ONLY DOING  
9   THAT LESS THAN 10 PERCENT OF THE TIME. SO THESE 8,000  
10   INDIVIDUALS WHO ARE IN OUR JAIL SYSTEM, THE VAST MAJORITY OF  
11   THEM, WHO HAVE ALREADY BEEN SENTENCED BY THE COURT, ARE GOING  
12   TO WALK OUT WITHOUT ANY SUPERVISION TALE, WITHOUT ANY SEARCH  
13   AND SEIZURE BY SHERIFFS OR YOUR LOCAL POLICE OR ANY KIND OF  
14   TREATMENT, MENTAL HEALTH TREATMENT OR SUBSTANCE ABUSE  
15   TREATMENT CONDITIONS. FRANKLY, THAT SCARES ME MORE THAN THIS  
16   POPULATION THAT IS COMING FROM THE STATE PRISON SYSTEM. WITH  
17   THAT, I WILL TURN IT OVER TO ASSISTANT SHERIFF RAMBO.

18

19   **SUP. YAROSLAVSKY, CHAIRMAN:** OKAY.

20

21   **CECIL RHAMBO:** GOOD AFTERNOON MR. CHAIRMAN, HONORABLE BOARD.  
22   I'M HERE REPRESENTING THE SHERIFF. I'M GOING TO DISCUSS THE  
23   IMPACT OF A.B.109 ON THE COUNTY JAIL SYSTEM. IN THE FIRST YEAR  
24   WE RECEIVED 8,336 N3'S THAT WERE SENTENCED TO COUNTY JAIL. MY  
25   PREVIOUS CONVERSATIONS WITH THE DISTRICT ATTORNEY PRIOR TO THE



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1 IMPLEMENTATION WAS THAT WE WOULD RECEIVE ABOUT 7,000. SO WE  
2 EXCEEDED THAT NUMBER BY ABOUT 1,300. THE AVERAGE SENTENCE WAS  
3 26 MONTHS, WITH THE AVERAGE TIME LEFT TO SERVE FOLLOWING  
4 IMPOSITION BEING 12 MONTHS. SO, IN OTHER WORDS, THESE FOLKS  
5 COME INTO CUSTODY. THEY GO TO TRIAL. AND BY THE TIME THEY GET  
6 SENTENCED, THEY'RE SERVING AN AVERAGE OF 12 MONTHS. ON  
7 SEPTEMBER 30, 2011, LAST YEAR, THE JAIL POPULATION COUNT WAS  
8 15,463. BY THE END OF SEPTEMBER OF THIS YEAR, IN 2012 IT WAS  
9 19,067 AND INCLUDED 5,592 N3'S OR ROUGHLY 1/3 OF OUR JAIL  
10 POPULATION.

11

12 **SUP. KNABE:** THE INCREASE IS PROP 109?

13

14 **CECIL RHAMBO:** YES. CURRENTLY, OUR CURRENT STATUS RIGHT NOW WE  
15 HAVE -- STAND BY ONE MOMENT. 5,586 N3'S IN CUSTODY. MY FEMALE  
16 JAIL POPULATION COUNT IS OVER BY APPROXIMATELY 200 FEMALE  
17 INMATES IN TERMS OF CAPACITY. WE HAVE OVERFLOW CAPACITY FOR  
18 FEMALES AT TWIN TOWERS JAIL RIGHT NOW, AND THEIR MISDEMEANOR  
19 SENTENCE HAS BEEN REDUCED TO 10 PERCENT TIME VERSUS 20 PERCENT  
20 JUST SO WE CAN HAVE ENOUGH ROOM FOR OUR FEMALE POPULATION. AND  
21 ONE OF THE THINGS THAT I THINK, THE CHALLENGES THAT WE FACE AS  
22 A SHERIFF'S DEPARTMENT IS POPULATION MANAGEMENT. THE  
23 POPULATION IS NOT HOMOGENOUS. WE HAVE TO SEPARATE INMATES BY A  
24 LOT OF DIFFERENT CLASSIFICATIONS: FEMALE, GENDER,



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1 TRANSGENDERS, VIOLENCE, PRISON GANGS, THOSE TYPES OF THINGS.

2 SO ALL THE BEDS ARE NOT EQUAL THROUGHOUT THE CUSTODY SYSTEM.

3

4 **SUP. KNABE:** I HAVE A --

5

6 **SUP. YAROSLAVSKY, CHAIRMAN:** GO AHEAD, DON.

7

8 **SUP. KNABE:** IT'S FOR BOTH PROBATION AND THE SHERIFF'S

9 DEPARTMENT. THERE WERE SOME NON-REPORTS THAT YOU MENTIONED?

10 HOW MUCH TIME DOES THAT TAKE? I MEAN OBVIOUSLY THEY'RE

11 SUPPOSED TO REPORT TO US AND GUESS WHAT? I MEAN, THEY KNOW IF

12 THEY DON'T, THEN YOU HAVE TO CONFINES THEM. SO I ASSUME IT

13 TAKES MANPOWER FROM THE PROBATION DEPARTMENT AS WELL AS

14 MANPOWER FROM THE SHERIFF'S DEPARTMENT. AN AVERAGE NON-REPORT,

15 YOU FIND HIM IN ONE DAY TWO DAYS, 100 MAN HOURS, WOMEN HOURS,

16 WHATEVER.

17

18 **JERRY POWERS:** WE HAVE, IN THE OCTOBER COHORT THAT'S BEEN OUT

19 FOR A YEAR, I WANT TO SAY WE'VE GOT ABOUT 150 WARRANTS THAT

20 ARE STILL OUTSTANDING ON THOSE FOLKS. SOME OF THESE

21 INDIVIDUALS --

22

23 **SUP. KNABE:** OF THE ORIGINAL OCTOBER POPULATION?

24



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1   **JERRY POWERS:** YES. 150, IS THAT CORRECT? RIGHT ABOUT 150. AND  
2   SOME OF THESE FOLKS, YOU KNOW THE SHERIFF'S GOT AN ABSCONDER  
3   TEAM THAT WILL GO LOOK FOR THEM. THEY PICK UP VERY QUICKLY,  
4   BECAUSE SOME OF THEM ARE CONFUSED OR HAVE MENTAL HEALTH  
5   ISSUES. THEY JUST CAN'T FIGURE OUT HOW TO GET TO US. BUT SOME  
6   WILL BE ON THE RUN FOR MONTHS IF NOT YEARS. THEY'LL BE PICKED  
7   UP IN OTHER COUNTIES. AND SO SOME OF THESE CAN BE VERY  
8   INTENSIVE. AND OBVIOUSLY THE ONES WHO ABSCOND ARE THE ONES  
9   THAT CONCERN US THE MOST BECAUSE WE KNOW RIGHT OUT OF THE  
10  CHUTE THEY'RE NOT COMPLYING WITH THEIR RELEASE CONDITIONS.

11

12   **SUP. KNABE:** SO 150. IF SOMEBODY GOES ACROSS THE COUNTY LINE,  
13   OR GOES ACROSS THE STATE, WE DON'T GO AFTER THEM?

14

15   **JERRY POWERS:** IF THEY'RE CAUGHT, IF SOMEONE PICKS THEM UP,  
16   WE'LL GO GET THEM, YES.

17

18   **MARK DELGADO:** SUPERVISOR, I THINK THE COURT HAS BEEN REPORTING  
19   THAT OF THE WARRANTS ISSUED, ABOUT 50 PERCENT OF THEM ARE  
20   SERVED WITHIN 30 DAYS. SO HALF OF THE WARRANTS ARE ONE WAY OR  
21   ANOTHER BEING RECALLED IN 30 DAYS. THEY HAVE EITHER BEEN  
22   APPREHENDED, THE PERSON'S WALKED IN AND THEREFORE PROBATION  
23   HAS RECALLED THE WARRANT WITH THE COURT OR SOME OTHER WAY BEEN  
24   RECALLED.

25



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1    **SUP. KNABE:** BUT 150 FOR A YEAR, THAT'S A BIG NUMBER.

2

3    **SUP. YAROSLAVSKY, CHAIRMAN:** OKAY, ARE YOU FINISHED? GO AHEAD.

4

5    **CECIL RHAMBO:** I JUST WANT TO ADD, FOR US WE HAVE A FEW  
6 CHALLENGES AND LIKE CHIEF POWERS SAID THAT EVENTUALLY HIS P.M.  
7 POPULATION WILL DECREASE OVER TIME. HOWEVER WITH THE COUNTY  
8 JAIL, OUR POPULATION WILL CONTINUE TO INCREMENTALLY INCREASE.  
9 OUR CHALLENGES OBVIOUSLY ARE BED SPACE, OLD ANTIQUATED  
10 FACILITIES, AND OUR CHALLENGE IS TO EXPAND THOSE PARTICULAR  
11 FACILITIES AND/OR TEAR THEM DOWN AND BUILD NEW ONES. THE  
12 RECOMMENDATIONS THAT WERE PUT FORTH THIS MORNING BY THE  
13 COMMISSION ON JAIL VIOLENCE, THE OVERALL MANAGEMENT OF THE  
14 JAIL POPULATION AND THE DIVERSITY WE HAVE THERE, AND WE'RE  
15 ALSO LOOKING AT ALTERNATIVES TO BED SPACE, INCLUDING PRE-  
16 SENTENCE RELEASE, CONTRACTING FOR BED SPACE IN THE COMMUNITY  
17 AS WELL AS COMMUNITY CORRECTIONAL FACILITIES, FIRE CAMPS AND  
18 SEEKING CONSERVATION CAMP STATUS WITHIN OUR OWN FACILITIES.

19

20    **SUP. ANTONOVICH:** THE PROBLEM WE HAVE HERE IS THE STATE OF  
21 CALIFORNIA HAS A SYSTEM WHERE THE STATE IS RESPONSIBLE FOR  
22 THOSE COMMITTING THE FELONIES; THE LOCAL GOVERNMENTS ARE  
23 RESPONSIBLE FOR THOSE RECEIVING MISDEMEANOR OFFENSES AND  
24 SERVING THEIR TIME THERE. THE SYSTEM IS BROKEN BECAUSE THE  
25 STATE IS NOW RELINQUISHING THEIR RESPONSIBILITY, THEIR



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1 AUTHORITY AS GOVERNED BY THIS LAW, SHIFTING THAT BLAME TO THE  
2 COUNTIES. WE ARE NOT LOCAL PENITENTIARIES; WE ARE LOCAL JAILS.  
3 AND IN YOUR REPORT YOU GAVE THIS PAST WEEK AT S.C.A.G., YOU  
4 SAID 40 OF OUR JAIL INMATES TODAY HAVE BEEN SENTENCED UP TO 42  
5 YEARS, WITH MANY FROM 8 TO 42 YEARS WITH MANY 12, 13 AND 14-  
6 YEAR SENTENCES. WE ARE NOT A STATE PENITENTIARY. WE ARE A  
7 COUNTY JAIL. AND THE STATE HAS TO FACE THIS REALITY. THIS LAW  
8 SHOULD BE REPEALED. AND THE STATE CAN GET BACK TO BEING THE  
9 PROVIDER OF ROOM AND BOARD TO THOSE COMMITTING THE FELONIES.  
10 THEY HAVE THOSE ABILITIES. AND THE GOVERNOR AND THE  
11 LEGISLATURE HAVE FAILED IN IMPLEMENTING THE TOOLS THAT THEY  
12 HAD TO DO THEIR RESPONSIBILITY. WHAT'S INTERESTING, WHEN WE  
13 TALK ABOUT LETTING THESE PEOPLE OUT ON THE ELECTRONIC  
14 BRACELET, G.P.S. ANKLET BRACELET. TODAY IN THE "DAILY NEWS,"  
15 YOU HAVE THIS GENTLEMAN, WILBERT METHANY, 48, REGISTERED SEX  
16 OFFENDER, HAD HIS AND ANKLET ON, AND WAS BURGLARIZING HOMES.  
17 AND THEY FINALLY FOUND HIM BUT HE WORE HIS BRACELET. BECAUSE  
18 YOU WEAR AN ANKLET DOESN'T MEAN YOU WILL BE CAUGHT. IT DOESN'T  
19 MEAN YOU CAN ONLY STAY IN YOUR HOME. IF YOU WANT TO GO OUT,  
20 YOU CAN GO WHEREVER YOU WANT AND DO WHATEVER YOU DO. THAT'S A  
21 FALSE SENSE OF SECURITY. AND IN HIGH-RISE BUILDINGS, IT  
22 DOESN'T WORK. YOU CAN'T TRACK A PERSON IN A HIGH-RISE  
23 BUILDING. AND WHEN THEY DO GO OUTSIDE OF THEIR HOME, THEIR  
24 LOCAL POLICE DEPARTMENT GETS A CALL FROM SOMEBODY, PERHAPS IN  
25 ANOTHER STATE WHO GETS THE CALL THAT THE VIOLATOR HAS NOW





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1 VIOLATED HIS TERMS OF PROBATION AND HE'S GOT OUT OF HIS HOME.  
2 AND THEN THEY HAVE TO CALL THEIR LOCAL POLICE DEPARTMENT TO GO  
3 FIND THAT PERSON. AND AGAIN THIS IS A VERY TELLING STORY IN  
4 TODAY'S PAPER WHAT HAPPENED. A REGISTER SEX OFFENDER OUT ON A  
5 G.P.S. BRACELET, ANKLET, I SHOULD SAY. AND SO, AGAIN, IT'S A  
6 FALSE SENSE OF SECURITY. WE ARE TALKING ABOUT DISRUPTING OUR  
7 MENTAL HEALTH, OUR LOCAL JAILS, OUR LOCAL PROBATION FOR A  
8 STATE RESPONSIBILITY. AND WE DON'T HAVE THE RESOURCES TO  
9 PROVIDE THE MENTAL HEALTH TO OUR PEOPLE WHO NEED MENTAL HEALTH  
10 WHO ARE NOT STATE FELONS. OUR JAILS DON'T HAVE THE BED SPACE  
11 TO PROVIDE BED SPACE FOR CRIMINALS WHO ARE SERVING TIME FOR A  
12 YEAR OR LESS. AND PROBATION DOESN'T HAVE THE ABILITY TO BE THE  
13 PROBATION OFFICER FOR THE STATES. THE SYSTEM IS BROKEN. AND  
14 THE GOVERNOR HAS DONE A DISSERVICE BY HAVING EVERY COUNTY BE  
15 FORCED TO ABSORB THESE INDIVIDUALS. WE'VE SEEN A SPIKE IN  
16 CRIMES IN OUR NEIGHBORHOODS. TALK TO YOUR LOCAL POLICE  
17 DEPARTMENTS. THEY'LL TELL YOU ABOUT THE INCREASE IN CRIME. WE  
18 HAVE A SERIOUS PROBLEM AND IT'S BROKEN. AND WHAT WE NEED -- SO  
19 WE GET THE GOOD INFORMATION, THE FACTS, YOU NEED TO HAVE --  
20 YOU NEED TO DIRECT THE PROBATION OFFICER, THE DIRECTOR OF  
21 PUBLIC HEALTH AND THE SHERIFF TO PROVIDE MARK THE CRIMINAL  
22 JUSTICE COMMITTEE THE DATA SO HE CAN PROVIDE THIS DATA TO US  
23 IN AN EXPEDITED MANNER SO WHEN WE HAVE THIS REPORT ON OCTOBER  
24 30, THEY'LL HAVE THE CURRENT DATA. SO IF THEY CAN DO THAT LIKE  
25 IN 10 DAYS, THAT WOULD BE VERY HELPFUL SO WE CAN HAVE THIS,



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1 GLORIA MENTIONED ABOUT DIFFERENT NUMBERS AND THAT, WE CAN HAVE  
2 THIS INFORMATION BEFORE US. BUT, AGAIN, WE'RE TRYING TO PUT  
3 LIPSTICK ON A PIG. THE PIG IS A PIG. THIS IS A DOG. THIS IS A  
4 BAD LAW. WE ARE SUFFERING THE CONSEQUENCES. WE NEED TO UPDATE  
5 OUR JAILS FOR OUR INMATES, NOT UPGRADE OUR JAILS TO PROTECT  
6 THE PEOPLE FROM FUTURE STATE FELONS THAT ARE NOW GOING TO BE  
7 COMING TO OUR COUNTY JAILS. AND THAT APPLIES TO ALL 58  
8 COUNTIES.

9

10 **SUP. RIDLEY-THOMAS:** WELL MAYBE THE CHAIR SHOULD CAUSE  
11 SUPERVISOR ANTONOVICH TO DEFINITELY DETERMINE WHAT KIND OF  
12 ANIMAL THIS IS. I HEARD SEVERAL -- [LAUGHTER.] I DON'T KNOW IF  
13 IT'S BARKING OR OINKING OR WHAT. WHAT IS IT?

14

15 **SUP. ANTONOVICH:** OINKER. [LAUGHTER.]

16

17 **SUP. RIDLEY-THOMAS:** I'VE SPOKEN. THANK YOU.

18

19 **SUP. ANTONOVICH:** HOW ABOUT LIPSTICK ON A PIG?

20

21 **SUP. RIDLEY-THOMAS:** WE'RE JUST GETTING BACK FROM "ANIMAL  
22 FARM."

23

24 **SUP. YAROSLAVSKY, CHAIRMAN:** PROBATION, IS THAT WHAT IT IS?

25



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1    **SUP. RIDLEY-THOMAS:** A LOT OF IT, THANK YOU.

2

3    **SUP. YAROSLAVSKY, CHAIRMAN:** ALL RIGHT. ARE THERE ANY OTHER  
4    COMMENT? I HAVE ONE, JUST I DON'T WANT TO PEPPER YOU WITH  
5    QUESTIONS, ASSISTANT SHERIFF RHAMBO. BUT LOOKING AT THE  
6    PICTURE, THE BIG PICTURE HERE, THE 30,000-FOOT PICTURE, YOU'RE  
7    AT 19,000 INMATES NOW. WHAT'S YOUR CAPACITY?

8

9    **CECIL RHAMBO:** OUR CAPACITY IS 22.7.

10

11    **SUP. YAROSLAVSKY, CHAIRMAN:** YOU'RE AT 19 WHAT?

12

13    **CECIL RHAMBO:** JUST OVER 19,000, 19,067.

14

15    **SUP. YAROSLAVSKY, CHAIRMAN:** YOU HAVE ROOM FOR ANOTHER 2,700.  
16    WHAT DOES THAT INCLUDE? WHERE ARE THE VACANCIES?

17

18    **CECIL RAMBO:** WE HAVE VACANCIES -- WE HAVE 400 BEDS UP AT NORTH  
19    FACILITY, PETER PITCHESS DETENTION FACILITY. WE'RE LOOKING AT  
20    MIRA LOMA, WHICH WOULD GIVE US 800 TO 1,000 BEDS BY THE END OF  
21    NOVEMBER.

22

23    **SUP. YAROSLAVSKY, CHAIRMAN:** WHEN YOU SAY YOUR CAPACITY IS 22,  
24    7 --

25



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1   **CECIL RHAMBO:** IT WILL BE 23 IF YOU INCLUDE THAT. ONE OF THE  
2   THINGS THAT WE --

3

4   **SUP. YAROSLAVSKY, CHAIRMAN:** WELL THAT'S ONLY A DIFFERENCE OF  
5   300. SO THE 23 --

6

7   **CECIL RHAMBO:** 23,000 IF YOU INCLUDE THE -- IF WE GET A FULL  
8   1,000 BEDS OUT OF MIRA LOMA.

9

10   **SUP. YAROSLAVSKY, CHAIRMAN:** RIGHT.

11

12   **CECIL RHAMBO:** WE RECENTLY PASSED OUR HEALTH INSPECTION OUT  
13   THERE FOR OUR KITCHENS. WE DID GET A RECOMMENDATION.

14

15   **SUP. YAROSLAVSKY, CHAIRMAN:** SO MIRA LOMA'S 1,000 BEDS.

16

17   **CECIL RHAMBO:** ROUGHLY 1,000 BEDS.

18

19   **SUP. YAROSLAVSKY, CHAIRMAN:** UP TO 1,000 BEDS.

20

21   **CECIL RAMBO:** RIGHT.

22

23   **SUP. YAROSLAVSKY, CHAIRMAN:** AND SO YOU'RE AT 19,000 NOW. AND  
24   YOU SAID YOU HAD AN ADDITIONAL CAPACITY FOR 2,700, RIGHT?

25



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1    **CECIL RHAMBO:** ROUGHLY.

2

3    **SUP. YAROSLAVSKY, CHAIRMAN:** ROUGHLY. AND 1,000 OF THAT 2,700  
4    IS MIRA LOMA?

5

6    **CECIL RHAMBO:** YES.

7

8    **SUP. YAROSLAVSKY, CHAIRMAN:** AND 400 OF IT IS?

9

10    **CECIL RHAMBO:** PITCHESS DETENTION CENTER, NORTH FACILITY.

11

12    **SUP. YAROSLAVSKY, CHAIRMAN:** PITCHESS. SO THAT'S 1,400. WHERE  
13    ARE THE OTHER 1,300?

14

15    **CECIL RHAMBO:** WELL, WE'RE LOOKING AT -- WE'VE GOT MIRA LOMA,  
16    1,000, WE'VE GOT CURRENT BED SPACE RIGHT NOW, 2,200 BEDS OPEN.  
17    LET ME GET YOU THE EXACT NUMBER. PUT MY EYES ON HERE. 2,309.  
18    SO WE HAVE CURRENTLY 2,309, PLUS THE 1,000 BEDS AT MIRA LOMA  
19    BY THE END OF NOVEMBER. AND THEN WE HAVE 400 BEDS OPEN RIGHT  
20    NOW AT NORTH FACILITY. SO 23 PLUS THE 1,000. MIRA LOMA FOR  
21    1,000 BEDS IS APPROXIMATELY \$24 MILLION.

22

23    **SUP. ANTONOVICH:** AND TO GET THE \$24 MILLION TO OPEN IT UP  
24    TAKES A FEW MONTHS. AND TO GET THE MIRA LOMA UP TO COLD WOULD  
25    TAKE MORE THAN A YEAR.



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1

2 **CECIL RHAMBO:** WELL, THE STATE INSPECTOR GAVE US A VERY  
3 FAVORABLE REPORT. AND IT WON'T COST US THAT MUCH OR TAKE US  
4 THAT LONG TO GET MIRA LOMA. I DON'T HAVE THE EXACT DOLLAR  
5 AMOUNTS OR MONTHS.

6

7 **SUP. ANTONOVICH:** BUT WE ALSO HAVE 100 PERCENT LIABILITY. THE  
8 STATE IS NOT RELINQUISHING LIABILITY.

9

10 **CECIL RHAMBO:** CORRECT.

11

12 **SUP. ANTONOVICH:** THEY'RE GIVING US 100 PERCENT LIABILITY. SO  
13 IF WE ARE NOT UP TO CODE OR THERE'S A LAWSUIT BECAUSE WE WERE  
14 NOT UP WHAT THE LAWSUIT SAID WE OUGHT TO HAVE BEEN UP TO, WE  
15 ARE 100 PERCENT LIABLE.

16

17 **CECIL RHAMBO:** THAT WOULD BE CORRECT.

18

19 **SUP. ANTONOVICH:** AND THEY HAVE A PATTERN OF SUING?

20

21 **CECIL RHAMBO:** THE STATE?

22

23 **SUP. ANTONOVICH:** NO. THE A.C.L.U. AND OTHERS LIKE THEM.

24

25 **CECIL RHAMBO:** YES.





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1

2 **SUP. ANTONOVICH:** OKAY.

3

4 **CECIL RHAMBO:** SO, SUPERVISOR, WE HAVE 2,300 OPEN BEDS RIGHT  
5 NOW. WE OPERATE ON ABOUT A 10 PERCENT VACANCY CAPACITY FOR  
6 MOVEMENT, MAINTENANCE, THOSE SORTS OF THINGS. YOU ADD 1,000  
7 BEDS TO THE 2300, THAT BRINGS YOU UP TO 3,300. AND THEN YOU  
8 ADD ANOTHER 440 BEDS FROM OUR NORTH FACILITY. SO NOW YOU'RE AT  
9 3,700 BEDS. BUT KEEP IN MIND, WE'RE ALSO ARE LOOKING AT  
10 SHUTTING DOWN 1,000 BEDS ON THE OLD SIDE OF CENTRAL JAIL.

11

12 **SUP. YAROSLAVSKY, CHAIRMAN:** RIGHT. SO THAT'S A MINUS. SO WHAT  
13 IS THE --

14

15 **CECIL RHAMBO:** IT'S ALMOST A WASH, YES, PRETTY MUCH.

16

17 **SUP. YAROSLAVSKY, CHAIRMAN:** HOW MANY N3'S DO YOU HAVE NOW?

18

19 **CECIL RHAMBO:** 5,500.

20

21 **SUP. YAROSLAVSKY, CHAIRMAN:** AND YOU ARE GOING TO GO UP TO  
22 7,500?

23

24 **CECIL RHAMBO:** EVENTUALLY. I HAVE SOME PROJECTIONS HERE. I HAD  
25 STAFF DO SOME N3 PROJECTIONS FOR ME. WE AVERAGE JUST OVER 600



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1 N3'S PER MONTH INTO CUSTODY AND WE RELEASE APPROXIMATELY 550 A  
2 MONTH. SO IT'LL GO UP BUT VERY, VERY -- IN A VERY SMALL  
3 INCREMENT.

4

5 **SUP. YAROSLAVSKY, CHAIRMAN:** I WAS UNDER THE IMPRESSION OR I  
6 WAS INFORMED THAT THE NUMBER OF N3'S IS GOING TO GO UP TO  
7 7,500 AT ITS PEAK AND THEN STABILIZE AT ABOUT 7,500.

8

9 **CECIL RHAMBO:** AT SOME POINT I THINK IT IS GOING TO ALWAYS  
10 INCREASE BUT VERY, VERY SLIGHTLY. BECAUSE WE RELEASE ON  
11 AVERAGE ABOUT 500 OR SO A MONTH. WE GET ANOTHER 600 IN PER  
12 MONTH. SO IT INCREMENTALLY GOES UP ABOUT 100 OR SO PER MONTH.  
13 SO VERY, VERY SLOWLY IT WILL CREEP UP.

14

15 **SUP. YAROSLAVSKY, CHAIRMAN:** SO HOW LONG DO YOU THINK IT WILL  
16 BE BETWEEN NOW AND THE TIME IT GETS TO 7,500? YOU'RE AT 5,500  
17 NOW.

18

19 **CECIL RHAMBO:** I HAVE THIS PROJECTED OUT TO AUGUST OF --  
20 SEPTEMBER OF 2014. AND AT THAT POINT, OUR POPULATION IS AT  
21 6,978.

22

23 **SUP. YAROSLAVSKY, CHAIRMAN:** THAT'S LESS THAN TWO YEARS.

24

25 **CECIL RHAMBO:** RIGHT.



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1

2 **SUP. YAROSLAVSKY, CHAIRMAN:** OKAY. SO WHEN YOU ADD THAT FIGURE  
3 AND YOU DEDUCT THE THOUSAND FROM MEN'S CENTRAL JAIL, WHAT DOES  
4 THAT DO TO YOUR OVERALL BOTTOM LINE?

5

6 **CECIL RHAMBO:** YEAH, THE OVERALL BOTTOM LINE, IF WE DEDUCT THE  
7 1,000 BEDS OUT OF CENTRAL JAIL THAT, WILL PUT OUR PROJECTED  
8 JAIL POPULATION AT 21,057. AND KEEP IN MIND THAT'S AN OVERALL  
9 HOMOGENEOUS NUMBER. ASSUMING EVERYBODY IS THE SAME, THEY'RE  
10 ALL THE SAME TYPE OF INMATE. IF YOU BACK OUT 1,000 BEDS OUT OF  
11 THE CENTRAL JAIL, IT LEAVES US WITH OUR CURRENT JAIL  
12 POPULATION OR BED SPACE IS. IN OTHER WORDS, MIRA LOMA GIVES US  
13 1,000, BUT IF I'VE CLOSED CENTRAL JAIL DOWN, THE OLD SIDE,  
14 THAT TAKES AWAY 1,000. SO THAT NUMBER'S A WASH. SO THAT WILL  
15 LEAVE US BACK AT THE 2,309.

16

17 **SUP. ANTONOVICH:** CAN WE HAVE A COMPREHENSIVE REPORT ON THE  
18 MIRA LOMA ISSUE SO THAT ALL ASSOCIATED COSTS? BECAUSE RIGHT  
19 NOW THEY'RE IN THE TOP YOUR HEAD.

20

21 **CECIL RHAMBO:** ABSOLUTELY YES. I ASKED GARY SEA, WHO IS OUR  
22 FACILITIES PERSON, FOR THAT REPORT. AS SOON AS I GET THAT  
23 REPORT IN, I WANTED TO KNOW WHAT EXACTLY WHAT IT IS WE NEED TO  
24 MAKE THIS FACILITY UP TO COMPLIANCE, WHICH IS VERY SMALL, AND



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1 TIME FRAME AND HOW MUCH IT'S GOING TO COST. SO AS SOON AS I  
2 GET THAT REPORT, I'LL REPORT BACK TO YOU.

3

4 **SUP. YAROSLAVSKY, CHAIRMAN:** OKAY. ANY OTHER QUESTIONS? MARV,  
5 DID YOU HAVE ANYTHING YOU WANTED TO ADD TO THIS DISCUSSION?

6

7 **DR. MARV SOUTHARD:** I JUST WANTED TO ADD THAT THE TREATMENT  
8 FIGURES THAT MR. POWERS REFERENCED ARE CORRECT, BUT THEY'RE  
9 TREATMENT FIGURES THAT ARE ONLY TO -- INCLUDING AUGUST OF THIS  
10 YEAR BECAUSE THE DATA FROM OUR CONTRACT AGENCIES COMES IN OVER  
11 60 DAYS AFTER IT'S PROVIDED. SO THE ACTUAL TREATMENT WILL BE  
12 SOMEWHAT HIGHER. AND IN TERMS OF CHALLENGES FOR THE MENTAL  
13 HEALTH TREATMENT, THE TWO BIGGEST CHALLENGES ARE SOME OF THE  
14 N3 POPULATION HAVE HIGHER LEVELS OF MENTAL ILLNESS THAN WE HAD  
15 EXPECTED, REQUIRING LOCKED TREATMENT AFTER THEY GET INTO THE  
16 SYSTEM, WHICH IS OF COURSE MORE COSTLY. AND THE SECOND ISSUE  
17 IS THE ISSUE OF THE PEOPLE BEING RELEASED AS N3'S OUT OF JAIL,  
18 THEY'RE NOT OFFICIALLY A.B.109 CLIENTS, BUT THEY STILL NEED  
19 AFTER CARE. AND SO THAT'S AN ADDITIONAL BURDEN TO THE MENTAL  
20 HEALTH SYSTEM EVEN THOUGH THEY'RE NOT OFFICIALLY A.B.109  
21 CLIENTS AT THAT POINT.

22

23 **SUP. KNABE:** WHEN IS IT OFFICIAL?

24



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1   **MARVIN SOUTHARD:** WHETHER THEY HAVE A PROBATION TAIL OR NOT. SO  
2   IF THEY'RE BEING FOLLOWED BY PROBATION, THEN THEY'RE  
3   OFFICIALLY A.B.109. IF THEY'RE NOT, THEN THEY ARE JUST A  
4   COUNTY RESIDENT.

5

6   **SUP. YAROSLAVSKY, CHAIRMAN:** OKAY. ANY QUESTIONS? GLORIA?

7

8   **SUP. MOLINA:** YOU KNOW IT WAS THIS TIME LAST YEAR WHERE WE WERE  
9   TALKING ABOUT THE N3'S COMING, RIGHT? WE TALKED ABOUT WE  
10   DIDN'T KNOW THE IMPACT WOULD BE. WE DIDN'T KNOW WHAT EXTENT,  
11   THE LEVEL OF CONTENT OF WHO WE WERE GOING TO GET. BUT  
12   UNFORTUNATELY TODAY, IT'S AS UNKNOWN AS IT WAS THEN. YOU KNOW,  
13   I THINK YOU ALL NEED TO OPERATE LIKE A TEAM. I MEAN, WE'RE  
14   HERE TRYING TO FIGURE THIS OUT AND TRYING TO GUESS WHAT THE  
15   VACANCY RATE IS IN OUR JAILS. IT'S NOT WHAT WE SHOULD BE  
16   DOING. IT IS WHAT IT IS. GIVE US THE NUMBERS. BACK IT UP.  
17   DON'T TELL US WE'VE GOT A VERY GOOD REPORT. IT'S A VERY GOOD  
18   REPORT MIGHT MEAN YOU DON'T NEED TO DO \$24 MILLION IN REPAIRS.  
19   YOU ONLY NEED TO DO 22 MILLION. THAT'S WHAT IT MIGHT MEAN, WE  
20   DON'T KNOW. BUT I THINK WE NEED TO START OPERATING AS A TEAM.  
21   YOU KNOW, MARK, WE TURNED OVER THIS DATA ANALYSIS TO YOU. YOU  
22   SAID YOU COULD HANDLE IT. YOU SAID YOU WERE GOING TO DO SOME  
23   TRENDING. I MEAN RIGHT NOW YOUR NUMBERS DON'T EVEN MATCH WHAT  
24   JERRY POWERS JUST GAVE YOU. THAT'S NOT A GOOD THING. FOR US ON  
25   THIS SIDE OF THE AISLE, WE'RE TRYING SO HARD TO UNDERSTAND



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1 THIS. WE KNOW WE NEED TO DEAL WITH IT. IT'S STATE LAW. BUT  
2 THERE'S NOTHING WRONG WITH GOING BACK TO THE STATE AND SAYING  
3 WE WANT A TAIL ON THESE CLOWNS. OKAY? WHY NOT? THESE GUYS ARE  
4 DANGEROUS. IF THESE GUYS MERIT OUR INVOLVEMENT. BUT IT WILL  
5 MEAN NOTHING AT THE END OF THE DAY IF YOU'RE NOT FOLLOWING  
6 THEM, ANYWAY. WE DON'T KNOW WHO WE HAVE YET. THESE NUMBERS ARE  
7 NOT CLEAR ENOUGH. I'M TROUBLED BY THE FACT THAT YOU HAVE THE  
8 LATEST NUMBER, AND YOUR LATEST NUMBER IS LOWER THAN MARK'S  
9 LATEST NUMBER, WHICH WAS LAST MONTH'S NUMBER. I'M NOT SUPPOSED  
10 TO SIT HERE AND FIGURE THIS OUT. YOU ALL AS A TEAM ARE  
11 SUPPOSED TO HELP US FIGURE IT OUT AND COME TO US AND SAY -- I  
12 KNOW YOU'RE ALWAYS GOING TO SAY WE NEED MORE MONEY, I  
13 APPRECIATE THAT. BUT WHAT'S THE TRENDING? WHAT'S HAPPENING  
14 HERE? DO WE NEED TO DO TOUGHER LAWS AS FAR AS MENTAL HEALTH? I  
15 MEAN, HOW MANY PEOPLE ARE SAYING "I DON'T WANT ANY TREATMENT"?  
16 TOTALLY SCHIZOPHRENIC, NEEDS SOMETHING. ONE DAY THEY'RE GOING  
17 TO GO OUT THERE AND KILL SOMEONE AND WE'RE GOING TO END UP --  
18 WE NEED TO KNOW WHAT THESE TRENDS ARE BECAUSE IT'S OUR  
19 RESPONSIBILITY TO GO BACK TO THE STATE AND SAY: WE'RE DOING  
20 109 BUT HERE'S SOME LEGISLATION WE NEED. HERE'S SOME ADDED  
21 BOOST IN RESPONSIBILITY THAT WE NEED. OR EVEN TO OUR JUDGES IF  
22 WE NEED TO DO THIS. HOW AM I SUPPOSED TO FOLLOW THIS? I NEED  
23 YOUR HELP. AND I'VE ASKED IT BEFORE. AND OBVIOUSLY IT'S NOT  
24 LANDING ON ANYWHERE. I JUST THINK YOU HAVE TO COME UP WITH ONE  
25 CLEAR CONCISE REPORT THAT TELLS ME HOW MANY NON, NON, NON'S DO



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1 I HAVE? HOW MANY ARE COMING OUT EVERY MONTH? HOW MANY OF THEM  
2 GAVE ABSCONDED? HOW MANY HAVE YOU CAUGHT? WHAT IS THE PROBLEM  
3 WITH THEM MENTAL HEALTH WISE, SERVICE WISE, HOMELESS WISE? I  
4 DON'T HAVE ANY OF THAT. I'M BOUNCING AROUND IN THIS. AND WHILE  
5 I WAS BOUNCING AROUND IN THIS REPORT, NEW NUMBERS CAME UP. I  
6 DON'T KNOW WHAT A GOOD REPORT IS FROM THE STATE. I DON'T KNOW  
7 IF IT'S GOING TO COST \$24 MILLION OR \$34 MILLION FOR MIRA  
8 LOMA. I DON'T KNOW IF IT'S GOING TO BE DONE AT THE END OF  
9 NOVEMBER OF THIS YEAR OR NOVEMBER OF 2014. I DON'T HAVE ANY  
10 HARD DATA. LATER ON, THERE'S GOING TO BE A WHOLE LOT OF  
11 CHIEFS, MAYORS AND CITY COUNCILS SITTING OUT IN THE AUDIENCE  
12 ASKING US FOR THEIR SHARE OF THE MONEY BECAUSE THEY DON'T  
13 THINK THAT THE COUNTY HANDLING IT WELL. I WON'T BE ABLE TO  
14 PROVE TO THEM THAT WE ARE IF YOU ALL DON'T TELL ME WHO'S ON  
15 FIRST. I MEAN, YOU SOUND LIKE AN ABBOTT AND COSTELLO MOVIE. SO  
16 PLEASE, I'M ASKING YOU ONE MORE TIME. I ASKED THE LAST TIME,  
17 MARK. REAL TRENDING. NOT THESE FLUFFY NUMBERS YOU'RE GIVING  
18 ME. I NEED TO KNOW WHERE PEOPLE ARE AT. AND YOU ALL NEED TO BE  
19 ON THE SAME PAGE.

20

21 **MARK DELGADO:** THANK YOU, SUPERVISOR. AND WE WILL CONTINUE TO  
22 WORK TOGETHER ON THAT AND REFINE THE REPORTS. WE WILL MEET  
23 WITH YOUR STAFF TO DO THAT.

24

25 **SUP. MOLINA:** WHEN IS YOUR REPORT COMING?





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1

2 **MARK DELGADO:** THE NEXT SCHEDULED REPORT IS AT THE BEGINNING OF  
3 NOVEMBER.

4

5 **SUP. MOLINA:** AND YOU'RE GOING TO HAVE ONE FINAL REPORT?

6

7 **MARK DELGADO:** WE ARE WORKING TOGETHER ON THAT REPORT.

8

9 **SUP. MOLINA:** ONE FINAL REPORT, SIR?

10

11 **MARK DELGADO:** YES, WE WILL HAVE ONE REPORT.

12

13 **SUP. MOLINA:** NOT A SEPARATE REPORT FROM JERRY POWERS AND A  
14 SEPARATE REPORT FROM SHERIFF RHAMBO?

15

16 **MARK DELGADO:** WE'LL NOT HAVE TWO SEPARATE REPORTS. IT WILL BE  
17 ONE REPORT.

18

19 **SUP. MOLINA:** AND THEN YOU'LL HAVE TRENDING AND ANALYSIS,  
20 INCLUDING HOW MANY BEDS WE NEED FOR THE FUTURE? FROM TRENDING?

21

22 **MARK DELGADO:** WE WILL CONNECT.

23



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1   **SUP. MOLINA:** AND WE'LL ALSO KNOW WHAT THE MENTAL HEALTH ISSUES  
2   ARE, IF ANY, SO THAT WE'LL KNOW WHAT WE NEED TO DO  
3   LEGISLATIVELY IF NEED BE?

4

5   **MARK DELGADO:** RIGHT.

6

7   **SUP. MOLINA:** WE'RE GOING TO ALSO KNOW WHAT ARE SOME OF THE  
8   ISSUES AS FAR AS, EVEN IF THEY HAVE A TAIL, YOU GUYS LOSE THEM  
9   ALL THE TIME, MAN.

10

11   **MARK DELGADO:** AND, SUPERVISOR --

12

13   **SUP. MOLINA:** THEY SHOW UP.

14

15   **MARK DELGADO:** THE POINT THAT THE CHIEF MADE ABOUT THE TAIL AND  
16   NOT HAVING THE TAIL, THAT ACTUALLY WAS AN ISSUE THAT WAS  
17   RAISED AT THE STATE LEVEL. THE STATE WAS NOT INTERESTED ON  
18   THAT LAST YEAR.

19

20   **SUP. MOLINA:** REALLY? WHO RAISED IT?

21

22   **MARK DELGADO:** I THINK THAT WAS A DISCUSSION THAT THE CHIEFS  
23   ASSOCIATED HEALTH CHIEFS HAD HAD WITH --

24



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1   **SUP. MOLINA:** BUT MAYBE WE MIGHT HAVE SOME INFLUENCE WITH SOME  
2   LEGISLATIVE FOLKS, OKAY? AND MAYBE WE MIGHT BE ABLE TO DO  
3   SOMETHING IF YOU BRING IT TO UP US. COME ON FOLKS, WE'RE ON  
4   THE SAME PAGE. WE'RE INTERESTED IN THIS. I'M NERVOUS. IT'S A  
5   LOT OF MONEY. SURE, THERE'S NO GUARANTEE FOR MONEY. THE ONLY  
6   THING THAT'S GUARANTEED IS THE NON, NON, NON'S ARE OURS  
7   FOREVER. AND THAT IS NOT GOING TO CHANGE, WHETHER THERE'S  
8   MONEY WITH IT OR NOT. SO CONSEQUENTLY, THE MORE WE KNOW ABOUT  
9   THIS POPULATION, THE MORE THAT WE CAN GET, THE INFORMATION AND  
10   THE ANALYSIS TO KEEP US AHEAD OF THE GAME IN PREPARING FOR IT.  
11   I WOULD RATHER BE ABLE TO SHOW FACTS, FIGURES, INFORMATION,  
12   DATA CLEARLY AS TO WHAT'S HAPPENING IN OUR COUNTIES. I THINK  
13   OTHER COUNTIES WOULD JOIN US IN TRYING TO FIGURE OUT IF WE  
14   NEED TO JUST HAVE STRONGER LAWS TO FOLLOW IT. JUST BECAUSE  
15   THEY MADE IT ABSOLUTE THIS TIME DOES NOT MEAN -- I HOPE PROP  
16   30 WILL PASS BECAUSE THEN WE'LL HAVE THE CONSTITUTIONAL  
17   GUARANTEE OF MONEY. BUT EVEN THEN, THEN MAY NOT BE ENOUGH TO  
18   MEET ALL OF OUR NEEDS. AND IF I'M GOING TO BE ASKING TO COME  
19   OUT OF OUR COUNTY BUDGET, I NEED TO KNOW WHAT I'M DOING. AND I  
20   DON'T KNOW NOW.

21  
22   **JERRY POWERS:** SUPERVISOR, I WASN'T HERE FOR THOSE DISCUSSIONS  
23   LAST YEAR.



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1    **SUP. MOLINA:** THE WORLD DID NOT START WHEN JERRY POWERS  
2    ARRIVED.

3

4    **JERRY POWERS:** THAT'S NOT WHAT I'M SAYING, SUPERVISOR. WHAT I'M  
5    SAYING IS, I WASN'T HERE WHEN YOU HAD THOSE INITIAL  
6    DISCUSSIONS. HOWEVER --

7

8    **SUP. MOLINA:** YOU'VE HEARD ME SAY IT OVER AND OVER.

9

10   **JERRY POWERS:** HOWEVER, WHEN I GOT HERE, WE HAD THIS DISCUSSION  
11   IN THIS EXACT SAME FORUM AND I OFFERED UP TO MEET WITH YOUR  
12   STAFF TO GET THE SPECIFIC QUESTIONS THAT YOU WANTED US TO  
13   TRACK. WE DID THAT, SUPERVISOR. IF THERE'S ADDITIONAL  
14   QUESTIONS YOU'D LIKE US TO TRACK --

15

16   **SUP. MOLINA:** I WILL GO BACK ONE MORE TIME, JERRY, I'VE TOLD  
17   YOU VERY CLEARLY, OKAY? YOU ARE NOT ONE INDIVIDUAL. IT IS A  
18   TEAM EFFORT. I NEED TO KNOW HOW MANY JAIL SPACES I NEED. I  
19   NEED TO KNOW HOW MANY MENTAL HEALTH SERVICES I NEED. I NEED TO  
20   KNOW WHAT YOU'RE DOING WITH THE ABSCONDERS. I NEED TO KNOW  
21   WHERE THEY ARE COLLECTIVELY.

22

23   **JERRY POWERS:** AND WE WILL COMPLY WITH YOUR NEEDS, SUPERVISOR.  
24   WE JUST NEED TO KNOW WHAT THEY ARE.

25



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1   **SUP. MOLINA:** SIR, HOW MANY MORE TIMES CAN I TELL YOU WHAT THEY  
2   ARE? THOSE ARE THE QUESTIONS. YOU WANT ME TO GO LOOK FOR JOE  
3   RODRIGUEZ, JUAN TORTE AND JERRY POWERS, YES, I CAN GIVE YOU  
4   THOSE AS WELL. BUT I DON'T KNOW THEIR NAMES. I'M LOOKING AT  
5   OVER 11,000 PEOPLE, FELONS THAT ARE IN MY COUNTY THAT MAY BE  
6   DOING TERRIBLE THINGS. I NEED TO KNOW UNDER 109 WHERE THEY  
7   ARE, HOW THEY'RE DOING. IF THEY NEED MENTAL HEALTH SERVICES,  
8   IT'S MY JOB TO GET THE RESOURCES AND MAKE SURE THOSE SERVICES  
9   ARE THERE. IF THEY NEED TO BE IN JAIL, IT'S MY JOB TO MAKE  
10   SURE THE RESOURCES ARE THERE, THAT THOSE BEDS ARE THERE. IF  
11   THEY NEED PROBATION TO PUT A TAIL ON THEM, I NEED THAT. BUT  
12   UNTIL THIS IS COMPREHENSIVE DATA, NOT LITTLE BITS AND PIECES,  
13   THAT'S WHAT WE NEED IN ORDER TO MAKE A DECISION. I WOULD LIKE  
14   THAT REPORT IN NOVEMBER TO BE THOROUGH, TO BE COMPLETE, TO BE  
15   WELL DOCUMENTED AND DISCUSSED INSTEAD OF THIS CHASING AROUND  
16   THE PIECES THIS WAY.

17

18   **JERRY POWERS:** AND WE WILL FOLLOW-UP WITH YOUR STAFF TO MAKE  
19   SURE WE ANSWER ALL THOSE QUESTIONS THAT YOU HAVE.

20

21   **SUP. MOLINA:** YOU KNOW YOU CAN DO IT DIRECTLY WITH ME.

22

23   **JERRY POWERS:** OKAY. WE WILL DO THAT.

24



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1   **SUP. MOLINA:** DO YOU WANT TO MEET WITH ME BEFORE YOU PRESENT  
2   THIS REPORT SO I CAN ASK, MAKE SURE YOU GET ALL THOSE  
3   QUESTIONS? I'M AVAILABLE.

4

5   **JERRY POWERS:** WE WILL DO THAT.

6

7   **SUP. YAROSLAVSKY, CHAIRMAN:** SPEAK WITH MR. KRATTLI HERE FOR A  
8   SECOND, JERRY. ALL RIGHT. THANK YOU VERY MUCH. WE HAVE PUBLIC  
9   COMMENT. I'M GOING TO CALL FOUR PEOPLE AT A TIME. OSCAR  
10   JOHNSON, EVELYN ROCK. ARNOLD SACHS AND LINDA BALEY. IS EVELYN  
11   ROCK HERE? THAT'S YOU. OKAY. ARNOLD SACHS HERE? OKAY. AND  
12   LINDA BALEY IS HERE, I THINK. ALL RIGHT. MR. JOHNSON, YOU'RE  
13   ON.

14

15   **OSCAR JOHNSON:** YES. MY NAME IS OSCAR. I SPEAK FOR THE  
16   OPPRESSED. I SPEAK FOR THE STRUGGLING POOR AND I SPEAK FOR  
17   CULTURAL CHANGE. I'D LIKE TO THANK THE MOST HIGH GOD FOR THE  
18   PRESIDENT BARACK OBAMA AND THANK GOD FOR THE OBAMA FAMILY. I'D  
19   LIKE TO SPEAK A LITTLE ABOUT SOCIAL RESPONSIBILITY AND  
20   RELIGION. AMERICA WILL BE A MUCH BETTER LAND TO LIVE IN IF WE  
21   COULD LIVE BY THE CONSTITUTION THAT GOVERNED US. IT'S WRONG  
22   FOR THE GOVERNMENT TO GIVE GOVERNMENT MONEY. PROGRAMS IS  
23   UNCONSTITUTIONAL. WE SHOULD END CORRUPTION IN GOVERNMENT, END  
24   ILLEGAL IMMIGRATION. CALIFORNIA STATE PENAL INSTITUTION,  
25   PENITENTIARY HAS THE LARGEST GROUP OF ILLEGAL IMMIGRANTS IN



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1 THE UNITED STATES. 160,000 ILLEGAL IMMIGRANTS IN CALIFORNIA  
2 STATE PENITENTIARY. THEY MAKE UP 40 PERCENT. THE BLACKS IN  
3 CALIFORNIA STATE PENITENTIARY MAKES UP 30 PERCENT. AND THE  
4 WHITES IN CALIFORNIA STATE PENITENTIARY MAKES UP 25 PERCENT.  
5 PRESIDENT GEORGE WASHINGTON SAID RELIGION AND EDUCATION GO  
6 TOGETHER, THEY SHOULDN'T BE DIVIDED. YOU DIVIDE EDUCATION FROM  
7 RELIGION, YOU HAVE ASKED FOR FAILURE. THE SCHOOLS THAT COMES  
8 UNDER RELIGIOUS AUTHORITY, THESE STUDENTS ACHIEVE. THE SCHOOLS  
9 THAT COMES UNDER STATE AUTHORITY, THERE'S A BIG FAILURE FOR  
10 THE STUDENTS BUT A BIG MONEY GAIN FOR THE POLITICIANS. WE  
11 SHOULD STOP DRUGS FROM COMING INTO AMERICA. WE SHOULD CLEAN UP  
12 DRUGS ON SKID ROW. WE SHOULD MOVE BLACK AMERICA OFF OF SKID  
13 ROW. AND MEN AT PLACES FOR THEM TO SAY THAT THE BLACK AMERICA  
14 LIVE IN THERE IS GUN VIOLENCE ALL OVER THE UNITED STATES,  
15 BLACK KILLING EACH OTHER EVERY DAY. I LOOKED AT THE U.S.A.  
16 PAPER TODAY IN CHICAGO. OVER 450 BLACKS KILLED EACH OTHER IN  
17 CHICAGO WITHOUT ANY ACCOUNTABILITY OF THE LEADER. THE LEADER  
18 OF THE CITY SHOULD TAKE SOME TYPE OF RESPONSIBILITY WITH  
19 PEOPLE UNDER HIS AUTHORITY WITH WHAT'S GOING ON IN CHICAGO. WE  
20 SHOULD UNITE AND TRY TO WORK TOGETHER FOR THE GOOD OF OUR  
21 MANKIND. OH, AND THE PRESIDENT AND THE FREE SPEECH COMES WITH  
22 FREEDOM TO SPEAK THE TRUTH, NO FOUNDING FATHER EVER BROKE  
23 THEIR WORD.

24

25 **SUP. YAROSLAVSKY, CHAIRMAN:** THANK YOU. EVELYN ROCK.





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1  
2 **EVELYN ROCK:** YES, SIR. MY NAME IS EVELYN ROCK, ALSO KNOWN AS  
3 ROBIN BRADKIN. I HAVE A LETTER HERE FROM CHILD SUPPORT  
4 SERVICES, MY DEPARTMENT. I HAVE BEEN HERE MANY TIMES IN THE  
5 PAST FIVE YEARS TRYING TO REINSTATE. I'M HERE BECAUSE I HAVE  
6 BEEN THE ONLY OPTION, ONLY OPTION SINCE APPROXIMATELY 1997  
7 WHEN I WAS 42 YEARS OLD. CURRENTLY THAT WAS 15 YEARS AGO. I AM  
8 NOW 57 YEARS YOUNG. I'M HERE TODAY BECAUSE I HAVE TO SHARE,  
9 TRADE AND HELP OTHERS DAILY. IT HAS BEEN BOTH CONFUSING AND  
10 OVERWHELMING TO ME. NEVER AN EXPLANATION. I'VE BEEN TRYING TO  
11 GET BACK TO WORK SINCE BEFORE 2008. EITHER L.A. COUNTY MENTAL  
12 HEALTH BECAUSE MY COBRA EXPIRED, KAISER CADILLAC, THE DOCTOR  
13 WON'T COOPERATE. THEY SAY THEY WON'T ACCEPT ME BACK. I HAVE  
14 CALLED MARK RIDLEY-THOMAS'S OFFICE NUMEROUS TIMES, GLORIA  
15 MOLINA. THEY HAVE LETTERS ON FILE FROM ME. 213-974-2222. THEY  
16 EITHER HANG UP ON ME OR TELL ME, "WE'LL CALL YOU BACK." WHAT  
17 AM I SUPPOSED TO DO? THESE PEOPLE TREAT ME LIKE I'M A  
18 HOSPITAL, A CLINIC, A SCHOOL, A COLLEGE, FOSTER CARE, CHILD  
19 SUPPORT SERVICES. IF I'M 15 YEARS OLDER, EVERYBODY ELSE IS,  
20 ALSO. OKAY? SO I JUST NEED L.A. COUNTY TO COOPERATE WITH ME.  
21 THE MAIN REASON I'M HERE, AND I'VE BEEN COMPLAINING FOR THE  
22 PAST SIX YEARS, I'VE BEEN ON THE BUS FOR THE PAST SIX YEARS, I  
23 HAVE LOST OVER \$10,000. MY HORIZON OPTION WAYNE DOSS, GIL  
24 GARCETTI, THEY WON'T TALK TO ME BECAUSE MY BODY IS THE ONLY  
25 OPTION, PERIOD, BECAUSE I WAS A HOLY CHRISTIAN WOMAN, OKAY?



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1

2 **SUP. YAROSLAVSKY, CHAIRMAN:** THANK YOU. YOUR TIME IS UP.

3

4 **EVELYN ROCK:** OKAY.

5

6 **SUP. YAROSLAVSKY, CHAIRMAN:** MR. SACHS?

7

8 **EVELYN ROCK:** CAN YOU TAKE A COPY OF MY LETTER.

9

10 **SUP. YAROSLAVSKY, CHAIRMAN:** MR. PREVEN. TAKE A COPY OF HER  
11 LETTER, PLEASE, SERGEANT. E.T. SNELL, IS E.T. SNELL HERE?

12

13 **EVELYN ROCK:** CAN I SAY ONE THING?

14

15 **SUP. YAROSLAVSKY, CHAIRMAN:** NO, YOUR TIME IS UP MA'AM. HE'S  
16 GOING TO TAKE YOUR LETTER.

17

18 **EVELYN ROCK:** I'M NOT A PRISONER. DON'T TREAT ME LIKE A  
19 PRISONER.

20

21 **SUP. YAROSLAVSKY, CHAIRMAN:** YOU'RE NOT.

22

23 **EVELYN ROCK:** YOU'RE TREATING ME LIKE I'M IN JAIL. I WAS A  
24 FULL-TIME WORKING EMPLOYEE.

25



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1    **SUP. YAROSLAVSKY, CHAIRMAN:** OKAY. THANK YOU. JOHN WALSH?

2

3    **EVELYN ROCK:** I DON'T CARE. ESCORT ME OUT, BECAUSE THEY DID  
4    THAT TO ME.

5

6    **SUP. YAROSLAVSKY, CHAIRMAN:** JOHN WALSH. IS ERIC PREVEN HERE?

7

8    **EVELYN ROCK:** THEY ESCORTED ME OUT OF THE OFFICE IN 2,000.

9

10    **SUP. YAROSLAVSKY, CHAIRMAN:** TERRY SIGMUND? IT IS OFF. TERRY  
11    SIGMUND? HE'S COMING. OKAY. MR. SACHS.

12

13    **ARNOLD SACHS:** ALL RIGHT. THANK YOU. BEFORE I GET INTO --  
14    ARNOLD SACHS. COULD YOU PLEASE EXPLAIN YOUR POLICY? LAST  
15    MONTH, WHEN JOHN NAHAAS WAS HERE HE QUESTIONED YOUR POLICY  
16    ABOUT BEING CALLED UP HERE FOR ITEMS. YOU SPOKE TO HIM, YOU  
17    MENTIONED THAT YOUR ITEMS ARE CALLED IF YOU SIGN UP FOR  
18    MULTIPLE ITEMS, YOU ARE CALLED FOR ALL THOSE ITEMS. YOU  
19    MENTIONED THAT IF YOU CALLED UP -- IF YOU SIGNED UP FOR AN  
20    ITEM THAT'S HELD, YOU'LL BE CALLED UP WHEN THE ITEM THAT'S  
21    HELD IS CALLED. SO I SIGNED UP FOR TWO ITEMS TODAY. YOUR ITEMS  
22    ON THE ELECTIONS. I'M CALLED UP TO SPEAK ON THEM. THEN LATER  
23    ON IN THE MEETING, YOU CALL THEM UP FOR PUBLIC COMMENT. WHAT  
24    IS THE POLICY? COULD YOU PLEASE CLARIFY THAT SO THAT WE CAN



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1 WORK WITH YOU, AS DIFFICULT AS THAT MAY SEEM? IT IS REALLY A  
2 PAIN IN THE ASS.

3

4 **SUP. YAROSLAVSKY, CHAIRMAN:** ALL RIGHT. FIRST OF ALL, WATCH  
5 YOUR MOUTH. OKAY? THAT'S FIRST OF ALL. YOU CAN PUT WHATEVER  
6 YOU WANT ON YOUR T-SHIRT.

7

8 **ARNOLD SACHS:** MY TIME IS RUNNING.

9

10 **SUP. YAROSLAVSKY, CHAIRMAN:** YOU'RE DAMNED RIGHT IT'S RUNNING.

11

12 **ARNOLD SACHS:** WATCH YOUR MOUTH, SIR.

13

14 **SUP. YAROSLAVSKY, CHAIRMAN:** YES.

15

16 **ARNOLD SACHS:** THANK YOU. SO IF YOU'RE GOING TO RUN MY TIME I'M  
17 GOING TO SPEAK.

18

19 **SUP. YAROSLAVSKY, CHAIRMAN:** WELL, YOU ASKED A QUESTION. YOU  
20 DON'T WANT AN ANSWER TO YOUR QUESTION?

21

22 **ARNOLD SACHS:** I WANT MY TIME TO STOP WHILE YOU'RE ANSWERING.  
23 BECAUSE YOU WILL GO ON AND ON. OKAY. SO HERE. THIS IS AN  
24 ICONIC PICTURE OF SOMEBODY SKATEBOARDING ON THE 405 FREEWAY.  
25 WHY AREN'T THEY BEING CITED? THIS PERSON GOT CITED FOR



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1 VIDEOTAPE FOR BEATING A DOG. WHY ISN'T THIS PERSON BEEN CITED  
2 FROM HERMOSA BEACH FOR SKATEBOARDING ON THE FREEWAY? HERE IS  
3 THE U.S. CLEARS BULLET TRAIN CONSTRUCTION ALLOWING THE RAIL  
4 AUTHORITY TO ACQUIRE LAND. CALIFORNIA RAIL AUTHORITY TO  
5 ACQUIRE LAND. SOUNDS LIKE THE L.A.-TO-PASADENA, OH, WAIT, THAT  
6 WASN'T A CALIFORNIA AUTHORITY AT ALL. AND CONGRATULATIONS ON  
7 THE BUDGET. AND THANK YOU AGAIN. THE ANSWER IS YEAH, MY TIME  
8 IS UP.

9

10 **SUP. YAROSLAVSKY, CHAIRMAN:** TAKE ANOTHER 30 SECONDS. I TOOK  
11 YOUR TIME.

12

13 **ARNOLD SACHS:** THANK YOU. YOU'RE BLOWING SMOKE LAST WEEK  
14 REGARDING THE BUDGET AND THE SAVINGS THAT YOU MANAGED TO COME  
15 UP WITH, THE \$200 MILLION. SAYS VOLUMES. YOU SAVED LESS THAN 1  
16 PERCENT OF THE BUDGETED AMOUNT FOR THE COUNTY OF LOS ANGELES,  
17 THE BUDGETED AMOUNT. \$22.7 BILLION. THE SAVINGS, A LITTLE LESS  
18 THAN \$200 MILLION. 10 PERCENT WOULD BE \$2.2 MILLION, 2  
19 BILLION, \$2 MILLION.

20

21 **SUP. KNABE:** HOW MUCH DID THE STATE OR CITY SAVE?

22

23 **ARNOLD SACHS:** YOU KNOW, WHAT YOU ADJUSTED FOR IS WHAT THE  
24 CITIES -- I'M NOT BLAMING THEM. THEY'RE NOT SHARING IT,  
25 BELIEVE ME. YOU DON'T WANT TO KNOW ABOUT THE CITIES.



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1

2 **SUP. YAROSLAVSKY, CHAIRMAN:** OKAY.

3

4 **ARNOLD SACHS:** BUT -- FOR THE COULDN'T.

5

6 **SUP. YAROSLAVSKY, CHAIRMAN:** THANK YOU, MR. SACHS. MR. WALSH. I  
7 HAVE A FEELING YOU'LL SIGN UP NEXT WEEK ANYWAY. SO TAKE YOUR  
8 CHANCES.

9

10 **ARNOLD SACHS:** I WILL SPEAK ON THOSE ITEMS WHEN THEY ARE CALLED  
11 UP.

12

13 **SUP. YAROSLAVSKY, CHAIRMAN:** MR. WALSH.

14

15 **JOHN WALSH:** JOHN WALSH, BLOGGING AT HOLLYWOODHIGHLANDS.ORG. I  
16 POINTED OUT YESTERDAY'S "L.A. WEEKLY," ZEV YAROSLAVSKY AND  
17 FORMER COLISEUM MANAGER POINT FINGERS OVER 2004 SUPER BOWL  
18 TICKETS. THIS IS WHAT HAPPENED. IT BROKE TODAY IN THE L.A.  
19 TIMES, RONG-GONG LIN. \$750 FOR TWO SUPER BOWL TICKETS. THE  
20 LIST PRICE ON THEM, THE FACE VALUE THEY WERE 8 OR \$900,  
21 \$1,000. WHAT HAPPENED WAS ZEV CLAIMS THAT LYNCH CONVICTED OF A  
22 FRAUD, FORMER L.A. MANAGER OF THE COLISEUM, GAVE HIM THE  
23 TICKETS FOR NOTHING. ZEV SAYS HE PAID \$750. WELL I'M JEWISH  
24 JUST LIKE YOU AND THIS IS WHAT MY JEWISH GRANDFATHER TAUGHT  
25 ME, YOU NEVER -- MONEY NEVER CHANGES HANDS WITHOUT A RECEIPT.



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1 SO ZEV SPENDS, TAKES OUT \$750 OF A MYSTERY CONSTITUENT'S  
2 MONEY. HE CLAIMS IT WAS A CONSTITUENT, WHO HE WON'T TELL,  
3 HANDS THE MONEY OVER WITHOUT ANY KIND OF WRITTEN RECEIPT, AND  
4 THEN WALKS AWAY WITH THE TICKETS. WHERE DID THE TICKETS GO?  
5 NOW ANYONE WHO BELIEVES THAT IS A FOOL. THE QUESTION IS:  
6 WHETHER THIS SHOULD BE INVESTIGATED BY THE D.A. YES, IT SHOULD  
7 BE INVESTIGATED BY THE D.A. AND I WANT TO TELL YOU THAT YOUR  
8 FRIENDS OVER WHO ARE GOING TO RUN AGAINST YOU, ERIC GARCETTI  
9 AND CINDY [WENDY] GRUEL GAVE ME ALL THE INFORMATION ON THE  
10 CONSTITUENT. I KNOW WHO THE CONSTITUENT IS. AND I WILL PUT ON  
11 MY WEBSITE THE NAME OF THE MYSTERY CONSTITUENT WHO GAVE YOU  
12 \$750 MYSTERY DOLLARS WHO WENT INTO THE POCKETS OF LYNCH, A  
13 CONVICTED FRAUDSTER. I'M TELLING YOU RIGHT NOW, WE NOW KNOW  
14 WHY YOU DROPPED OUT OF THE RACE. YOU'RE IN BIG TROUBLE, BUDDY.  
15 HOLLYWOODHIGHLANDS.ORG.

16

17 **SUP. YAROSLAVSKY, CHAIRMAN:** THANK YOU. MISS SIGMUND.

18

19 **TERRY SIGMUND:** BEFORE I GOT INVOLVED WITH THE D.C.F.S., I WAS  
20 SURPRISED HOW A COUNTY AS PROSPEROUS AS THIS COULD BE BROKE  
21 AND HAVE A 16 BILLION DEFICIT IN A BUDGET ONE WOULD OWE. NOW  
22 THAT I'VE GOT INVOLVED WITH D.C.F.S. AND I HAVE FIRSTHAND  
23 WITNESSED YOUR FRIVOLOUS SPENDING OF TAX DOLLARS ON DESTROYING  
24 PARENTS WHO STAND UP AGAINST THEM AND GET AWARE OF HOW MANY  
25 LAWSUITS YOU SETTLE DUE TO THEIR MISCONDUCT, I UNDERSTAND THE





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1 \$16 BILLION DEFICIT COMPLETELY. THE D.C.F.S. IS A POPULARITY  
2 CONTEST, NOT A CHILD WELFARE AGENCY. ALSO MR. YAROSLAVSKY  
3 POSTED SOME PICTURES HANGING AT THE D.C.F.S. WITH HELEN  
4 MAXWELL, IT'S PLASTERED ALL OVER THE WALL. AND HOW IS THAT  
5 ENCOURAGING AS A PARENT TO COME BEFORE THE BOARD OF  
6 SUPERVISORS WHEN IN THE OFFICE THERE'S AN OBVIOUS MESSAGE THAT  
7 YOU ALL ARE BUDDY BUDDY? I TRIED TO TAKE PICTURES OF THESE  
8 PICTURES BUT THE SECURITY GUARD THREATENED ME TO KICK ME OUT  
9 IF I TAKE THOSE PICTURES. ALSO WHEN I LOOK AT THE COURTS AND  
10 SEE HOW MANY ARE MINORITIES, THE MATH DOES NOT LIE. AND YOU GO  
11 TO THOSE COURTS AND ALMOST EVERYONE IS MELANIN RICH. HOW  
12 EITHER YOU ARE A BUNCH OF RACISTS OR THESE BROWN PEOPLE ARE  
13 REALLY BAD. BUT IT CAN'T BE NEITHER. IT'S STATISTICALLY  
14 INEXPLICABLE. AND LAST TIME I WENT TO COURT ABOUT MY MATTER,  
15 THERE WAS A BAD REPORT WRITTEN ABOUT ME. AND I ASKED THE  
16 SOCIAL WORKER'S SUPERVISOR, HOW IS THAT POSSIBLE BECAUSE HER  
17 NAME IS NOT ON IT. AND COUNTY COUNSEL, SAFT, DAVID SAFT,  
18 SPECIFICALLY ASKED FOR MY SOCIAL WORKER, WHO'S REFUSING TO  
19 LIE, WHO IS NEW ON THE CASE, ASKED HER NOT TO WRITE A REPORT  
20 AND SPECIFICALLY REQUESTED THAT JAMIE HEINE, WHO IS A D.I. WHO  
21 HAS BEEN PUT ON NOTICE BY THE COURT FOR HER LIES, OR THE FANCY  
22 WORD FALSITIES, HE ASKED SPECIFICALLY FOR HER TO WRITE A  
23 REPORT AND THE SOCIAL WORKER TOLD ME SHE DIDN'T EVEN KNOW  
24 THERE WAS A REPORT. SO THAT'S OBSTRUCTION OF JUSTICE AND YOU  
25 GUYS SHOULD KNOW WHO YOUR COUNTY COUNSEL IS.



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1

2 **SUP. YAROSLAVSKY, CHAIRMAN:** THANK YOU. APPRECIATE IT. THAT  
3 CLOSES THE PUBLIC COMMENT. TAKE US INTO CLOSED SESSION.

4

5 **CLERK SACHI HAMAI:** IN ACCORDANCE WITH BROWN ACT REQUIREMENTS,  
6 NOTICE IS HEREBY GIVEN THAT THE BOARD OF SUPERVISORS WILL  
7 CONVENE IN CLOSED SESSION TO DISCUSS ITEM NO. CS-1, CONFERENCE  
8 WITH LEGAL COUNSEL REGARDING EXISTING LITIGATION, ITEM NO. CS-  
9 2, DEPARTMENT HEAD PERFORMANCE EVALUATIONS AND ITEM NO. CS-3,  
10 CONFERENCE WITH LABOR NEGOTIATOR, WILLIAM T FUJIOKA AND  
11 DESIGNATED STAFF AS INDICATED ON THE POSTED AGENDA. THANK YOU.

12

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1           **REPORT OF ACTION TAKEN IN CLOSED SESSION OCTOBER 9, 2012**

2

3

4

5       CS-1. CONFERENCE WITH LEGAL COUNSEL - EXISTING LITIGATION

6       (Subdivision (a) of Government Code Section 54956.9) Open

7       Space Legal Defense Fund v. City of Whittier, et al., Los

8       Angeles Superior Court Case No. BS 128 995; Open Space Legal

9       Defense Fund v. City of Whittier, et al., Los Angeles Superior

10      Court Case No. BS 135 187; Mountains Recreation and

11      Conservation Authority v. City of Whittier, et al., Los

12      Angeles Superior Court Case No. BS 136 211.

13

14      These cases involve legal challenges to the City of Whittier s

15      proposal to allow oil drilling on land owned by Whittier that

16      was purchased with Los Angeles County Regional Park and Open

17      Space District (Proposition A) funds. (12-3334)

18

19      The Board of Supervisors authorized County Counsel to file a

20      cross-complaint in the pending litigation, the details of

21      which will be disclosed once the action is formally commenced

22      to any person upon inquiry.

23



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1 The vote of the Board was 4-1 with Supervisors Molina, Ridley-  
2 Thomas, Yaroslavsky and Antonovich voting Aye, and Supervisor  
3 Knabe voting No.

4

5 No reportable action was taken ON item CS-2.

6

7 In closed session, item CS-3 was continued two weeks to  
8 October 23, 2012.

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1 I, JENNIFER A. HINES, Certified Shorthand Reporter Number  
2 6029/RPR/CRR qualified in and for the State of California, do  
3 hereby certify:

4 That the transcripts of proceedings recorded by the Los  
5 Angeles County Board of Supervisors October 9, 2012,  
6 were thereafter transcribed into typewriting under my  
7 direction and supervision;

8 That the transcript of recorded proceedings as archived  
9 in the office of the reporter and which have been provided to  
10 the Los Angeles County Board of Supervisors as certified by  
11 me.

12 I further certify that I am neither counsel for, nor  
13 related to any party to the said action; nor  
14 in anywise interested in the outcome thereof.

15 IN WITNESS WHEREOF, I have hereunto set my hand this  
16 15th day of October 2012, for the County records to be used  
17 only for authentication purposes of duly certified transcripts  
18 as on file of the office of the reporter.

19

20 JENNIFER A. HINES

21 CSR No. 6029/RPR/CRR

22

23

24

25